

Albania	10000	Poland	10000
Belgium	10000	Portugal	10000
Bulgaria	10000	Spain	10000
Cyprus	10000	Sweden	10000
Czech Rep.	10000	Switzerland	10000
Denmark	10000	Taiwan	10000
Egypt	10000	Thailand	10000
France	10000	Turkey	10000
Germany	10000	USA	10000
Greece	10000	West Germany	10000
Hong Kong	10000	Yugoslavia	10000
India	10000		

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

THE GATT

Sour taste in EC food makers' mouths

Page 3

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Wednesday July 11 1990

## World News Business Summary

### Nicaraguan troops move to confront strikers

The future of Nicaragua's economic stabilisation programme hangs in the balance as President Violeta Barrios de Chamorro ordered troops onto the streets to confront strikers and workers who had set up barricades and seized workplaces in support of a general strike.

The strike was called in support of wage demands to combat steep price rises, an essential component of the Government's economic adjustment policy. Page 16

### Mobil agrees to clean up oil seepage in New York

MOBIL, the US oil company, has agreed to embark upon a multi-million dollar clean-up of up to 14.5 million gallons of oil that have been seeping into the ground beneath Brooklyn, New York. Page 16

### Albanian refugees

Diplomats were cautiously optimistic that 6,000 refugees camped in appalling conditions in several embassies in Albania's capital, Tirana, would be allowed to leave the country this week. Page 16

### Bulgaria's parliament

Bulgaria's first freely elected parliament for 45 years opened despite attempts by nationalist protesters to prevent ethnic Turkish deputies from reaching the building. Page 2

### E German warning

Rainer Eppelmann, East German Defence Minister, warned of growing aggression against Soviet troops stationed in his country and pointed to the importance of having an interim agreement on their presence after German unification. Page 2

### US warns on Kenya

US warned travellers that Kenya was unsafe to visit, despite restoration of law and order throughout most of the country following four days of anti-government rioting which has killed at least nine people. Page 4

### Amnesty accuses

Amnesty International said in a report that thousands of people around the world were tortured and murdered by governments trying to control unrest in 1989. Page 4

### Cubans seek asylum

Two more Cubans seeking political asylum have entered the Czechoslovak embassy in Havana, joining five Cuban dissidents already sheltering there, an embassy spokesman said. Page 6

### Arafat attacks US

Palestine Liberation Organisation leader Yasser Arafat accused the US of trying to kill peace efforts in the Middle East in support of what he said were Israel's war designs. Page 6

### Moscow accused

West Germany believes the Soviet Union has stored large quantities of chemical weapons in East Germany despite denials from East Berlin and Moscow, Bonn Defence Ministry sources said. Page 6

### Uganda negotiations

Rebels of the Uganda Patriotic Movement (UPDM) have opened negotiations with the government of President Yoweri Museveni to end their four-year rebellion, government officials said. Page 6

### Solidarity challenged

Angry farmers belonging to Rural Solidarity prepared to defy Solidarity Prime Minister Tadeusz Mazowiecki and block roads across Poland in a showdown over farm policies. Page 6

### Cocoon reform urged

Controls on technology exports to Warsaw Pact nations must be reformed immediately in light of changing political reality in eastern Europe, US and Japanese business leaders said at the 27th annual Japan-US business conference in Osaka, Japan. Page 3

### Soccer ban lifted

UEFA, the European Football Union, said it had lifted unconditionally a five-year ban on English soccer clubs playing in European competitions. Page 15

## Soviet leader rounds on critics with angry defence of reform programme

# Gorbachev re-elected Party chief

By Quentin Peel and Leyla Boulton in Moscow

PRESIDENT Mikhail Gorbachev was overwhelmingly re-elected leader of the Soviet Communist Party yesterday, after he promised to "defend the socialist choice" and never to join forces with "those who want to push the country back to capitalism."

He won by the huge margin of 3,411 votes, to just 501 for his only rival, miners' strike leader Mr. Teimuraz Avaliani. However, under the voting system in which every delegate votes for or against each candidate, as many as 1,116 delegates at the congress dared to vote against Mr. Gorbachev.

His election came in spite of a torrent of conservative criticism at the party congress, frequent attacks on the party leadership for failing to provide clear ideological direction, and doubts about his holding both the party leadership and the state presidency simultaneously.

Mr. Gorbachev turned on his critics yesterday in his angriest and most emotional defence of his whole reform programme, challenging other members of the leadership to quit if they disagreed with his policies.

On foreign policy in particular he rounded on the Soviet military establishment. "Did we act wisely in deciding against intervention in developments under way in Eastern Europe?" he demanded. "Well, do you want tanks again? Shall we teach them again how to live?"

In a clear instruction to top generals and diplomats to put up with state policy or quit, he said: "If they are decent people and they disagree with government policy, they must resign."

In the end he was elected because of the clear absence of any alternative candidate capable of uniting the party. He now faces the challenge of ensuring that the newly-created post of deputy general secretary will be filled by an ally

UP TO 500,000 Soviet coal miners are set to defy pleas by President Gorbachev and the Party congress and hold a one-day strike today. The token stoppage comes exactly one year after the outbreak of last summer's mass miners' strike, which paralysed the industry and caused major problems in both electricity and steel production. The miners are demanding the resignation of the government of Prime Minister Nikolai Ryzhkov for its failure to fulfil promises it made in last year's strike settlement, and calling for curbs on the power of the ruling Communist Party and official trade unions. Page 2

Mr. Anatoly Sobchak, the radical new mayor of Leningrad, said last night that he had voted against Mr. Gorbachev because electing him "means that the President cannot use his full presidential powers because he is tied hand and foot to the party hierarchy."

Mr. Yuri Boldyrev, a leading radical committed to splitting the ruling party, saw conflicting consequences from the outcome. "On the one hand it will mean that perestroika and reforms will continue," he said. "Gorbachev will keep the party under control. On the other hand it means that this party will keep the President under control."

In his final pre-election speech, Mr. Gorbachev sought to present himself as a true

defender of socialist orthodoxy, despite the effect of his reforms and the growing unpopularity of the Communist Party. "I defend the socialist choice. I will never be linked to those who want to push the country back to capitalism," he said.

Then he hedged his bets with the reassurance: "This does not mean that I will put a concrete wall between our country and elsewhere. What is useful in other nations we will take."

In his earlier address to the conference yesterday, he rounded on delegates who had attacked the changes in Soviet society.

"Has our entire history not shown, comrades, the futility of attempts to get out of the plight... by patching up the command-and-administrative system? If we continue to act in this way then, I shall be frank, we will bankrupt the country."

Gorbachev re-election, Page 2; Editorial comment, Page 14

## US music publishers attempt to block Dat recorders

By Michael Skapinker in London

REPRESENTATIVES of America's songwriters and music publishers have asked a federal court in Manhattan to prohibit the Sony Corporation of Japan from selling digital audio tape (Dat) recorders and blank cassettes in the US.

The plaintiffs say that by introducing Dat recorders and cassettes into the US, Sony is "inaugurating a new era in unauthorised home taping of copyrighted musical compositions." Dat recordings provide a far better level of reproduction than traditional audio tapes because the music is recorded digitally.

The class action has been brought by Mr. Sammy Cahn, a songwriter whose hits include "It's Magic" and "Love and Marriage," and four music publishers, Jac Music, Fort Knox Music, Trio Music and Peer International, hold copyrights over songs which include "Raindrops Keep Fallin' On My Head" and "Walk On By."

They have asked the court to declare that unauthorised taping on Dat recorders violates the federal copyright statute and that Sony is contributorily liable through its sale of the recorders and the cassettes. They have also asked the court to stop Sony from selling Dat equipment. They have made it clear, however, that they are prepared to reach a settlement which would provide songwriters and copyright holders with compensation for the losses they suffer through illegal taping.

The plaintiffs believe that Sony began selling Dat recorders in the US in the past few weeks. They say that a recent survey shows that nearly every person who intends to buy a Dat recorder will use it to tape pre-recorded music. They say that this will depress sales of compact discs, cassettes and records.

Consumer electronics companies and the recording industry reached an agreement last year which provided for compact discs to include a digital code which would prevent the copying of recordings from one Dat tape to another. The code would permit copying from CD to a Dat tape.

Mr. Michael Oberman, an attorney for the plaintiffs, says that the agreement does not do enough to protect his clients. Assuming the spilling code works, there is still no limit to Continued on Page 16

## Summit edges closer to farm trade accord

By Peter Riddell and Peter Norman in Houston

A COMPROMISE formula to resolve the controversial issue of agricultural trade subsidies was emerging yesterday at the annual economic summit of industrialised countries in Houston as the leaders issued a ringing political declaration celebrating political changes around the world.

The declaration hailed the success of democracy and free markets in eastern Europe and elsewhere, and welcomed the Soviet intention to reform its political and economic system.

It also stressed the need for Cuba to "take steps to join the democratic trend in the rest of Latin America" and hinted at a possible relaxation in the present limits on World Bank loans to Cuba.

The harmonious political declaration reflected a willingness on the part of the summit participants - the US, Japan, West Germany, Britain, France, Italy, Canada and the European Commission - to reach compromises while acknowledging differences of interest.

In particular, talks between President George Bush and Chancellor Helmut Kohl gave the first sign of a possible compromise over the wording of the communiqué on the vexed issue of reducing agricultural subsidies.

The Houston summit, like last week's Nato meeting in London, has shown that the



President George Bush (left) signals his approval of West Germany's football World Cup win as he greets Chancellor Helmut Kohl in Houston.

good working relationship between the US and West German leaders has become crucial to solving international problems.

The agricultural issue has been the most divisive at the summit since it is the key to ending the current stalemate in the Uruguay Round of multilateral trade talks.

The start of the summit was marked by sharp exchanges between US and EC trade officials about export-subsidising blame for the deadlock. However, undeterred by this barrage, the leaders and their advisers had been working on a formula intended to give fresh guidance to trade negotiators.

The final communiqué today is expected to draw on a compromise plan put forward 10 days ago by Mr. Aart De Zeeuw, the Dutch chairman of the agriculture negotiating panel of the Uruguay Round.

This would meet the US desire for issues such as export subsidies to be addressed specifically, while also being acceptable to West Germany and Britain in particular.

Mr. James Baker, US Secretary of State, said several suggestions had been put forward at yesterday morning's plenary session of the summit and work was continuing on the wording. The final outcome was still unclear last night.

A dispute has emerged between the US and the EC about how to conduct the study into the needs and problems of the Soviet economy. The US strongly supports a proposed study led by the International Monetary Fund

## Lyonnaise Des Eaux and Dumez to consider merger proposal

By William Dawkins in Paris

LYONNAISE DES EAUX, France's second largest water distribution group and Dumez, the country's second largest construction company, are considering a merger which would create an industrial group with annual sales of around FF500bn (\$90bn).

Their respective boards will study a merger plan this morning, they said in a joint communique, issued to explain why they asked for their shares to be suspended on Monday.

A merger would be one of the largest in France. The new group would have just under half the turnover of Lyonnaise des Eaux's main rival, Générale des Eaux, which diversified into construction two years ago.

Only scant details were available last night, but the most obvious benefits appeared to be for Dumez rather than the water company, said analysts. A merger would give Dumez, which reported net group profits of FF750bn last year, a powerful partner at a time

when growth in the construction market is slackening.

Lyonnaise des Eaux has excellent connections with French local authority public works departments, which could help Dumez obtain more domestic contracts. For the water company, which recorded net profits of FF770bn on a turnover of FF21.6bn last year, this is a chance to buy into a related business with a much lower stock market rating than its own.

The methods of management of both companies are very similar. It's basically a question of managing large amounts of unskilled, often temporary, labour. There are clear areas of overlap," said Mr. Jo Hall, head of international sales for Bactol Alain, the Paris securities group owned by SG Warburg of the UK.

A merger could also help Dumez offer third world construction clients a fuller service, by adding water distribution to building, said Mr. Hall. A similar aim lay behind the merger in 1988 of the construction activities of Saint-Gobain,

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MARKETS	
STERLING	
New York close	\$1.8125 (1.808)
London	\$1.8125 (1.808)
DM1.6470 (1.643)	
FF1.5285 (1.548)	
FF1.3955 (1.398)	
Y148.60 (151.145)	
London	DM1.6470 (1.643)
FF1.5285 (1.548)	
FF1.3955 (1.398)	
Y148.60 (151.145)	
US closing rates	
Fed Funds 8 1/4% (8 1/4)	
3-mo Treasury Bill: yield: 8.036% (8.05)	
Long Bond: yield: 8.542% (8.538)	
DOLLAR	
New York close	DM1.6470 (1.643)
London	DM1.6470 (1.643)
FF1.5285 (1.548)	
FF1.3955 (1.398)	
Y148.60 (151.145)	
London	DM1.6470 (1.643)
FF1.5285 (1.548)	
FF1.3955 (1.398)	
Y148.60 (151.145)	
US closing rates	
Fed Funds 8 1/4% (8 1/4)	
3-mo Treasury Bill: yield: 8.036% (8.05)	
Long Bond: yield: 8.542% (8.538)	
STOCK INDICES	
FT-SE 100: 2,327.5 (-10.0)	
FT Ordinary: 1,252.0 (-4.3)	
FT-A All-Share: 1,147.80 (-0.4%)	
New York close	DJ Ind. Av. 2,915.35 (+1.24)
S&P Comp	369.64 (+0.12)
Tokyo: Nikkei	32,152.43 (-395.43)
LONDON MONEY	
3-month bank bill: closing 14 1/2-14 3/4 (14 1/2-14 3/4)	
Life long gilt futures: Sep 84 1/2 (83 1/2)	

A chorus of criticism splits the French Socialists	
The declining popularity of President Mitterrand, left, is forcing France's Socialists to search for possible reasons. Some blame party infighting, but militants are seizing the pretext to lay the blame elsewhere. Page 15	



EUROPEAN NEWS

Workers' hero who berated Brezhnev finds his reform credentials fail to match those of the architect of glasnost

Gorbachev re-election helps expose talent shortage

By Quentin Peel in Moscow

MR. TEIMURAZ AVAILANI, the former mine manager who yesterday dared to challenge President Mikhail Gorbachev for leadership of the Soviet Communist Party, shot to fame last summer as leader of the first mass miners' strike.

He achieved that fame in turn because, although a manager and not a miner, he had dared to challenge another Communist Party leader in the past - Mr Leonid Brezhnev.

On the one hand, he is a genuine workers' hero, and the epitome of grass-roots resentment against the heavy hand of Moscow rule. On the other, he owes his fame as much to glasnost, and the reforms of Mr Gorbachev, than to anything else.

Back in 1978, in the depths of the period now reviled as the "era of stagnation", the

obscure deputy director of a coal mine in the Kuzbas wrote a letter to the head of state urging him to resign. He was not only leading the country to economic collapse, he said, but he was also far too old for the job.

History does not relate if the letter ever got through to Mr Brezhnev, but the KGB rapidly came back to Mr Availani, and he was demoted to a junior position.

When the story of his letter finally leaked out, thanks to glasnost, Mr Availani swiftly became a local hero, a people's deputy in the first national Congress. When the miners' strike broke out last July, he was elected leader of the regional strike committees.

What he demonstrated yesterday, in his blunt presentation of his platform for the

party leadership, was a curious blend of the radical and traditional - reflecting very much the dichotomy in the ranks of his own supporters.

He was all for a market economy, greater independence for enterprises, and regional autonomy beyond the rule of Moscow.

But at the same time he was in favour of strengthening the armed forces, and the party's role within them.

In the end, of course, his challenge could barely dent the majority voting for Mr Gorbachev, not least perhaps because he was too radical for the conservative majority at the Congress.

They voted for the evil they know, rather than the firebrand from the coalfields.

The real battle between left and right should be joined over

the election of a deputy leader. No one serious was prepared to challenge the party leader himself, but they may well be tempted to do so with a conservative deputy.

Last week Mr Yegor Ligachev, the uncompromising conservative from the politburo itself, seemed to be throwing his hat in the ring. If he does so, there is no doubt that he reflects a deep longing in the ranks of the Congress for an honest defence of the old ideology, a return to plain socialist values, an abandonment of all this dangerous talk of private property and a market economy.

Yet the man who was Mr Gorbachev's unofficial number two for the first three years of perestroika is almost certainly too old to come back - he is 69, five years older than his

leader - and that alone may count against him. The other leading conservative contender is Mr Gennady Yanayev, the newly elected leader of the official trade union movement, and a highly-articulate representative of the neo-conservative party apparatchiks.

He is a passionate defender of wage indexation, guarantees of full employment, and the holding of a national referendum on whether the country should move to a market economy.

Although he pays lip service to that aim, all his policies seem dedicated to the opposite. If he were elected, Mr Gorbachev might find it almost impossible to work with him.

Thus the forces of compromise and consolidation are hard at work, pushing the candidacies of either Mr Vladimir

Ivashko, former leader of the Ukrainian party and now president of that republic, or Mr Stanislav Gurenko, the man who replaced him as Ukrainian party leader. Both are pragmatic representatives of the party bureaucracy.

The radicals would like Mr Alexander Yakovlev, Mr Gorbachev's closest colleague and the leading reformer in the leadership. But he has indicated he will not stand.

Mr Vadim Bakatin, the Interior Minister, might be another compromise.

Yet at the end of the day, the very fact that Mr Gurenko is being actively canvassed, largely because of his successful chairmanship of yesterday's bolshoi Congress session, is an indication of the lack of real support for any other leader after Mr Gorbachev himself.



A Sami herdsman tending a reindeer

Samis learn to grapple with local democracy

Karen Fossli visits a tribe living in the land of the midnight sun

IN FINLAND, a northern region of Norway the size of Denmark, the Sami tribe is supplementing its normal activities of hunting, fishing and reindeer herding with the business of local government.

After decades of resistance to rule by Oslo, the Samis were granted the right to establish a parliament - the Samiiggi - separate from Norway's parliament - the Storting - last September, marking their first official recognition by any Norwegian Government.

To most people, Samis are known as Lapps or Laplanders, a name which, in their eyes, has negative connotations because it derives from an old Swedish word for contempt.



There are an estimated 30,000 Norwegian Samis divided between fjell (mountain) and lavvu (tent) origins. Their ancestry is shrouded in mystery but is rumoured to be a mixture of eastern Asiatic and central European descent.

Although disregarded by successive Norwegian governments, the tourist industry has been quick to embrace them as a beacon of ethnic and cultural diversity in a deeply homogeneous society.

They are Norway's non-conformists. Their status, with very few exceptions and until recently, has been one of curious wandering nomads, living on reindeer and fish and retaining their ancient clothes, speech and intractability.

They have spent years resisting a central government policy of Norwegianisation and achieved their first legal milestone in the spring of 1988 when Oslo passed legislation enshrining Sami rights. It allowed them to form a separate parliament and "to establish the conditions for the Sami minority in Norway to be able to safeguard and develop its language, culture and community life."

According to Mr Per Edvard Klemetsen, director of Samiiggi, these two resolutions proclaimed a new epoch in the history of the Sami people in Norway. Following the 100 years up to the 1980s during which the Norwegian authorities opposed everything Sami.

Despite these historical changes, Mr Klemetsen takes a cynical view of the Government's intentions.

"In the end, it will depend on how seriously the Government will live up to its promise to listen to the Samiiggi," he believes.

From the Government's point of view there may be questions posed over how seriously the Samis take their new found status. Of some 5,500 Samis, who registered to elect their 39 parliamentary representatives from 13 constituencies, about 4,800 turned out at the polls, a turnout which Mr Klemetsen says is satisfactory.

Mr Klemetsen conceives that with the formation of the Samiiggi the Sami future must be created by themselves and that the body's validity will depend on its ability to formulate and implement policy.

Two sessions of the Samiiggi have been convened this year and two more are scheduled, although the six individual committees - education and research, the environment, Sami rights, social and health issues, culture and language

Coal miners plan token stoppage in challenge to Government

By Quentin Peel

UP TO 500,000 coal miners across the Soviet Union are set to defy the law, and the political authority of President Mikhail Gorbachev today, by holding a day-long strike and protest meetings to demand the resignation of the Government.

The token stoppage comes a year after a mass miners' strike which paralysed the industry and seriously affected electricity and steel production.

It is going ahead in key areas such as the Donbas, the giant Ukrainian coal field, the Kuzbas, in western Siberia, Vorkuta, inside the Arctic

circle, and in mines around the Urals, in spite of urgent appeals from Mr Gorbachev, and the Communist Party congress, to call it off.

The miners are demanding the resignation of the government of Mr Nikolai Ryzhkov, the Soviet Prime Minister, for its failure to fulfil the promises it made in last year's strike settlement.

They also want curbs on the power of the Communist Party and its official trade unions.

The Kalinin mine near Donetsk became the first at the weekend to expel the Communist Party from its

premises at the workers' demand, ordering the closure of the four-man party office.

Coming as it does in the middle of the party congress, the workers' protest underlines the growing disaffection of the industrial proletariat with the ruling party. That feeling was reinforced yesterday by the decision of Mr Teimuraz Availani, leader of the strike committees in the Kuzbas last year, to stand against Mr Gorbachev for the post of party leader.

"After a year of lies, the miners are ready to deal with the Government

from a position of strength. Mr Vyacheslav Golikov, the new Kuzbas miners' leader, told Rastar news agency yesterday. "Now it is clear to all of us that without political change, there is no hope for economic demands."

Up to 200,000 workers are expected to down tools for 24 hours at 60 pits in the Kuzbas; 124 mines are to close down in the Donbas for the full day, another 100 for up to eight hours. In Vorkuta, the most radical region, 11 out of 13 mines are expected to stop work.

The strike is illegal for two

reasons: both because it is openly political, and because it is in the energy industry where strikes are banned under new strike laws to protect the national economy. However, the authorities have no specific powers to force the workers back to work, and nor do they want to have such an open confrontation with such erstwhile loyal supporters.

There are reports from several major industrial centres, including Moscow, Gorky, Volgograd, Perm and Chelyabinsk, that factory workers may support the miners' with protest meetings.

East German railmen stage warning strike over pay

By Leslie Collitt in East Berlin

EAST GERMAN train drivers, EAST about job uncertainty and rising prices in the wake of monetary union, staged a one-hour warning strike which paralysed passenger and goods traffic across the country yesterday.

The strike, the latest in a wave of labour unrest hitting East Germany, was called after the collapse on Monday of negotiations between the

Union of German Locomotive Drivers and the Deutsche Reichsbahn (state railway).

The union is seeking compensation for a fall in wages resulting from the introduction of the D-Mark on July 1. The employers and three railway unions were continuing negotiations for a wage contract late yesterday.

Mr Gerhard Pohl, the East German Economics Minister,

warned the country's unions that the survival of East German companies depended on union demands being "compatible with those of employers."

Farmers joined the growing unrest yesterday with a protest against what they say is the takeover of their domestic market by West Germans. A group of farmers demanding to empty a tanker of 10,000 litres of milk in front of a government build-

ing in Leipzig stopped after 100 litres when an official came out to speak to them, according to the ADN news agency. Since the two Germanys merged their economies, local food has been forced off the supermarket shelves by West German produce.

Last week metalworkers called warning strikes in the Berlin-Brandenburg region and in Saxony, demanding higher

wages, a 40-hour working week and other benefits. Forecasts of a "hot autumn" of strikes, as loss-making companies are forced to shut down, have heightened nervousness in the population. Unemployment rose sharply last month to 142,000 or 1.8 per cent, with the jobless rate growing fastest among women. Unemployment estimates for next year range from 600,000 to nearly 3m.

Big write-off of corporate debt planned

By David Goodhart in Bonn

MORE THAN a third of East Germany's DM100bn corporate debt is likely to be written off, following a meeting last week between Bonn and East Berlin officials and the Treuhander, the trust body which owns most of East German business.

The write-off, which will apply especially to companies in the defence and electronics sector, will leave a hole of DM40bn to DM50bn in the accounts of the East German Kreditbank which will have to be plugged by a long-term loan from Bonn.

At the same meeting it was agreed that a relatively strict limit should be taken with the liquidity demands of some 5,000 East German companies which have applied to the Treuhander for emergency aid. About DM10bn has been asked for to ensure survival in July and a total of DM24bn for the third quarter of the year, according to Mr Gunther Krause, the East German State Secretary.

However, it is believed that the officials agreed that only about DM5bn should be paid out in July, which is what East German Finance Ministry officials earlier calculated would be sufficient merely to pay wages for one month.

The state trading body for the southern Gera area reported yesterday that it will soon have to declare the bankrupt. A wave of bankruptcies are expected over the next few weeks despite help with liquidity problems.

Mr Rainer Gohlke, head of West Germany's Federal Railway since 1982, has emerged as favourite to take over the post of full-time executive president of the Treuhander.

Threats grow against Soviet military

By David Marsh in Bonn and David Buchan in Brussels

THE EAST German government yesterday made clear its growing concern about the impact of German unification on relations with the Soviet Union.

Mr Rainer Eppelmann, the Defence Minister, warned of growing aggression against Soviet soldiers stationed in his country and pointed to the importance of having an interim agreement on their presence after unification, which is expected at the end of the year.

Meanwhile in Brussels, Mr Markus Meckel, the Foreign Minister, complained that last week's Nato summit declaration was still too vague on nuclear disarmament to assuage Soviet worries.

After meeting Mr Manfred Wörner, the German who is Nato Secretary General, and the ambassadors of the 16 Nato members, Mr Meckel hailed the declaration as an important "sign of change" in the western alliance. But he said his country wanted further assur-

ances on Nato's nuclear strategy and "concrete co-operation" with members of the Warsaw Pact.

He revealed that Mr Eduard Shevardnadze, the Soviet Foreign Minister, had written to all his Warsaw Pact colleagues to canvass a response to the London declaration.

In particular, Mr Meckel expressed disappointment that the Nato communiqué had not committed the western alliance against modernising short-range nuclear weapons, though such modernisation is now extremely unlikely.

However, he voiced optimism that Nato "might accept" a united Germany halving its troop levels to 300,000. In response, Mr Wörner said it was, in the first instance, for united Germany, not Nato, to propose a future level of its troops.

Mr Eppelmann said that two weeks ago Soviet troops were attacked with stones and bottles by 2,000 East Germans. He told the Bonn daily newspaper



East Germany's Foreign Minister, Mr Markus Meckel (left), at Nato headquarters in Brussels yesterday with Mr Manfred Wörner, the alliance's Secretary General

Die Welt that a serious flare-up was averted only because Russian officers disarmed their troops.

"I don't know what would have happened if they (the Soviets) had had Kalashnikovs in their hands," he said.

"We need to find a political solution for the next few years which will prevent German and Soviet soldiers from going at each other's throats."

He also revealed that there might be as many as 800,000 Soviet citizens in East Germany connected with the armed forces, including 380,000 soldiers as well as wives, children and civilian personnel. This compares with a previous estimate of 500,000.

● The European Commission has calculated that East Germany can expect up to €50bn (£2.1bn) in 1991-93 from EC structural aid funds.

Mr Bruce Millan, the EC regional commissioner, said Brussels was prepared to waive initially some of the technical criteria for allocating this aid; for instance, unemployment, a key yardstick by which EC aid is justified, does not feature prominently yet in East Germany, but is expected to do so shortly.

Computer groups battle for Strasbourg vote

By Tim Dickson in Strasbourg and Alan Cane in London

FRANCOIS computer industry lobbyists were campaigning in Strasbourg last night as the European Parliament prepared to vote on amending a controversial EC directive aimed at curbing software piracy.

Two powerful camps - one led by IBM, the other an alliance of mainly European and Japanese interests with Fujitsu as one of the more significant players - were explaining their positions to MEPs in a bid to influence the outcome of today's session.

The purpose of the directive - first tabled by the European Commission 18 months ago - is to extend copyright protection to the authors of computer software. Unlawful copying of software has become a big problem for the personal computer software industry, costing it millions of dollars a year in lost revenues.

Brussels' original draft, however, caused an outcry because it appeared to outlaw "reverse engineering", threatening to limit the freedom of computer companies ranging from large hardware manufacturers like Bull of France and ICL, of the UK, to small software houses to produce programs compatible with those of their competitors without express permission and paying of licence fees.

Opponents of the draft argue that it will hinder the develop-

ment of "open systems" which offer computer users powerful savings by making it easier to connect computer systems from different makers together and run the same software on machines of different design.

The Commission has already drawn up its own internal compromise, which would modify the original proposal. Experts say the new draft is flawed in minor details but offers a useful basis for progress.

Last night, however, there appeared to be considerable support - notably from the dominant Socialist group - for a Strasbourg amendment allowing reverse engineering. The other large bloc - the Christian Democrats - seemed to be lining up on the other side.

Supporters of the amendment concede that EC decision-making procedures give Parliament little power in the matter - but they believe that if it goes their way in today's vote it will provide moral pressure when the issue returns for further discussion in the Council of Ministers.

Computer industry experts fear, however, that if the two industry power blocs continue their extraordinary lobbying campaign, time will be wasted which should be used to study other, equally important areas of the draft directive.

Ethnic tension rises in Bulgaria

BULGARIA'S first freely-elected parliament since 1945 opened yesterday against a background of rising ethnic and political tension, Reuters reports.

Police imposed tight security, barring traffic from the centre of the medieval northern city of Veliko Turnovo where 400 newly-elected deputies gathered.

Groups from the main political parties gathered at entrance points to the city to try to turn back busloads of nationalists expected to converge on parliament to protest against the presence in the assembly of 23 ethnic Turkish deputies.

The main task of the 400-member Grand National Assembly, elected last month,

will be to draft a new constitution. The former Communist Party, now the Socialist Party, has 211 seats.

The opposition Union of Democratic Forces, led by former dissidents, has 144 and insists it will not join the Socialists in a coalition.

The two-hour opening session follows a week of political upheaval and public dissent. President Petar Mladenov, who ousted the hardline leader, Mr Todor Zhivkov, in November, resigned last Friday under opposition pressure over an amateur videotape that apparently showed him calling for army tanks to crush an anti-Communist protest last December.

Hundreds of intellectuals have vowed to stay camped

outside the presidential offices in central Sofia until a date is set for a public trial of Mr Zhivkov and details of the wealth of the ruling party.

The opening of parliament has reawakened nationalist feeling against the 1.5m-strong Turkish minority, represented in parliament by the Movement for Rights and Freedoms.

Two minority opposition parties said they would organise a human chain around the Veliko Turnovo parliament to "protect the holy building from Turkish feet".

The first session is being held in Veliko Turnovo because the city was the seat of Bulgaria's first Grand National Assembly, held 111 years ago after the end of Turkish rule.

Lisbon warning on privatisation

THE Portuguese authorities have threatened senior managers of state-owned companies with the sack if they make any more comments on the Government's privatisation programme, writes Patrick Blum.

The warning follows comments at the weekend by Mr Pedro Rebelo de Sousa, president of the Banco Fomento de Portugal, a state-owned bank earmarked for privatisation. He said the bank should be 100 per cent privatised in a single operation rather than in several stages as has been the case with other institutions.

Mr Elias da Costa, the State Secretary for Finance, said such comments could be considered "intentionally prejudicial".

MEPs demand to be heard in European union debate

By Tim Dickson in Strasbourg

THE European Parliament will today make a determined effort to have its voice heard in the gathering debate over European political union.

MEPs are expected to adopt four reports setting out their position for November's inter-governmental conference (IGC) on institutional reform, notably on how to strengthen democracy in the European Community.

By far the most important contribution is the report written by Mr David Martin, the

British Labour MEP, which calls for the Parliament and the Council of Ministers to have an equal voice in EC legislation.

Setting out in more detail ideas first floated earlier this year, it takes as a model the West German system, under which power is shared between the Bundestag (lower house) and the Bundesrat (upper house), and envisages a new conciliation procedure to solve disagreements.

With several member states

known to be hostile to any substantial extension of Strasbourg's powers, MEPs are hoping for at least some encouragement from Mr Jacques Delors, the Commission president, when he addresses the assembly tomorrow.

Although he will be speaking in the debate on the Italian presidency of the EC, he has apparently indicated that he will make some comments on institutional reform.

The Martin report also suggests that Parliament be

allowed to elect Commission presidents and to share Brussels' right to initiate legislation.

Another report, by the Italian member Mr Emilio Colombo, also deals with political union, but it looks beyond the IGC to guidelines for a new draft EC constitution.

Also due for adoption today are the ideas of France's former President, Mr Valéry Giscard d'Estaing, on "subsidiarity" - the Community expression for the granting to

EC institutions of only those functions which cannot be carried out at national or regional level - and of the Italian ex-Communist Mr Maurice Duverger on relations with national parliaments. The gradual loss of powers over EC policy-making by national parliaments (and the lack of any corresponding increase in the authority of the European Parliament) is the subject of a special meeting of parliamentarians from the Twelve and MEPs in Rome in the autumn.

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## WORLD TRADE NEWS

## Tokyo 'will adhere to budget plans despite SII pledge'

By Robert Thomson in Tokyo

JAPAN'S Finance Ministry, now finalising the framework of next year's budget, will not make major changes to spending plans, despite public investment commitments made in the Structural Impediments Initiative (SII), government officials said yesterday.

Argument over the public investment figure delayed the settlement of SII negotiations, though a senior government official said yesterday that the first priority in framing the coming budget was to "satisfy the needs of the Japanese people" not risk inflation.

Under the SII agreement, Japan has promised to spend ¥200,000bn (\$3.3bn) on public investment over the next 10 years, though ministry officials emphasised yesterday that the total would come from various sources, including public corporations.

"The best way to describe the impact of SII is that we are keeping in mind our commitments. We don't have a piece of paper beside us to use as a guide. The most important thing for us is to secure the living standards of Japanese," an official said.

Japan's Cabinet is due to approve the budget framework on July 27, and other ministries will then make more detailed spending proposals within that. Washington is watching closely to see if promises are kept, though the diversity of public investment sources will make the task very difficult.

"SII doesn't mean that Budget plan A becomes Budget B. It is not a change in that sense. We will keep our promises," one official said.

Japanese newspapers have said that investment will be cut in some areas to compensate for an increase in public investment, or that the central government will put pressure on local governments to increase their share of the total figure.

A senior official denied that there was a plan to increase the burden of investment on local governments, but raised doubts about the US strategy of trying to change Japan's savings and investment patterns by forcing an increase in public spending. "Theoretically, it could work that way, but we really can't see the result for a long time," the official said.

## Sour taste in EC food makers' mouths

There is alarm about farm talks proposals to cut 'export refunds', writes Tim Dickson

THE attempt this month to break the deadlock over farm reform in the Uruguay Round of multilateral trade talks may have left a sweet taste in some mouths - but not in those of Europe's leading chocolate makers.

The reason lies in the proposal from Mr Aart de Zeeuw, chairman of the General Agreement on Tariffs and Trade group negotiating agriculture, that export subsidies be reduced more sharply than other forms of protection and that payments to food processors in particular should be the object of new "disciplines".

It is perhaps not widely known outside trade circles that when European Community food companies sell into a non-Community market they receive a so-called "export refund" from the Community budget. The system operates on the same principle as that which enables Brussels to dispose of surplus agricultural commodities such as butter and beef on the world market.

As Mr Richard Johnson of the UK's Food and Drink Federation explains: "The payments are compensation for the difference between the high Community prices that EC manufacturers are forced to pay for agricultural raw material and the very much lower prices available to the industry's competitors".

There has long been a view among the EC's trading rivals that these refunds are an unfair subsidy which not only provide an unjustified advantage for food manufacturers in their international dealings but which perpetuate the very existence of the Common Agricultural Policy. Mr de Zeeuw's words therefore will no doubt be welcomed in some quarters.

Numerous recipes and formulae translate the proportions of flour, fat, sugar and eggs in a given product into hard cash.

But, to give just two examples of the difficulties involved, the extraction rate of flour from wheat can vary according to the quality and year, while branded items such as chocolate bars can be sold at any

pressure to defend their domestic industries.

Rumours that the EC may now be prepared to accept a bigger cut in refunds to food companies than for other types of subsidy - as well as the introduction of a *de minimis* rule which would abolish them completely if they were below a certain percentage of the invoice price - have been greeted with alarm.

"Export refunds are a consequence of the CAP system of high farm support prices and hence must be negotiated as an inter-related part of the negotiations on reducing the general level of agricultural support and protectionism," insists Mr Johnson.

"The FDF has long supported the return to more market-orientated agricultural policies which would result in Community prices and those of world markets being closer together. As this gap is reduced so the level of export refunds for value added products will necessarily diminish," he says.

Citing examples of confectionary and milk products whose export refunds represent respectively 10-11 per cent and between 42 and 63 per cent of the invoice price, he says: "In both cases the lack of a competitive export refund would have made the exports unprofitable and they would not have taken place."

## Delhi and Moscow to extend trade pact for five more years

By K.K. Sharma in New Delhi

INDIA and the Soviet Union have agreed to extend their trade and payments agreement for another five years until 1995.

This ends speculation over the future of Indo-Soviet trade under Mr Mikhail Gorbachev's reform programme and eventual plans to make the rouble convertible.

Indo-Soviet trade, which involves a two-way turnover of over Rs70bn (\$2.2bn), has been conducted on the basis of what is known as rupee payment without involving hard currency for the last three decades.

In effect, the system implies countertrade, since the two countries draw up a trade plan each year which provides for a balance of exports and imports.

An actual balance has rarely been achieved and the two countries have worked out a system by which the surplus country gives "technical credits" to the other.

The surplus has favoured India for many years and it is widely believed this has been used to make purchases of Soviet armaments.

India has found the system useful because no hard currency is involved and Delhi has favoured its extension, particularly as the Soviet Union supplies substantial crude oil, petroleum products and fertilisers which would otherwise have to be imported from other countries.

The Soviet Union has now agreed to increase supplies of crude and petroleum products from 1991.

It will supply other raw materials and commodities to India, including newsprint, coking coal, rolled steel products and potash.

India supplies the Soviet Union with large quantities of consumer goods and some machinery and equipment. The Soviet Union has now agreed to accept larger quantities of textiles and jute products and is also considering higher coffee imports.

The two countries have agreed to increase their two-way turnover by 250 per cent by 1995, a target set by Mr Gorbachev when he visited India four years ago.

They have exchanged a number of delegations to make this possible. India's trade with East Germany, at present conducted on a rupee payment basis, is expected to switch to settlement in convertible currency from next year.

## Call to relax Cocom technology controls

CONTROLS on technology exports to Warsaw Pact nations must be reformed immediately in line with changing political reality, US and Japanese business leaders said yesterday, Reuters reports from Osaka.

Political and social change in eastern Europe is challenging the structure of the export controls, executives at the 27th annual Japan-US business conference in Osaka said.

A report issued at the conference to be submitted to the Japanese and US governments calls for a comprehensive review of high-technology export controls established in 1949 by the Coordinating Committee for Multilateral Export Controls (Cocom).

Cocom comprises most Nato nations plus Japan and Australia and regulates the export of high-technology and military-related goods to Warsaw Pact nations and China.

While Cocom-member countries should maintain export controls on some military-related and other critical technology, the report recommended narrowing the scope of Cocom lists.

It urged the standardisation of export control lists among Cocom members to help exporters and licensing officials by simplifying classification and licensing.

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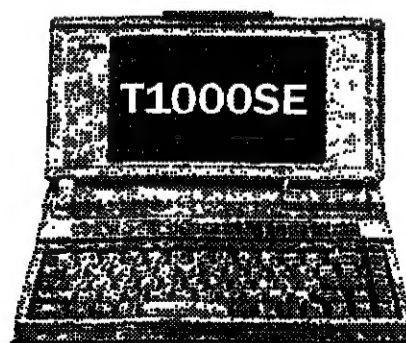
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# When asked to vote for the best portable PCs in the world, most people had the answer right in front of them.



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## ABB subsidiary wins order for power-plants from Korea

By William Dullforce in Geneva

ASEA BROWN BOVERI, the European electrical engineering group, has announced a successful bid by its Swiss subsidiary to supply two gas-fired combined-cycle power-plants to South Korea. Total value of the plants is \$750m (\$418m), of which ABB will collect the larger part.

Last week, ABB reported a similar order from the UK, in a joint venture with Northern Engineering Industries, it won a £200m-£250m contract to supply

gas-fired equipment for a new 660MW power-station at Killingholme, Humberside.

Under the Korean contract, ABB will supply the main equipment for a 450MW plant in Anyang and a 600MW plant at Bundang, outside Seoul.

As well as generating electricity, the plants will supply district heating in the two cities.

So far this year, ABB has taken orders worth \$1.5bn for such plants.

## Turkey plans EC change

TURKEY plans to simplify its export regime by the end of July, curbing sometimes Byzantine documentation procedures in a bid to comply with regulations of the European Community, a senior Treasury official said, Reuters reports from Istanbul.

"One single document will be required from exporters, instead of up to 13 under the

present system. The exports legislation will be reduced to four pages from 300 now," Mr Yasar Yazicioglu, Exports department head at the Treasury, said.

Only three or four export items like weapons will require prior authorisation. The Government will also transfer its regulatory authority to private sector institutions like banks.



## INTERNATIONAL NEWS

## Japanese in first big E Europe deal

By Stefan Wagstyl in Tokyo

TWO privately-owned Japanese electronics companies have signed a joint venture to produce facsimile machines in East Germany in the first large manufacturing investment in eastern Europe by the Japanese electronics industry.

MEI Japan and Nissei Opto have signed a joint venture to reach agreement with Robotron-Elektronik, the East German state combine, Messing Elektronik, a Swiss affiliate of MEI, is also a partner in the \$50m (\$28m) investment.

The joint venture will employ 350 people making initially 100,000 small fax

machines a year, starting in 1991. At first they will be sold in eastern Europe but later the partners hope to export to western Europe. Robotron is also negotiating with MEI to bring in other partners to establish production lines for video recorders and mobile telephones. The ventures will eventually employ 2,500 of Robotron's 35,000 workers.

MEI and Nissei Opto are the first non-German companies to agree joint ventures with Robotron, one of East Germany's most valuable industrial organisations. Siemens, the West German electronics combine, has secured a partnership with Robotron's computer division

and Robert Bosch, also of West Germany, has an agreement covering microwave production.

Mr Kiyoyuki Yasutomi, president of MEI and a main shareholder, said: "Some people say we are moving too fast, that we are being too aggressive. The big companies are too slow. They take time discussing things at committees."

The deal would give MEI and Nissei Opto a European production base, said Mr Yasutomi. The companies would bring to Robotron their technology, machines and products. As well as the existing lines of fax machines, they

would introduce to Robotron a car fax machine now under development in Japan. This would be sold to leading European carmakers, he said.

MEI has its main production plant in Pakistan, where it moved in 1989 in response to rising costs in Japan. About 1,000 people are employed assembling telephone switchboards, video cassette players, and radios, mostly for sale by other manufacturers under their brand names. Turnover is about \$50m a year. Nissei Opto, which has turnover of about ¥20bn (£74m), employs about 1,000 people in Japan, mainly making facsimile equipment.

## US warns against visits to Kenya

By Julian Oczar in Nairobi, Kenya

THE US has warned travellers that Kenya was unsafe to visit, despite the restoration of law and order throughout most of the country yesterday following four days of anti-government rioting.

In a separate statement, the US State Department defended its ambassador to Kenya, who has been criticised by the government for offering refuge to Mr Gibson Kamau Kuria, a leading government critic and advocate of a multi-party democracy.

The US ambassador "has the full support of the Department of State. His statements concerning democracy and human rights in Kenya reflect US government policy as we state it around the world," the department said.

The travel advice, which is bound to anger the Kenyan government, will hit tourism - Kenya's number one foreign exchange earner, with almost 700,000 visitors last year.

President Daniel arap Moi's crackdown on political opponents has sparked congressional calls for a freeze on US military and economic aid to Kenya, which this year will reach almost \$50m.

Congressman Howard Wolpe, chairman of the House Africa sub-committee, wants to cut or freeze US aid levels until Kenya improves its human rights record.

The British Foreign Office said British visiting Kenya should exercise "prudence and care" but, "at this stage we are not advising people to cancel holidays". A further four people were shot dead and 35 injured yesterday as gangs of armed youths fought sporadic battles with anti-police in the towns and slums in Nairobi district, about 20km from Nairobi, but the capital was almost back to normal with shops reopening and buses operating.

In his first reference to the violence which has rocked Kenya in recent days, President Moi said yesterday that those causing the troubles were hoodlums and drug addicts.

It is too early to say whether the disturbances of recent days have been quelled. So far, the troubles have been largely confined to areas of the predominantly Kikuyu tribe, which accounts for 14 per cent of the population but which has been increasingly marginalised under Mr Moi's regime. All the leaders of the campaign for a multi-party democracy remained last week, except one, are Kikuyu. Mr Moi comes from the Kalenjin tribe.

Other joint venture car manufacturers with foreign partners faced similar problems. Volkswagen Santana had a backlog of about 2,000 cars in Shanghai, and Peugeot also

had a large inventory. There were orders for the cars - demand for private transportation is high in China - but because of the severe liquidity crunch, few organisations had the cash to pay for the cars, or were reluctant to spend in the current climate of austerity.

All three car manufacturers finally resolved their cash-flow problem when the state planning commission stepped in. The commission authorised the state materials bureau to buy the cars and distribute them to approved buyers. In Beijing, the state materials bureau had a settlement with the government for the outstanding tax. BAW is believed to still owe money to Beijing Jeep.

Western observers said the state bailed out the three car makers because they are in a priority sector, and because their cars were approved by the central government. Not all manufacturers are so fortunate. Japanese traders who sold steel products to China

## Domestic debt deepens the economic crisis in China

Peking is running into problems as it tries to modernise without reform, A Correspondent writes

AN ACUTE domestic debt crisis which has exacerbated unemployment, slowed industrial growth, and paralysed factories is still troubling China's economy. The debt crunch - a result of a shortage of working capital - has hit both Chinese and foreign manufacturers who either export to China or make goods here.

Since the government implemented its austerity programme in 1988 and tightened credit, many enterprises have been unable to repay suppliers who in turn cannot pay other factories for goods and services. In many cases, even companies that make products for export have been unable to purchase vital imported parts or raw materials.

The crisis has in recent weeks begun to ease in certain sectors, both Chinese and western analysts estimate the scope of the domestic debt ranges from yuan100bn to yuan200bn (\$11.6bn to \$23.6bn) compared with a \$22bn foreign trade deficit.

The problem is nationwide and has hit all industries. Quite a number of Chinese companies - even the bigger ones - are not able to fulfil their obligations to foreign companies.

With little or no cash moving through the system, goods are stockpiled and industrial output is low. Both unemployment and under-employment have risen, with many workers having little work to do and their bonuses cut. A lot of workers have been sent home on 50 per cent salary and no bonus.

The government stopped inflation but caused discontent at the worker level. Morale has been extremely low. Examples of the debt crunch abound. Earlier this year, the Beijing Jeep Corporation, the joint venture between Beijing Autoworks (BAW) and Chrysler, had an inventory of about 550 unsold Cherokees.

Beijing Jeep was unable to obtain import licences for more parts until it paid its local taxes. The company could not pay the tax until it got an infusion of cash, western sources said.

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had a large inventory. There were orders for the cars - demand for private transportation is high in China - but because of the severe liquidity crunch, few organisations had the cash to pay for the cars, or were reluctant to spend in the current climate of austerity.

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Western observers said the state bailed out the three car makers because they are in a priority sector, and because their cars were approved by the central government. Not all manufacturers are so fortunate. Japanese traders who sold steel products to China

have been waiting for more than a year to be paid, and a delegation has recently gone to Japan to discuss the problem.

In other instances, suppliers have often been paid in goods rather than cash. One sports parts maker for a car manufacturer was paid with cars.

The debt crunch has hit heavy industry particularly hard. The Baoshan steel complex in Shanghai defaulted on yuan1.1bn in the first quarter of this year, while the Wuhai iron and steel complex defaulted on yuan2.8bn, according to a Chinese source.

Probably because these are huge state-owned enterprises, the central government made funds available to keep them afloat. The key Beijing oil and chemical factory, in north-east China, was owed \$1m last summer by 1,100 enterprises. The banks agreed to lend money to allow production to continue.

In the short term, this liquidity crunch is extremely difficult to resolve, particularly since it is indicative of deeper structural economic problems, according to western analysts.

Nonetheless, Peking has set a deadline of the end of July to resolve the issue. Senior officials have held meetings across the country in an effort to clear the backlog.

All major Chinese foreign trade corporations, except those with strong exports, are experiencing severe financial problems, and the People's Bank, the country's central bank, has not helped them.

Despite the government's attempts to assist only healthy enterprises, its subsidies to export lifting companies have also increased, western bankers said.

To stop the defaults and pull the economy out of its current slump, the People's Bank plans to nearly double its credit target for this year and lower interest rates for deposits and loans, according to the overseas edition of the People's Daily.

Other Chinese banks have been given permission to increase lending by 10 per cent. Yet so far there has been little growth in consumption or investment. Nonetheless, industrial output has risen and the economy has shown some signs of recovery. Industrial output rose by 4.2 per cent in May compared with the same month last year, still well below last year's industrial growth rate of 18 per cent.

## Surge in EC trade with Palestinians

By Hugh Carnegie in Jerusalem

DIRECT FARM produce exports from Palestinian traders in the Israeli-occupied territories to the European Community, established two years ago despite Israeli reluctance, increased dramatically this year, prompting hopes for more expansion.

Citrus exports from the Gaza Strip to the EC rose to 11,330 tonnes in the 1988-89 season from just 2,300 tonnes in the first season when problems ranging from disputes with importers to rows over the handling of the fruit by Israeli shippers soured expectations.

Direct exports of produce from the West Bank, including asparagus and peppers, jumped from 50 tonnes in the first season to 530 tonnes in the second. A total of more than 50 tonnes of tomatoes, potatoes and strawberries were also shipped from Gaza.

Although the quantities remain small even by standards of local production, both EC officials and Palestinian exporters are pleased that the practice of direct trade has been firmly established.

It was part of a strong commitment by the EC to aid Palestinian economic development. Much of the direct annual aid from the Community, which the recent Dublin summit decided to double to Ecu12m (\$8.3m) by 1992, goes to agriculture.

Mr Mansour Shawwa, head of the Gaza citrus exporters committee, said revenues from EC sales of \$4.2m (\$2.4m) and good prices for much larger exports to Arab countries via Jordan had led to a "relative boom". EC shipments, mainly to Goe Van Den Berg of Holland and Fyffes of the UK, could have been greater but for a mysterious cancellation of some 7,000 tonnes in sales to Fyffes which sparked rumours of Israeli pressure on the Irish-owned company.

Mr Shawwa forecast citrus exports to the EC rising to 25,000 tonnes and said there was much potential for expanding trade in other local produce.

## Iran and Syria seek to reforge neighbourly ties

By Victor Mallet

IRAN and its ally Syria yesterday redoubled their diplomatic efforts to re-enter the mainstream of Middle East politics, following the Iran-Syria talks earlier this month to consolidate the peace in the Gulf.

Mr Ali Akbar Velayati, the Iranian Foreign Minister, began a two-day visit to Kuwait and met Sheikh Jaber al-Ahmad al-Sabah, the Emir, and other senior officials in the first high-level contact between the two sides since the 1979 Islamic revolution in Tehran.

In Cairo, Egyptian officials said President Hafez al-Assad of Syria was expected to arrive on Saturday for his first official visit in 17 years. Egypt is trying to mediate between Syria and Iraq.

Kuwait, Saudi Arabia and other Arab Gulf states, fearing the spread of Iranian revolutionary ideas to their own Shia Muslim communities, supported Iraq during the eight-year Gulf war which ended with a ceasefire in 1988.

Yesterday, however, Iran and Kuwait - whose concern about Iranian subversion is more than matched by its fear of Iraqi expansionism - decided to become good neighbours.

"This will create the best conditions to build up trust and co-operation between all countries in the region," said a Kuwaiti official.

Mr Velayati also thanked Kuwait for last month's acquittal of four Kuwaiti Shias accused of trying to overthrow the government, the Iranian news agency said.

Within Opec, meanwhile, Iran and Iraq have found that they share a desire to increase oil prices so that they can pay for post-war reconstruction, and an Iranian official was quoted this week as supporting an Iraqi oil price target of \$26 a barrel.

## Anglo American defends size

By Philip Gawth in Johannesburg

ANGLO AMERICAN yesterday stepped publicly into the debate about the future shape of the country's economy with a strong rebuttal of arguments that its size and influence in the economy are unhealthy and that it should be dismantled.

Afrikaner governments have long viewed the country's largest corporation with a certain antipathy, but this latest statement is clearly addressed at those on the left, the African National Congress in particular, which has made clear its view that the concentration of economic power in white hands will have to change.

Mr Julian Ogilvie Thompson, in his annual chairman's statement, says the oft-quoted figure that Anglo American, its associates and the companies it allegedly controls account for 45 per cent of the Johannesburg Stock Exchange capitalisation is "grossly exaggerated by double-counting and other errors".

Mr Ogilvie Thompson suggests a better measure of concentration of ownership in the economy comes from examining ownership of the nation's fixed assets. These indicate, he says, that Anglo American and associates and the companies they "control" account for 6 per cent of the total.

As to the real worth of Anglo American, Mr Ogilvie Thompson notes that ventures the company has developed from grassroots now account for some 25 per cent of the JSE's capitalisation.

On the question of size he says that it is often a prerequisite for successful competition in international markets. "The United States and other large countries can afford the luxury of preventing what they deem to be unduly large aggregations of capital, as this still leaves them with the largest companies in the world. Small countries such as Switzerland, Holland, Sweden and South Africa cannot - and should not try."

He noted that the group system had emerged as a means of best using skills which were in short supply.

Mr Ogilvie Thompson also addressed the argument that the accumulation of capital in the hands of the big groups has led to a socially undesirable pattern of investment saying "it is absurd to argue that the minimal growth in net investment is due to a failure of the savings system... while it is indisputable that the proportion of institutional and corporate funds being held in liquid form is exceptionally high, that is not a consequence of the system but of a lack of attractive long-term investment opportunities."



Ogilvie Thompson: best use of skills

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It is almost certain to be extended when parliament reconvenes next month.

The government of Mr V.P. Singh, the Prime Minister, promised to apply a "healing touch" in Punjab when it took office. However, it has failed to establish contact with the militants who demand a separate nation they call Khalistan.

The Prime Minister has visited Punjab twice and consulted with other parties without finding a solution to the six-year crisis.

Sikh moderates are still squabbling and the government feels it cannot take over the Punjab administration.

## Sikh gunmen kill former minister

By K.K. Sharma in New Delhi

SIKH gunmen yesterday shot dead Mr Balwant Singh, a former finance minister of Punjab, and an architect of a 1985 accord with the federal government that aimed to fulfil Sikh demands for more autonomy.

Mr Singh's two bodyguards and driver also died in the attack near the state capital, Chandigarh. Mr Singh, 61, was leader of the Akali Dal-Badal party, and owned several factories in Punjab last November, state elections have not been held there since 1985.

Suspected Sikh extremists also shot dead six other people across the state on Monday night. The deaths bring to 1,342 the number killed by Sikh gunmen this year.

The continued violence could lead to a cancellation of state elections scheduled to take place in November. The Indian Home Minister, Mr. Mohan Lal Khattar, said yesterday that the killing would be postponed unless there was a perceptible improvement in law and order. Although parliamentary elections were held in Punjab last November, state elections have not been held there since 1985.

The state has been under direct rule from New Delhi for more than three years through an amendment in the constitution.

## Bishops avoid Aquino criticism

By Greg Hutchinson in Manila

ROMAN Catholic bishops in the Philippines delayed publication of a pastoral letter critical of Mrs Corason Aquino's support for limited artificial birth control yesterday, pending a meeting with the President.

The reprieve is both a victory for Mrs Aquino, who has only recently been convinced of the perils of over-population, and a source of solace for liberal churchmen who acknowledge the government's role in population policy.

Instead of releasing the pastoral letter, the bishops, winding up a week-long conference near Manila, issued a statement condemning abortion, contraception and sterilisation.

But the statement incorporated a proviso that "the government has the right to intervene in matters of population". The concession is significant, given the traditionally unwavering reliance on dogma by the country's bishops.

Now, evidently, they feel they need Mrs Aquino as much as she needs them. "It is hoped that the dialogue will lead off confrontation and produce some understanding between church and state."

"The bishops believe that it is possible for the church to work harmoniously with this government in an effort to solve the national problems of poverty and of economic development," the bishops said in their statement.

The president's office recently assumed responsibility for family planning from the department of social welfare, citing worries that the rapid increase in the country's population was eroding economic gains.

The Philippines' population is more than 60m people and growing by more than 1.5m a year.

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## Sabah plot foiled

Police said they had detained five people allegedly involved in a plot to seize power in Sabah state and pull it out of the Malaysian federation, AP reports from Kuala Lumpur.

One European missionary was also believed to be involved in the plot, according to Mr Abdul Rahim Mohamed Nor, the deputy inspector general of police, who made the disclosures at a news conference.

## Indian airline strike

Engineers and other employees of state-owned Indian Airlines will go on a 24-hour strike tonight to protest against alleged mismanagement of the company, Reuters reports from New Delhi.

Mr Arif Mohammed Khan, the Aviation Minister, yesterday led MPs onto an Airbus A320 for the company's first passenger flight on the sophisticated aircraft since one crashed near Bangalore five months ago.

## Amnesty in grim account of human rights abuses

By Robert Mautner, Diplomatic Correspondent

AMNESTY International yesterday painted a gruesome picture of human rights violations in the world in 1989, including the imprisonment, torture and murder of thousands of people by governments trying to control ethnic and nationalist unrest.

Virtually no area in the world, including western Europe, escaped criticism in the report by the London-based human rights organisation.

In the Middle East, the Arab countries, Iran and Israel were all accused of serious human rights violations. Judicial executions increased during the year in Iran, where at least 1,000 people were hanged under a new law imposing the death penalty as mandatory for drug possession. In Israel and the occupied territories, more than 260 unarmed Palestinian civilians were killed.

Hundreds of people were executed in Iraq, where thousands of political prisoners, many of them members of Kurdish

opposition groups, were still in custody. Saudi Arabia also saw dramatic increases in the number of death sentences and executions, while Egypt had detained more than 5,000 alleged supporters of Islamic opposition groups.

Whereas hundreds of prisoners of conscience were freed in Africa last year, major human rights abuses persisted throughout the continent. In Somalia and other countries where government troops were fighting insurgents, such as Ethiopia, Liberia and Sudan, "significant numbers of unarmed civilians arrested were summarily executed".

However, the report also claimed that ill-treatment or torture in police custody or prisons was reported in Australia, France, Italy, Portugal, Spain and West Germany. In the UK, "the government continued to refuse to establish a judicial inquiry into disputed killings by security force members during the 1980s".

## Taiwan to open up forex dealing

TAIWAN will allow any foreign bank anywhere with a Taiwan branch to take part in the domestic foreign exchange market from August 7, the Taipei Foreign Exchange Market Development Foundation has announced, Peter Wickes reports from Taipei.

The non-profit-making foundation acts as Taiwan's sole foreign exchange broker. At present, only domestic banks and local branches of foreign banks can conduct foreign exchange transactions, swaps and interbank call loans.

The latest reforms are aimed at internationalising Taiwan's capital markets. They will allow foreign banks abroad to open overseas branches of Taiwanese banks to take part. A spokesman for the foundation added that the Taipei hopes to establish an on-line link with the Singapore market by the end of the year, but progress was slow.

The foundation was set up a year ago with an injection of \$5bn (\$2.5bn) and DM500m (\$169.5m) from the Central Bank.

Norad's internal documents universally describe it as a complete flop.

After a few years it was realised that a high-tech fishing industry in Tanzania was also a failure because of donor ignorance about the needs and problems facing the traditional fishing sector and about the fish resources in coastal and inland waters. Tanzanian fishermen proved immune to the irrelevant and sophisticated ideas cooked up for them in Oslo.

That many of these hare-brained schemes could have continued in the face of disaster is, according to one world banker, a testament to the fact that "many aid workers' jobs depend on continuing to dole out money for bad projects".

While the history of aid to Tanzania is damning, some lessons do appear to have been learnt from the \$5.5bn experiment. The first is that all donors are now insisting on a maintenance provision for projects. The second is that there is a widespread recognition that without a sensible macro-economic and trade framework - which provides incentives and allows the market a role in allocating resources - development will be elusive.

## What 15 years of ill-conceived aid has given to Tanzania

BY THE year 2000, at the cost of \$1.9bn of western aid, Tanzania's potholed road network will be restored to 70 per cent of what it was in 1975.

It is a damning assessment for a country which has consistently been ranked one of the world's top aid per capita recipients.

Between 1970 and 1989 Tanzania received about \$9.5bn (\$5.3bn) of foreign assistance. Aid workers from Peking to Stockholm poured fistfuls of money into the country to shore up an African experiment in alternative development. That development, articulated by former President Julius Nyerere, was expressed in one simple phrase: "Socialism and self-reliance".

But 20 years of "self-reliance" have made Tanzania more dependent on imports and foreign aid, currently running at just over \$1bn a year, than almost any other country in sub-Saharan Africa.

And, apart from the leaps forward in literacy and the provision of rudimentary rural health services, there is little to show for the massive hundreds of assistance.

Through the country clinics are critically short of the most essential drugs, such as penicillin and anti-malaria. Schools have no textbooks or furniture. Roads and rail-

ways have decayed almost beyond repair, phones hardly work at all. State-owned factories run at less than 20 per cent capacity and most buildings have had no lick of paint for two decades. Real per capita incomes declined by 15 per cent between 1976 and 1986.

"Giving money to Tanzania was like pouring water into a bucket full of holes," said one British aid official.

What went wrong? How did the darling of development workers turn into one of Africa's greatest economic disasters?

A large part of the answer lies in the government's wanton mismanagement of the economy. But poorly designed and implemented development projects combined with bad advice from donors also contributed to Tanzania's economic malaise.

While Scandinavian aid workers and Tanzanian officials patted each other on the back at cocktail parties Tanzania's peasants got poorer.

"Tanzania came to symbolise our hopes in Africa. We supported a development policy we thought was correct and which appealed to the philosophy of our own country," said Mr Anders Oljelund, the Swedish ambassador. "But it was not successful. Sweden and others helped to drag Tanzania into the crisis."

When talking about the failures of foreign assistance African finance ministers habitually complain that 20-30 per cent of all aid is given in "technical assistance" - a euphemism for millions of dollars loaned or given to African governments to bankroll huge salaries paid to expatriate "experts". There are an estimated 80,000 foreign aid workers, or "lords of poverty" as one author recently described them, on the continent who live champagne lifestyles on six-figure tax-free incomes. In many countries expatriates have become a parallel economy, to the extent that in Tanzania the 500 shilling note is nicknamed the "Pajero", after the \$20,000 Mitsubishi four-wheel-drive vehicle that few Africans can afford. In Kenya the 500 shilling note is known as *mzungu*, or white man.

Much of aid given to Africa, particularly by the British, Japanese and French, is also tied to the donor countries exports and contractors. An average telephone system in Africa will have several mismatching, technologically sophisticated foreign systems overlaid one on top of each other. In Tanzania, many of the state-owned farms are littered with the wrecks of at least six different types of tractors from Valmet to Ford and Fiat, many of which are

impossible because of shortages of simple spare parts such as bearings and tyres.

But perhaps the greatest failure of foreign aid in Tanzania has been in the design of projects.

One such project in Tanzania was the Morogoro Shoe Factory, sponsored by the World Bank. At the cost of \$15m, with an installed capacity of 4m pairs of shoes a year, the bank built one of the largest shoe factories in the world in a country with one of the poorest management records on the continent. Ninety per cent of production was slated for export. At the peak of its production it operated

at 7 per cent capacity, but the quality of the shoes was so poor that it was even difficult to flog them on the local market.

According to one world banker it is "a good, albeit extreme example, of an ill-conceived industrial strategy combined with very poor design". It was, he says, "a hit and run type of project".

The problems at Morogoro serve as a metaphor for development in

Africa. The factory was never built to specification and some of the machinery never worked. There was no system of incentives or penalties built into the contract about post-construction operation. With average shoe factories in Europe producing 1.5m pairs of shoes, the size of Morogoro was naive and over-optimistic. Insufficient attention was paid to markets and to Tanzania's macro-economic environment. Even if demand from Europe had been high, Tanzania's severely over-valued currency would have discouraged exports. The quality of the hides and skins supplied to the factory was poor. And, finally, Tanzania lacked the management skills to run the factory.

Today the Morogoro Shoe Factory is kept going on vast government subsidies and so far no plan has been drawn up to do the obvious: close it down.

Another classic development project in Tanzania is the Mbegani Fisheries Development Centre, sponsored by the Norwegian Agency for International Development to the tune of more than Nkr100m (\$2m) over the last 15 years. Originally it was designed as a training centre to develop a commercial industrial fisheries, based on modern trawlers, fish processing and refrigeration technology.

Norad's internal documents universally describe it as a complete flop.

After a few years it was realised that a high-tech fishing industry in Tanzania was also a failure because of donor ignorance about the needs and problems facing the traditional fishing sector and about the fish resources in coastal and inland waters. Tanzanian fishermen proved immune to the irrelevant and sophisticated ideas cooked up for them in Oslo.

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growth rate of 12 per

Joe Matsau, Managing Director of the Lesotho Electrical Company, is bringing energy to the villages of his country.



## Joe Matsau is bringing electricity to "The Kingdom in the Sky".

The de-forestation of some parts of Africa has been a matter of survival, not profit. In the mountainous kingdom of Lesotho, generations of villagers have had to live off the land for fuel to cook and heat their homes.

Joe Matsau of the Lesotho Electrical Company has a promising alternative. He is directing a long-term rural electrification programme which will make his country energy self-sufficient.

Hydro-electric power is the key, with transmission lines reaching up to over 2,000 meters into the "Kingdom in the Sky", as it is known locally.

Village by village, Lesotho is switching dependency from the earth's fragile resources to the fruits of man's ingenuity.

"We still have a long way to go", says Mr. Matsau, "but the programme would never have seen the light of day without ABB's help - not just their technology, but their skill in identifying crucial aid and loan sources for us."

"The world is changing fast. To catch up, we have to change even faster. And, thanks to ABB, we're doing just that."

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## THE HOUSTON SUMMIT

## EC SEEKS POLITICAL IMPETUS FROM SUMMIT

## Europe spearheads drive for action on emissions

By Peter Norman in Houston

THE EUROPEAN Community yesterday stepped up pressure on the US to set targets for reducing its emissions of carbon dioxide and other greenhouse gases.

As the world economic summit in Houston entered its second day it became clear that the leaders of the four European Community countries and the European Commission would stress the importance of action to prevent global warming.

The EC wants a commitment to targets for reducing carbon dioxide emissions and for the summit to give political impetus for action to save the world's rain forests.

Mr Laurens Jan Brinkhorst, the EC Commission's director general for energy, warned that industrial countries needed to cut carbon dioxide emissions by 60 per cent if they were to stabilise levels of carbon dioxide in the atmosphere.

He made clear that the US - which emits 26 per cent of world carbon dioxide, or twice the European Community level - had a significant role to play in cutting the output of greenhouse gases.

The EC leaders from Britain, West Germany, France and Italy fear that without a lead from the summit on reducing greenhouse gas emissions, the world's big democracies would be unable to persuade developing countries to follow their lead.



Helmut Kohl: considering deal on communiqué

The US has argued that more scientific study of the greenhouse problem must be undertaken before it commits itself to targets for greenhouse emissions.

However, yesterday Mr Brinkhorst underlined that it was the European view that scientific facts about global warming were undisputed.

According to Mr Brinkhorst, work prepared for a world climate conference in November had shown emissions of carbon dioxide had risen by 30 per cent since the onset of the industrial era. Study of the Greenland icecap had also shown a correlation between increased output of carbon dioxide and higher temperatures over the last 100,000 years.

However, the US has argued that most of the output of carbon dioxide into the atmosphere results from natural causes. According to Mr John Sununu, the White House chief of staff, only 4 per cent of the total annual output of carbon dioxide can be attributed to man-made sources.

In a briefing to journalists Mr Sununu also disclosed significant economic reasons for the US to take a hesitant stance on carbon dioxide emissions. He pointed out that the US generated the bulk of its electricity by coal and, because of its size, it also produced more greenhouse gases from lorries and cars.

However, European officials said it was still vitally important to set a target for emissions, if only because democratisation and liberalisation of eastern Europe and parts of the developing world was likely to lead to a big increase in individual car ownership.

Sources at the meeting said the US was trying to persuade the other participants to hold out a specific commitment on global warming from their final communiqué in return for including a call for action to halt the depletion of tropical rain forests.

A German official said West German Chancellor Helmut Kohl might be willing to consider such a deal.

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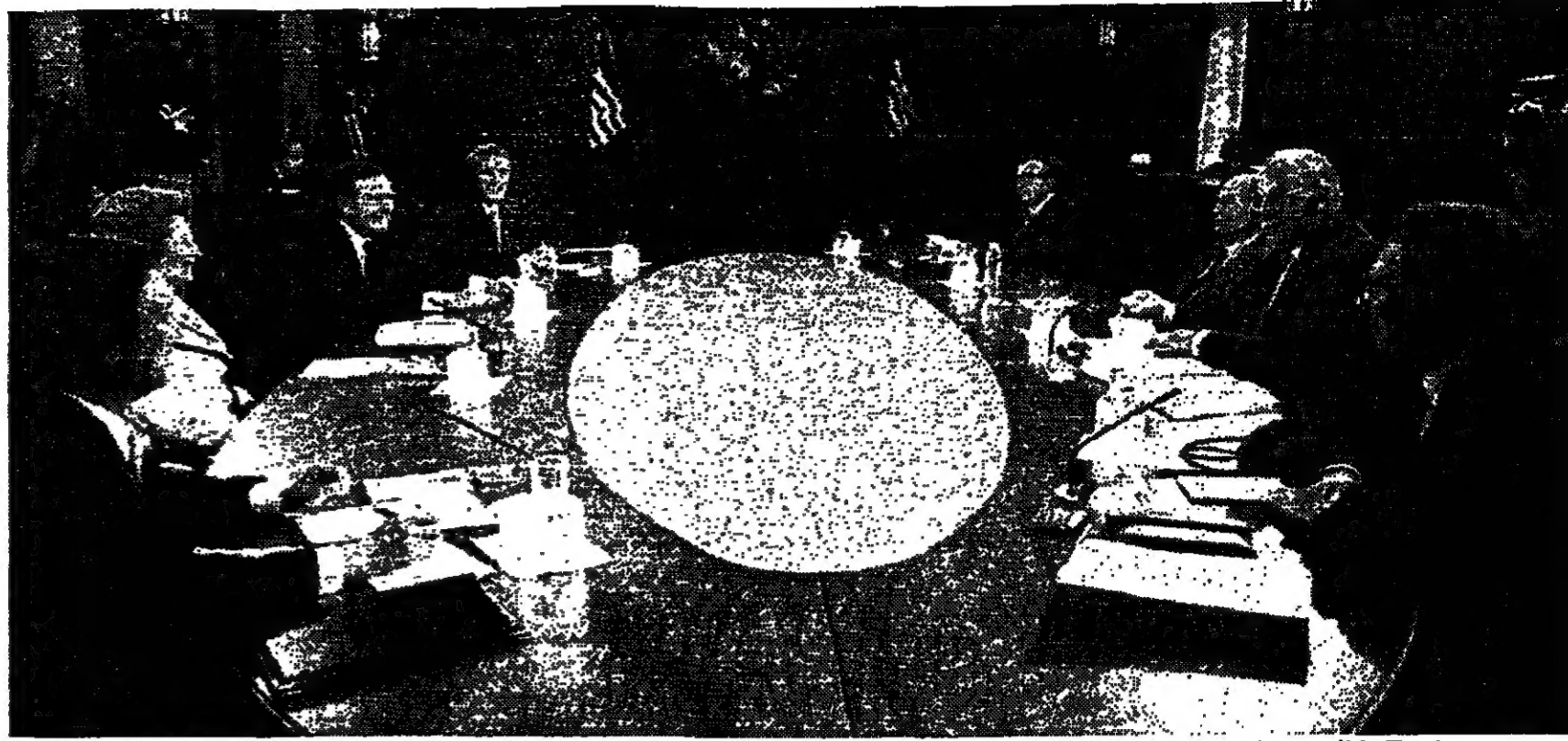
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Negotiations in the round: G7 leaders and EC president Jacques Delors, far right, ready themselves for talks at the world economic summit in Houston

## IMF-World Bank Soviet study plan

By Peter Riddell

THE US has proposed that the International Monetary Fund and World Bank should lead a study into the problems and needs of the Soviet economy.

The study would be parallel to the recently initiated EC inquiry into the Soviet economy, which is due to be finished by October. EC Commission president Jacques Delors is to lead a visit to Moscow next week by a high-level delegation.

The US Treasury has devised the idea of the IMF/World Bank study separate from the EC one. However, there will be some overlap, since the EC inquiry will be reported back to the Group of 24 industrialised countries, which has been providing aid to eastern Europe, and which includes the US.

The IMF/World Bank inquiry is expected to be on a longer-term basis than the EC one and will involve consultations with other multilateral institutions, including not only the EC but also the 24-nation Organisation for Economic Co-operation and Development and the European Bank for Reconstruction and Development, now being formed.

The wording of the section of the final communiqué referring to the study was still being worked on yesterday. The US wants the separate study to ensure that the EC is not the sole body involved in looking at the issue.

The US proposal reflects President George Bush's view that the Soviet Union should be provided with technical assistance in its transition to a market economy.

## Cool response to Latin America loan plan

By Peter Riddell, US Editor, in Houston

SEVERAL finance ministers of the Group of Seven have voiced reservations about a recent US initiative to provide substantial relief on official loans to Latin America.

A British official said the UK was concerned about the implications for states other than those in Latin America, a reference to countries such as Egypt which have similar income levels to those in Latin America.

He added that some ministers expressed reservations about "ring fencing" Latin America and were keen to ensure reasonably similar treatment for countries in a comparable economic and political position.

While welcoming many of the objectives of the US initiative, aimed at encouraging private sector development and free trade in Latin America, the British feel there needs to be further study and discussion.

The US side did not expect a decision on its plan to be taken at Houston. US officials said the aim was always to use the summit to provide more details to other countries. This had been done.

Discussions among foreign ministers in Houston will, as intended, be followed by a more comprehensive official examination ahead of the autumn round of international finance meetings, scheduled for mid to late September.

A British official said that as US legislation was required for the initiative to be enacted it was unnecessary to take immediate decisions.

The US side reported a generally positive response to the plan.

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## EC eases stand over agricultural subsidies

By Peter Norman

THE European Community has eased its weekend resolve to find off any change in its negotiating position on farm subsidies in the Uruguay Round of trade liberalisation talks.

As the Houston summit entered its second day yesterday, three of the EC's leading member states indicated a willingness to study a compromise formula.

West Germany, Britain and, with rather less enthusiasm, France suggested that recommendations advanced last month by Mr Aart de Zeeuw, the chairman of the agricultural trade negotiating group at the Uruguay Round talks in Geneva, might repay further study as a basis for negotiations.

Mr de Zeeuw's paper was an attempt to bridge EC and US positions on farm trade and so lift a negotiation deadlock.

The US and Canada, as efficient farm producers, have insisted the Uruguay Round agree on a programme to dismantle export subsidies, reduce internal farm support and increase access in industrial country markets for

products of leading agricultural producers.

The EC, in turn, has insisted it will not negotiate separately on the three elements of the US proposal. It has advocated taking an aggregate measure of farm support - the support measurement unit - as the basis of talks on reducing subsidies.

The de Zeeuw paper urges a rapid reduction of export subsidies as part of a lowering of farm-support levels. It bears some similarities to the US and Canadian positions on agriculture.

While Mr de Zeeuw's recommendations raised the hopes of a possible compromise that the summit leaders could adopt as a basis for negotiations in Geneva, the two main protagonists in the dispute chose to mark the beginning of talks here with a display of verbal pyrotechnics.

Mr Clayton Yeutter, the US Agriculture Secretary, castigated the European Community's reliance on export subsidies.

He said the EC spent \$10bn (£5.5bn) a year to dump its

unwanted farm production on the world market, making it impossible for Third World countries to compete. By contrast, the US spent just \$500m on export subsidies.

Mr Yeutter warned that the EC position could jeopardise the Uruguay Round. He recalled that President George Bush had said no agreement in the Round would be better than a bad agreement.

And yet, Mr Yeutter added, the Round was "10 times more important for the world economy" than improved relations between the industrial countries and the Soviet Union.

His theme was taken up by Mrs Carla Hills, US Trade Representative. At stake in the Uruguay Round was a global "economic renaissance for the 21st century," she said.

Unless there was agreement the world would experience "dangerously decreased economic prosperity."

Mrs Hills warned that 40 mainly developing countries would walk out of the Round if the US relaxed its position on agriculture, but she

suggested the recent recommendation of Mr de Zeeuw might serve as the basis for future negotiations.

It is possible the EC Commission's mandate for negotiating a cut in agricultural subsidies could be altered, as a result of the Houston summit.

But confirmation of this will have to await publication of the final economic declaration today.

As the summit started there was no sign the European Commission was prepared to accept the compromise paper.

Mr Guy Legras, the Commission's director-general for agriculture, said it was the view that Uruguay Round negotiators should stick to what had already been agreed.

The EC had proposed a reduction of support and protection over five years.

However, it wanted to keep an element of flexibility to protect its farmers from unexpected events.

"We cannot apply free trade in agriculture to play back industrial products," Mr Legras said.

## US, Soviet trade 'set to surge'

TRADE between the US and the Soviet Union is likely to boom over the next few years as the two countries work towards stronger economic ties, Mr Robert Mosbacher, US Commerce Secretary, said, Reuter reports from Houston.

Claiming that trade, not aid, was the best way to help the battered Soviet economy, Mr Mosbacher predicted annual increases of 25 per cent or more on that front. "Over the next few years, that's a doubling [of trade]," he said.

Trade between the former Cold War adversaries now runs at about \$3bn (£1.5bn) a year. After factoring out the effects of inflation, bilateral trade is smaller than it was in the early 19th century, when the two countries first began dealing with each other.

Mr Mosbacher said that US companies ranging from International Business Machines, the computer group, to film and theatre concerns were interested in or already conducting business in the Soviet Union. Some were even considering investing in real estate there, through acquisition of 99-year property leases.

Although the potential was



Robert Mosbacher: US investment discouraged

tremendous, Mr Mosbacher said, some US companies had been discouraged from investment by difficulties the Soviet Union had had in paying bills on time. Moscow is behind on its payments to foreign suppliers and other companies by more than \$2bn.

Mr Mosbacher said the US

had taken up the issue with the Soviet Union on the companies' behalf.

US exports to the Soviet Union could be boosted later this year when the US Export-Import Bank is expected to start guaranteeing trade credits and extending project loans to Moscow, he said. Such a move was contingent on Soviet legislation allowing free emigration, and could be followed by more credit guarantees and loans from America's Overseas Private Investment Corporation.

US President George Bush has ruled out direct aid to the Soviet Union now, but has left the door open for trade credits. The Commerce Department has signed an agreement with the Soviet Government for the exchange of commercial and other information.

Mr Mosbacher said the department was also advising Moscow on ways to improve its inefficient food distribution channels and was providing the country with other technical assistance.

"We're talking about a lot of different levels, with exchange of information, exchange of people," he said.

The US proposal reflects President George Bush's view that the Soviet Union should be provided with technical assistance in its transition to a market economy.

## OTHER AMERICAN NEWS

## Chicago case blow to anti-fraud action

By Barbara Durr in Chicago

THE US government's case against fraud in the Chicago futures pits was dealt a serious blow late on Monday when a federal jury was able to come to a verdict on just a fraction of the more than 100 criminal counts against one broker and two traders of Swiss francs at the Chicago Mercantile exchange.

After a complicated seven-week trial, and 11 days of deliberations, the jury found reason to convict the broker, Mr Robert Mosky, only on seven counts of violating the Commodity Exchange Act, and one trader, Mr Danny Scheck, of just one count of commodity law violation. The other trader, Mr David Zatz, was acquitted on two counts of commodity law violation.

Mr Mosky was, however,

Former high-flying stock speculator John Mulheran was found guilty yesterday on four counts of securities fraud for helping Ivan Boesky break securities laws in exchange for inside information, Reuter reports from New York.

Judge Miriam Cedarbaum sent jurors back to continue deliberations on 26 other charges on which they were deadlocked.

found not guilty on 30 other counts, and the jury could not reach a decision on far more serious charges of racketeering and conspiracy.

Because the jury was deadlocked on a total of 78 counts, most of which were related to mail and wire fraud, federal

The jury began deliberating on June 23 after a seven-week trial.

Mr Mulheran, 40, formerly a chief trader at now-defunct investment firm Janss Securities, had been charged with 30 counts of conspiracy, securities and mail fraud and keeping false records. The maximum sentence is five years in prison and a \$250,000 fine on each of the counts.

district court Judge Ann Williams declared a mistrial on those charges. This opens the door for the government prosecutors to re-try the defendants.

The results in this trial are expected to affect the prosecuting of two approaching cases. In September, the government is scheduled to try 16 Japanese yen traders and brokers from the Chicago Mercantile Exchange, and 13 soybean traders and brokers from the Chicago Board of Trade.

The trial just concluded, as well as those coming up, are the result of a two-year undercover FBI probe of wrongdoing at Chicago's two main futures exchanges, which led last year to indictments of 47 brokers and traders and one clerk.

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## Big Apple awaits Democratic big spenders

By Lionel Barber in Washington

THE Democrats have chosen Madison Square Garden, New York, as the site for the party's 1992 presidential convention.

The selection of New York over rival New Orleans could bring \$100m (\$50m) in extra spending into the city, according to Mayor David Dinkins, who played an important role in netting the convention.

New Orleans' chances faded in the last few days after the Louisiana legislature adopted the strictest anti-abortion law in the country, touching off fears among

Democrats that their convention could be disrupted by anti-abortion protests.

New York hosted the Democratic convention in 1976 and 1980, and was the personal preference of Mr Ronald Brown, the new black party chairman. One of the Democratic Party's strongholds, it also serves as a political base for Governor Mario Cuomo, a Democrat long rumoured to harbour presidential ambitions.

In 1988, the Democrats deliberately sought to appeal to more conservative

southern voters by holding their convention in Atlanta, Georgia. This time round, the party seems to have recognised that candidates rather than convention sites will matter most in 1992.

The Republicans have just begun their search for a convention site, with Houston among the cities seeking to play host.

Others include San Diego, Cleveland, New Orleans, Miami, Anaheim, California and St Petersburg, Florida. New Orleans hosted the 1988 Republican convention.

## Guatemala in Belize talks

GUATEMALAN President Vinicio Cerezo left yesterday for Belize to meet his Belizean counterpart, Prime Minister George Price, for two days of talks, his office said, Reuter reports from Guatemala City.

The meeting in Roatan, off Honduras' Caribbean coast, is geared towards finding a "honourable agreement" to bilateral differences, spokeswoman Claudia Arenas said.

## Cuban students in Czech embassy

TWO Cuban students seeking political asylum have entered the Czechoslovak embassy in Havana, joining five Cuban dissidents already sheltering there, an embassy spokesman said yesterday, Reuter reports from Havana.

The two students climbed over the embassy wall on Monday afternoon, minutes before police arrived, the spokesman said.

They joined five Cuban dissidents who had entered the embassy several hours earlier. The five had not asked for asylum but wanted to visit Europe, starting in Czechoslovakia, and then be allowed to return to Cuba without reprisals.

The embassy said earlier of the five dissidents: "They are asking for guarantees to be able to work and engage in politics." They were "opposition activists" who wanted the Czechoslovak government to protect them. Reporters were not allowed to see the five at the embassy.

A Cuban Foreign Ministry official told the Cuban news agency Prensa Latina that the government was ready to talk directly to the five but would not accept any mediation by the Czechoslovak embassy.

The Cuban official said the five wanted to travel to Czechoslovakia, East and West Germany and other countries "with the apparent objective of campaigning against the Cuban state". He did not elaborate.

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## Terrorist jail-break embarrasses Garcia

By Sally Bowen in Lima

THE outgoing government of Peruvian President Alan Garcia Perez has been seriously embarrassed by a spectacular jail-break by 48 prisoners held on terrorism charges. The escapees were all members of the Tupac Amaru Revolutionary Movement (MRTA) and included their leader Victor Polay Campos.

The escape, early on Monday, from Lima's maximum security Cantagorda prison, was through a cleverly engineered 250-metre tunnel leading from the MRTA cell block to a small nearby house.

The tunnel was entirely concrete-lined, with iron supports, some 10 metres deep and equipped with compressed-air ventilation and lighting. Police said its construction must have been the work of several months. MRTA sources say that the escape has been

recorded on video, and will shortly be made available to the public.

Victor Polay Campos was arrested in February 1989 in the central Andean town of Huancayo. Under his nom-de-guerre "Camarada Rolando" he was the acknowledged leader of MRTA, Peru's second subversive group after Shining Path (Sendero Luminoso). A former classmate of President Garcia, Mr Polay has managed to continue his moral leadership of the movement from his prison cell, making pronouncements on policy and giving interviews.

MRTA is viewed rather more leniently in Peru than Shining Path, having generally relied less on brutal terrorist tactics and assassination, and instead favouring kidnapping and extortion via "revolutionary bonds" demanded from busi-

nesses.

In rural areas, MRTA bands sometimes assault food delivery lorries and distribute booty, Robin Hood-style, to the poor. Victor Polay has been campaigning strenuously for the past few weeks for the charges of terrorism he faces to be downgraded to "rebellion", which carries a maximum five-year prison term.

But for the past two years increasingly bitter rivalry has developed between MRTA and Shining Path, particularly in the coca-trafficking zone of the Huallaga river valley. Shining Path holds sway in the south, while MRTA dominates the trading towns further north. There have been recent indications, such as the murder of former Defence Minister General Lopez Alvarado in January this year, that a faction of MRTA was becoming more radicalised.

President Alan Garcia, while deploring the escape, said it should be seen in the perspective of a general advance in Peru's fight against terrorism. Five weeks ago, anti-terrorist police uncovered the Shining Path Lima headquarters and captured several major organisation figures as well as an extensive and informative archive.

President Garcia suggested that there must have been complicity on the part of some of the security police in charge of the prison.

He promised immediate investigation and full sanctions for all those involved.

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## Foreign companies under US tax spotlight

By Lionel Barber

THE US Internal Revenue Service is simply "outgunned" in its efforts to enforce tax compliance by US subsidiaries of foreign-owned companies, a congressional committee heard yesterday.

As a result, many of the growing number of foreign-owned companies have paid little or no federal income tax, according to an investigation by the House Ways and Means oversight sub-committee.



## UK NEWS

# Private groups back plan for UK's first toll road

By Richard Tomkins, Transport Correspondent

PLANS were announced yesterday for Britain's first toll road connecting Birmingham, the country's second largest city, and Manchester in the north-west.

Four groups have put forward preliminary proposals for a 50-mile privately-funded link. If one of the proposals ultimately succeeds, it will result in new road capacity being built by the private sector between the two cities in the existing corridor of the M6 motorway.

The four groups are Tarmac, Balfour Beatty, a subsidiary of the RSCC, and construction group, Trafalgar House, the construction group, in conjunction with Balfour Beatty, the Italian toll road group, and the Western Parkway Consortium, led by Manufacturers Hanover, the US bank, and Cofiroute, the French toll road group.

In addition, W.A. Atkins Consultants, the engineering consultants, and Mitsubishi Bank of Japan have separately expressed an interest in participating in the scheme.

Details of the proposals have not been released by the Department of Transport and most of the parties involved were keeping their plans under wraps yesterday.

But Tarmac, the Wolverhampton-based construction group, said it had suggested building extra, privately-funded lanes alongside the existing motorway rather than a separate new road.

The company said it did not believe traffic demand would justify the building of a toll motorway between the two cities, but it considered the construction of separate fee-paying lanes would be viable.

Such a move, which would be unprecedented in Britain, would give rise to "executive" lanes in which people who wanted a faster journey along the motorway could obtain it if they were prepared to pay.

But Tarmac's proposal, the Government's own plans for widening the M6 would be abandoned and the Department of Transport would be able to reallocate its funds to other projects.

The invitation for bids to design, build, finance and operate new road capacity in the M6 corridor was made by Mr Cecil Parkinson, the Transport Secretary, as part of a package of new initiatives for privately-funded roads.

Many of the respondents are also bidding to build a privately-funded Birmingham northern relief road, for which tenders were invited in the same package.

The positive response may help concern that private sector enthusiasm for public infrastructure projects was in danger of having been dampened by last month's decision over the Channel tunnel rail link.

That decision effectively ousted the private sector from plans to build a high-speed link between London and the tunnel and put the project back with the state-owned British Rail.

England's David Platt celebrates a World Cup goal against Cameroon in Naples

## Lifting of European ban offers rich rewards to English soccer

By Jimmy Burns

HOT on the heels of an honourable performance by the national team in the World Cup in Italy, English First Division Football is preparing to reap further substantial financial rewards from a return to Europe.

Yesterday's decision by UEFA-European soccer's ruling body to lift a five year ban on English clubs travelling to Europe, with the exception of Liverpool, could mean that two of them alone, Aston Villa and Manchester United, will together earn over £2m in additional revenue.

The ban was imposed in 1985 after 39 supporters of the Italian club Juventus died during disturbances involving Liverpool fans at the European Cup Final in the Heysel Stadium, in Brussels.

Aston Villa, based in Birmingham, and Manchester United, are the teams to have qualified for two major European tournaments next season: the UEFA Cup and the European Cup Winners Cup, although UK officials predict a more widespread revival in the fortunes of British football.

Of the two English clubs now with European passports, Aston Villa is the smallest, the least known internationally, and thus the one possibly which has the most to gain, although officials from both clubs were equally overjoyed.

Mr Abdul Rashid, Aston Villa's commercial manager was yesterday understandably ecstatic. According to his sums, the club stands to make over £1m if it reaches the semi-final, and well over £2.5m if it wins the cup. The figures assume that the club will play to a capacity crowd of 42,000 people from the outset of the competition. This brings in £50,000 in receipts per game.

He hopes that Aston Villa will be drawn to play a Spanish or Italian club rather than a Finnish one because the latter are greater crowd pullers.

However the days when football depended only the gate for its revenue have long gone. Mr Rashid looks forward to substantial additional revenue from a complex combination of commercial enterprise.

This includes corporate hospitality, businessmen winning and dining their clients in a special section of the stadium, and "grand advertising" in the form of giant hoardings, and TV rights.

According to Mr Rashid, within minutes of yesterday's announcement business sponsors were lining up to offer their good services to his club.

During the 1988/89 season, five Scottish football clubs earned £1.5m from European competitions, although only two of them reached the quarter-finals.

UK officials believe that local football, with the exception of the financially-strapped smaller clubs, is now riding a high following the World Cup. In Italy supporters behaved themselves better than forecast inside stadiums, and the England side captured the imagination of the sporting, and non-sporting, public.

It all makes a change from earlier this year when the Chancellor of the Exchequer Mr John Major remarked in his Budget speech that many English clubs "are in a very weak financial position and only a handful are profitable."

## After the Army: a view beyond the Rhine

Jimmy Burns talks to officers leaving the service in an improved east-west climate

IF Lawrence Wettern was still commanding a troop of British tanks in West Germany he might be worried about his future in the army.

Tanks fall into one of the sectors likely to be withdrawn and remodelled under a far-reaching review of British forces in Europe following the dramatic changes in east-west relations.

Mr Wettern took his decision to leave long before the Berlin Wall came down or Westminster started debating the value of the so-called "peace dividend" - the savings made by cuts in military spending.

Many army officers like former Capt Wettern expect the brunt of the cuts to fall on the concentration of troops and equipment in the British Army of the Rhine.

He is typical of a growing number of army officers who are cutting their army careers short rather than await the outcome of the current review with its inevitable cuts.

Defence experts estimate that Britain's armed forces are now losing 6,000 more people than they recruit annually.

Mr Wettern, at the age of 28, has turned to invention in civilian life by marketing, initially in Britain, an appliance to make wine breathe, with plans to set up a production line in Eastern Europe.

Wettern, who was trained as an army engineer, believes the complete turn-around in his professional life has been driven by a combination of circumstances: partly the realisation that at his age and with

his Cambridge university background he could be earning more money; partly his engagement to a woman who saw no professional future for herself as an army wife; but perhaps most importantly, a sense of disillusionment with an army that appears to be losing its raison d'être.

"When I joined, the army was a lot of fun but then in Germany I had soldiers turning round and saying to me: 'we're wasting our time. I left partly because of frustration, a view that there wasn't much future in staying', recalls Wettern.

In the light of developments in Eastern Europe, the armed forces' whole structure is being reassessed by the Government.

Defence experts estimate that Britain's armed forces are now losing 6,000 more people than they recruit annually.

Not all those leaving the army are choosing such idiosyncratic careers as Wettern. Nor is everyone finding it as easy to adapt to civilian life at a time when the City and industry, the two traditional poles of attraction for departing young officers, are becoming more selective in their recruitment.

Tim Curtis is another ex-army captain. Like Wettern, he found that army life had gradually lost the excitement and sense of purpose he identified when he first joined.

"I didn't believe that what we were doing in Germany was credible or realistic. It was different five years ago when in order to get on in the army, one had to go to Germany."

Problems of adaptation for Curtis, a former bomb disposal expert and parachutist, are manifest at the firm of management consultants in the West End where he now works analysing company assets on a computer.

He insists on defying the air-conditioning and opening windows in the office and on taking his lunch breaks in a nearby park because he misses the fresh air and exercise of army life.

His current salary of £20,000 is only a slight improvement on what he was earning as a captain, and without any of the additional perks such as free accommodation and travel which accompany employment in the army.

Nevertheless Curtis considers himself lucky that he has got a job in business and not in the more easily accessible sectors like defence-related industries.

Before getting his present job, he spent several months looking with limited success for employment outside the army. He failed a series of interviews with banks and management consultancy firms before succeeding with his present job.

"In order to get the job I felt I had to market myself not as an ex-officer but as a Cambridge graduate," said Curtis who has a degree in international relations.

Resignations from the army

are increasingly extending beyond graduates on short term commissions to longer-serving officers who are leaving before retirement age.

Brian Mills, a former major, left the army in April after serving for twenty-nine years in the Royal Ordnance Corps. He served in Aden, Northern Ireland, and West Germany.

"I liked Germany but it was not a good place to find oneself in the latter stages of one's career," says Mills.

By contrast with Mr Curtis, he used his logistics background in looking for a job and took him eight months of failed interviews before he eventually found one.

Like other officers of his rank and experience he eventually used a network of contacts with the Ministry of Defence to secure employment in the overseas division of Morfax, an arms company which produces remote bomb-defusing devices known as Wheelbarrow.

British ministers argue publicly that they are not contemplating major manpower cuts in the armed forces but rather a radical restructuring to make them more responsive to changing political changes. In other words, new roles will be found for officers who have lost a sense of purpose in postings like Germany.

But, according to Mr Barry Hone, Director of Employment at the Officers Association, a charity which serves as the main employment consultancy service for ex-officers, the prospect of masses of ex-officers entering the civilian market with increasingly limited prospects of securing a job, is not one that easily be dismissed.

Mr Hone says: "Not since 1945 have potentially such a large number of officers threatened to abandon their army careers. The difference is that there was more cause for hope and it was easier to get a job after the war."

The Association prides itself in the track-record which its staff has in getting a wide selection of civilian appointments for the more than 600 officers it annually has on its employment register.

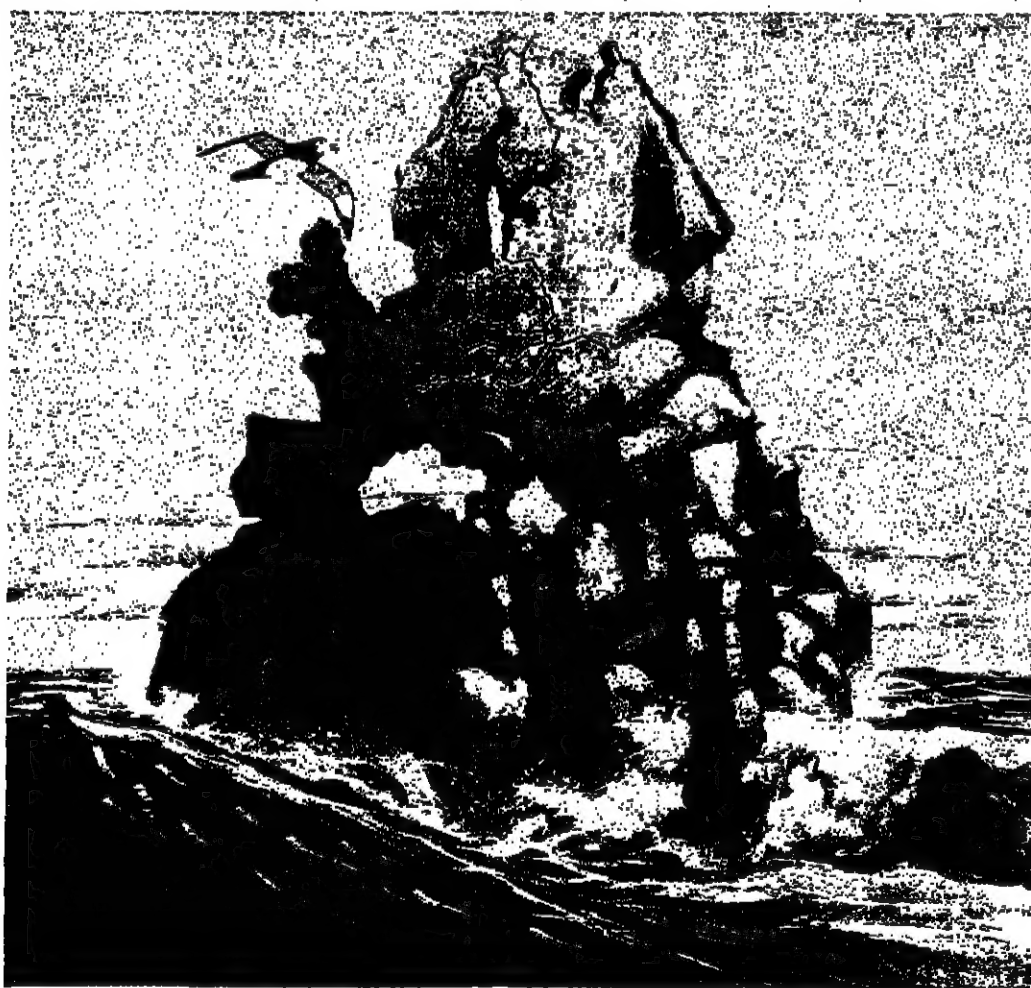
Among its most prized recent appointments is that of a 52 year old army officer as a director with a company of International Auctioneers on an annual salary of £60,000. Other recent appointments include a public school bursar, trade association director, and a field supply officer within the aerospace industry.

Mr Hone, however, is insistent that success could easily turn to crisis if an exodus of British servicemen from Germany takes place without the Government adopting a more interventionist role in the labour market.

"The danger is that if the army kicks out 40,000 men I could have up to 2,000 officers on my books and there just wouldn't be enough jobs to give them... The Government has to make sure that a trickle doesn't turn into a flood."

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## UK NEWS

Newspaper prints litigation details against Credit Suisse First Boston

## Gulf Consolidated admits contempt

By John Authers

GULF Consolidated Services for Industry, the Panama-based offshore international investment company, admitted contempt of court in the High Court yesterday, after confidential information intended to be used in its litigation against Credit Suisse First Boston, the London-based credit bank controlled by Credit Suisse, was published in a Bahrain newspaper.

At the same hearing, two officials of Jawal Habib & Co, the Bahraini firm of accountants employed to liquidate Gulf Consolidated, denied that by talking to journalists and circulating a report on Gulf Consolidated they aided and abetted contempt.

Mr Justice Potter is expected to pass judgment this morning. Last year Gulf Consolidated claimed compensation follow-

ing its incorporation and flotation on the Bahrain Stock Exchange in 1980, which CSFB organised. CSFB denies the allegations, which concern a \$40m (£22.22m) deposit which Gulf Consolidated claims to have paid them.

Mr Michael Crystal QC, representing the bank, told the court that in December last year CSFB provided a list of documents, including a copy of an agreement it had made with Al-Ahli Commercial Bank, to Lovell White Durrant, solicitors for Gulf Consolidated.

In March, Mr Ruttonsha, a partner of Jawal Habib, produced a report for the Minister of Commerce and Agriculture in Bahrain. This referred to the agreement with Al-Ahli. Copies were sent to about 50 shareholders. Two stories including information from the report

appeared in the Ashraq Al-Awsat newspaper in Bahrain in April. Mr Habib, the senior partner, discovered that the author had obtained a copy of the report.

On April 23, CSFB provided Lovell White Durrant with more documents, including a confidential report by the group internal auditor. A few days later, Mr Ruttonsha said, he told Mr Habib that 32 members of staff of CSFB had subscribed for shares in Gulf Consolidated. This allegation formed part of the CSFB report.

Mr Crystal claimed it was "reckless" and "cavalier" of Mr Ruttonsha not to warn his colleagues that the CSFB information was confidential, and that it should only be used as part of the litigation.

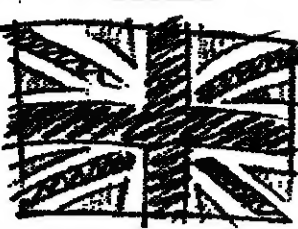
Mr Ruttonsha replied that he

would not describe it as cavalier, although he would call it a mistake, for which he apologised.

In the course of the two-day hearing, Mr Habib said that on May 7, he had spoken to a journalist who worked for Ashraq Al-Awsat. He told Mr Crystal he was only asked one question about CSFB, in answer to which he mentioned the alleged shareholdings. He said that this was mistaken, although he did not consider it reckless.

Four days later the information appeared in an article in Ashraq Al-Awsat. In June, Gulf Consolidated admitted that it had broken the implied undertaking not to use the documents supplied by CSFB for any purpose other than the litigation, and apologised without reservation.

## BRITAIN IN BRIEF



## Sun of US picks UK supplier

Sun Microsystems, one of the most successful US-based small computer manufacturers, will source the printed circuit boards for machines to be built at its new Linlithgow, Scotland, site from ICL, the STC information technology subsidiary.

ICL will be the only European source for the boards which will be manufactured at its Kidsgrove plant in the English Midlands. The contract, which will run for two years in the first instance, will be worth £20m a year to ICL.

Sun, which turned over \$1.76bn last year, manufactures computers in California and New England in the US and in Scotland for the European market.

## Approval for London rail hub

An all-party committee of MPs cleared the way for British Rail to go ahead with the construction of a £1bn low-level station and international rail terminal at King's Cross in London.

The decision removes a significant hurdle to the planned \$50m commercial redevelopment of derelict railway land to the north of King's Cross, said to be the biggest inner city regeneration project in Europe.

But it was accompanied by a severe castigation of BR for the way it promoted the King's Cross Railways Bill, accusing it of improper tactics that verged on contempt of the House.

British Rail also came under fire yesterday for its advertising campaigns from the Advertising Standards Authority, a regulatory body monitoring the public's

reaction to advertising. The complaints said that "based on their own experiences" the benefits of rail travel had been "exaggerated".

## B&amp;C sells shares

British & Commonwealth's 40 per cent stake in London Forfeiting, the trade finance group, was sold in the market yesterday for £28m or 70p a share in the biggest disposal to date by the collapsed financial services group's administrators.

The sale lifts to some £38m the sum raised so far from B&C assets. Administrators were called in at four B&C companies in early June.

## Scargill under pressure

MR Arthur Scargill, president of the National Union of Mineworkers, was asked by Mr Norman Willis, general secretary of the Trades Union Congress, to explain if he had misled Mr Willis in 1984 by telling him that the NUM had not sought or received funds from Libya.

In October 1984, Mr Willis said he had been given "a categorical assurance" by Mr Scargill that no funds were being sought or received from Libya. Mr Roger Windsor, the former NUM chief executive, had just visited Libya.

Mr Scargill said the 1984 statement was issued by Mr Willis: it was not jointly agreed and "it was certainly not issued by me."

## Bankers study Ecu proposals

British proposals for an evolutionary approach to European monetary union using a "hard-ecr" were discussed by European central bankers and found "to be consistent with the final objective of a European monetary union based on a single currency and common decision making", according to Mr Karl Otto Pohl, president of the German Bundesbank.

The UK proposals will remain on the table until the autumn as the EC central bankers decided to refer them to their Committee of Alternate Governors for further examination.

## Public transport outlook 'bleak'

Users of London's public transport had a "difficult and depressing year" in the period ending March 1990 and the outlook is for a bleaker year still, according to the capital's independent statutory transport watchdog.

The London Regional Passengers Committee highlights overcrowding on London Underground and an "appalling" service on British Rail's Liverpool Street to Cambridge line.

## Canadian mill near Glasgow

Abitibi-Price, the Canadian forest products company, is expected to announce the go-ahead of a project to build a large newsprint mill at Gartcosh near Glasgow. The project is to build a mill with the capacity to produce 205,000 tonnes of newsprint a year, directly employing more than 200 people. The figure of £180m was last year quoted as the cost of the scheme, which would take two years to complete.

## BZW dismiss fund manager

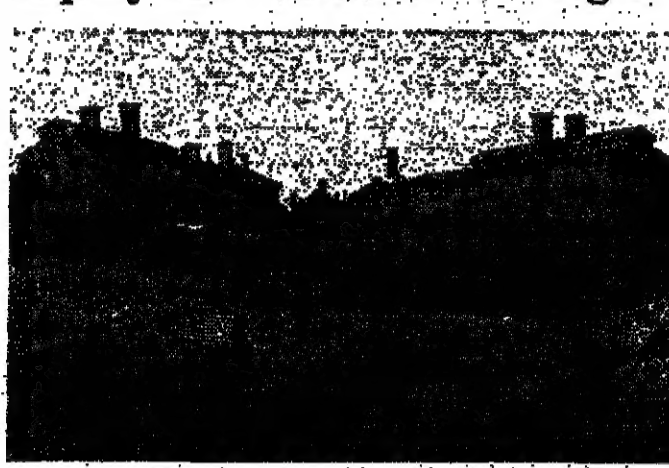
Barclays de Zoete Waddell Investment Management dismissed a senior fund manager for breaching its personal account dealing rules.

An official confirmed that Mr Roland Cross, a specialist UK equities manager, had been dismissed following an internal investigation. The official stressed that no evidence had been found that client portfolios had been mis-used or damaged.

## Tourist boom in Scotland

Tourism now supports 150,000 full-time jobs and generates £1.6 billion a year for the Scottish economy with the Japanese prominent among new enthusiasts, according to the annual report of the Scottish Tourist Board. Overseas visitors spent £420 million, a rise of 10%, with Americans, Canadians, Germans and French tourists being joined increasingly by visitors from Japan, Italy and Spain.

## Inquiry into Dartmoor riot begins



Security officers at Dartmoor prison (above) had 27 reports of an impending disturbance in the days before a riot broke out there, the Woolf inquiry was told. Speaking in Taunton, Somerset on the second day of the inquiry, Mr Dawson, chairman of Dartmoor's Prison Officers' Association, said that prison staff were informed and police put on standby, but no extra staff were brought in over the weekend of April 7-8 when the trouble began. Lord Justice Woolf and his team of assessors are investigating the April riots at Strangeways, Manchester, and other prisons. Damage totalling more than £2.5m was caused to those prisons in outbreaks of violence that varied from a few hours at Cardiff to a weekend at Dartmoor.

## Americans prospect for UK gold

Raymond Snoddy looks at the rush for cable television franchises

Mr Tony DiStefano, worldwide president for cable television of Pacific Telesis, the \$10bn-a-year San Francisco-based telephone company, makes it sound like a gold rush.

"This is where the action is," he says from his Piccadilly office in central London.

The action he is talking about is the remarkable rush for cable television franchises in the UK, a process that reaches its finale today when the Cable Authority awards its final three franchises, covering the areas of Newport, in Wales, and the Wirral and Macclesfield, in the north-west.

As with most of the recent cable franchises the contenders include large Northern American telephone companies and large North American cable television operators.

American investors make up a majority of all applicants for the last three franchises.

The end of the Cable Authority franchising means that two thirds of the country - 14.6m homes - will be covered by 135 separate franchises involving an investment, if all the networks are built, of more than \$4bn (£7.16bn).

If cable does take off signifi-

cantly in the UK it will largely be an American achievement. North American companies account for an estimated 90 per cent of the industry.

"There has been very little British investment," says Mr Jon Davey, director general of the Cable Authority, which will be rolled up into the new Independent Television Commission by the end of this year.

Mr Davey is convinced, however, that cable's time has come and a lot of serious money will be spent on building networks.

Mr DiStefano's company, Pactel, is involved in 13 franchises covering 1.6m homes, including more than 600,000 in a linked stretch in the east London area.

Pactel, whose main partner is Jones Interchange of the US, expects to invest around £250m (\$447.50m) over the next four or five years. Mr DiStefano says British cable "is one of the most attractive investment opportunities anywhere in the world."

His optimism is matched by other US phone companies such as US West, probably the largest single entity in the business, Southwestern Bell, and Nynex, the telephone com-

pany for New York and New England.

Apart from providing cable television programmes the American phone companies are looking at cable as a way of offering local telephone services in competition with British Telecom, which has been gradually withdrawing from the cable industry.

They also hope, one day, to put their British experience to good use in the US where, at the moment, they cannot own cable television networks.

Apart from telephone companies the main players include United Artists, with interests in seven franchises covering 1.4m homes and a significant programme provider, and Maclean Hunter of Canada.

To an outsider the extent and depth of the North American interest seems extraordinary given the modest achievements of the cable television industry so far.

At one stage last year, only nine of the modern multi-channel franchises were operating. That number has, however, grown to 22 and the Cable Authority expects the latest, Nottingham in the Midlands, to switch on this month.

The encouraging signs are

starting to pile up. Mr Jim Dovey, chief executive of United Artists International has signed up 24,424 subscribers in its London South system.

Mr DiStefano says rates of between 25 and 30 per cent are being seen in new franchises such as Bolton, in Lancashire, and Norwich, in East Anglia.

The most important reason for the growing optimism is paradoxically satellite television which looks at first glance to be a competitor.

The arrival of Mr Rupert Murdoch's Sky Television and British Satellite Broadcasting has greatly increased the attractiveness of cable programming, particularly the Sky and BS2 movie channels.

In addition cable networks can offer both rival satellite systems without the need for incompatible dishes and Squarrels stuck on roofs.

Mr DiStefano is, however, under no illusions. He expects to wait two to three years before breakeven and 8-10 years to pay back the investment.

"We are in the business of digging holes and burying money in them," he says.

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## THE STRENGTH OF STERLING

# Fear and greed maintain uneasy balance Pöhl says 'hard Ecu' plan is consistent with EMU aims

By Andrew Marshall and Rachel Johnson

STERLING'S appreciation represents an uneasy balance, market analysts believe, between fear and greed, two of the most powerful and destabilising forces in financial markets. It is still not clear which will win.

Greed has helped to keep the currency moving up. Investors have been buying and selling sterling to make a quick profit as its value rises, confident that it is a "one-way bet," according to Mr Jim O'Neill, a currency analyst at Swiss Bank Corporation.

A sell-off started at DM2.95 last week. But sterling continued to rise, as so-called "white sock" traders — dealing on more speculative basis — have come into the market to take advantage of sterling volatility in short-term deals. This is driving sterling higher as long as there are more net holders of sterling than profit-takers.

Traders are reporting that investors have been limiting their activity almost exclusively to the high-yielding currencies, chiefly sterling, while other currencies — the D-Mark, yen and dollar — have been dull and unprofitable.

But fear is also preventing currency dealers from calling a halt to the pound's precipitous climb, in the absence of a clear signal from the authorities.

Traders need a healthy degree of currency volatility to make money. But the absence of any monetary intervention by the authorities is causing concern to currency strategists, who are advising traders in an apparent policy vacuum.

The markets are therefore waiting for a signal from the authorities that sterling has risen far enough — a signal that would scotch the pound.

"I don't even think this is a deliberate no-policy situation,"



Staff at work in a London foreign exchange dealing room

says Mr O'Neill. "Sterling is being manipulated for political gain. The whole thing is frightening for the people in the UK."

Mr Peter Spencer, UK economist at Shearson Lehman Hui-

ton, is similarly convinced that the pound is being "talked up," both to tighten monetary policy at home without raising interest rates further, and to get it to the optimum level for insertion into the exchange

rate mechanism of the European Monetary System. There is little understanding in the markets, however, about what is the optimum level for sterling. "The current dynamics will push sterling higher until it reaches a level the Treasury wants, such as DM3. Then the market will push it to DM3.05," Mr Spencer says.

Mr Robin Aspinall of Hoare Govett says that on the basis of technical analysis, assuming that sterling breaches current levels, the next target is DM3.15.

The markets are not expecting the authorities to allow money rates to soften, sell sterling, or talk the pound down. The higher the pound, the more room for manoeuvre the Treasury has to enter the ERM and settle sterling in its chosen bands.

Concerns about the pound's strength come partly from its economic effects on UK competitiveness, and partly from fears about where the money has been going. It has been notable that even though the pound has been soaring, funds have not been pouring into gilts or equities to the same extent.

The natural supposition is that it is going into short-term sterling instruments. The money markets have seen the creation of pools of liquidity, pushing down short-term interest rates and requiring firm action from the Bank of England to keep rates propped up. This "hot money" can come and go quickly. "They're enjoying the party, but they're dancing near the door," as currency traders say.

Buying has been from many different sources, but traders point to large purchases from the Middle East and Asia. There has also been an unwinding of sterling covering

positions by institutions no longer concerned that they may be burned by a sliding pound, and now afraid they will be caught out as the currency tests new highs.

"Nobody's taking out new cover," says Mr Aspinall. He estimates that the unwinding of existing positions is only half-finished.

In the process of prematurely celebrating ERM entry, sterling has seemingly exorcised the ghost of Mr Nigel Lawson. It has burst through the levels last seen when the former Chancellor resigned last year.

Market traders now seem convinced that entry to the ERM — the issue which precipitated Mr Lawson's acrimonious exit from 11 Downing Street — has been resolved.

But there is another ghost which must be exorcised before sterling trade can settle down: the spectre of Sir Alan Walters, Mrs Thatcher's former policy adviser, who clashed repeatedly with Mr Lawson and who resigned at the same time.

Sir Alan argues that ERM entry, far from providing the stability which its advocates claim, would be the source of large swings in the pound and in short-term interest rates. Mr Aspinall believes that sterling's volatility, and the effect this has had on money markets, may be a harbinger of things to come. Like many economists in the City, he is not convinced that ERM entry is the panacea for the UK economy that has been claimed.

Scepticism does not have the right degree of visceral excitement to move markets; but if the markets' fear of the Government's lack of signals about its intentions overwhelms its greed, sterling's appreciation could turn into a rout.

By Anthony Robinson in Basle

BRITISH proposals for an evolutionary approach to European Monetary Union using a 'hard Ecu' are "consistent with the final objective of a European Monetary Union based on a single currency and common decision-making," said Mr Karl Otto Pöhl, president of the German Bundesbank yesterday.

The British proposals were discussed at a meeting of European central bankers yesterday and they will remain on the table until the autumn after the bankers decided to refer them to their committee of alternate governors for further examination.

Yesterday's preliminary discussion was led by Mr Robin Leigh-Pemberton, Governor of the Bank of England.

For the first time he spelled out for all the European central

bank governors details of the UK plan, which was revealed last month by the Chancellor Mr John Major.

Speaking to reporters after the meeting Mr Leigh-Pemberton said the discussion was "very satisfactory" while the decision to refer the proposals to the alternate governors for further discussion was "expected and a very typical reaction of our committee to a new proposal."

The central bank governors are not scheduled to meet again at the Bank of International Settlements until September.

But the timetable for further consideration of the UK plan by the committee of governors depends on the timing of the alternate governors report, the UK governor said.

"I see the proposals as a constructive and helpful way of moving beyond Stage One [of the Delors plan]," Mr Leigh-Pemberton said in a statement, adding: "We'll have it ready in time for the inter-governmental conference in December."

Today he will explain the UK proposals in a speech to the European Parliament in Strasbourg where he will also meet European businessmen to emphasise the practical "bottom-up" nature of the UK proposals which British officials describe as "an evolutionary transitional route to monetary union."

When asked about the timing of UK entry into the exchange rate mechanism, Mr Leigh-Pemberton refused to comment.

Observer, Page 20

## Pound quiet in foreign dealing

By Karen Zagor in New York and Katherine Campbell in Frankfurt

DEALINGS in sterling on the main exchanges overseas quietened yesterday. Frankfurt dealers said that the market had sobered up after Monday's excitement, following the remarks in Houston by the Chancellor, Mr John Major, that the rise in sterling was sustainable.

Turnover was modest and dealers said they were waiting for further news from the world economic summit.

A trader at one bank cast doubt on the theory that speculative flows were largely at the root of Monday's advance, arguing that interest had stemmed from corporate covering of outstanding positions.

West German economists believe that, in spite of current EMS speculation, sterling's appreciation will be firmly capped by the underlying weak fundamentals for the British economy, which do not warrant the current exchange rate. There was relatively little \$/D-Mark business, and attention concentrated on the D-Mark cross rate.

During the morning, the pound was quoted at DM2.985, but fell in a minor technical correction back to DM2.985, during the course of the afternoon.

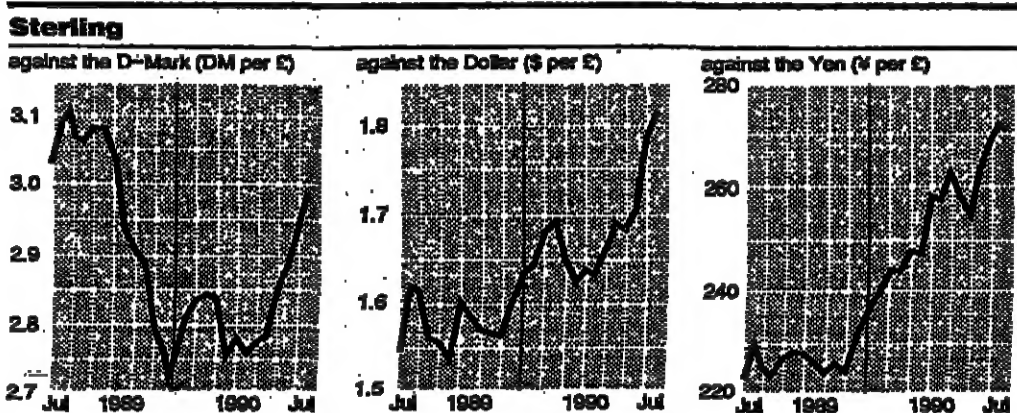
In New York, traders interpreted remarks by Mr Major that the recent rise of the

pound was sustainable as an official endorsement of a strong pound and were encouraged to buy sterling.

According to Mr James Merrill, a senior international economist at McCarthy, Crisanti Maffei in New York, the pound is unlikely to give up its recent gains in the near term, and may head above the DM3 level.

The UK currency held on to its gains yesterday morning in New York, where it was quoted at \$1.8180, DM2.9484 and ¥270.88.

Volume, however, was not particularly heavy because of the summer holiday season. Money markets, Page 83



## Industry tightens its belts in face of threat from imports

By Andrew Marshall, John Griffiths and Clay Harris

A STRONGER pound should lead to a deterioration in the UK's current account balance, according to economic theory. But the effect may be more complicated than simple models suggest.

A rising pound makes imports cheaper and exports more expensive. But the effect of the appreciation on visible trade depends on how individual companies and sectors behave, on whether they adjust profit margins, or take the benefits and losses of a rising pound on their volumes.

A further factor is the extent to which exchange rate movements are offset by currency hedging, or made immaterial by arrangements such as fixed exchange rate contracts.

The UK motor industry is one of the biggest single contributors to the UK's balance of trade deficit. The industry's deficit rose by 7.3 per cent last year to reach a record \$6.55bn.

But the industry as a whole, hit by sharply falling domestic sales after five years of almost uninterrupted growth, yesterday appeared more interested in the prospects of a stronger pound leading to lower interest rates than in the direct effect on export-import pricing.

Manufacturers and dealers blame the interest rates squeeze for a fall in sales which has been accelerating since late last year, and which saw June's sales some 18 per cent below year-ago levels.

Even importers are more interested in seeing the market downturn reversed through lower interest rates, than any gains they can stand to make from more advantageous exchange rates.

In any case, the structure of some importers' relationships with their vehicle makers means that exchange rate shifts are all but neutralised.

As Mr Kevin James, financial controller of Lough-owned Volkswagen/Audi points out, the German car maker bills the UK company in sterling, and compensates for currency fluctuations within its own foreign exchange operations in Wolfsburg.

"So there is very little effect on us," says Mr James.

For two of the "big four" UK manufacturers, Ford and Vauxhall, the pound's latest strengthening is likely to improve profitability because both are net importers.

Ford exports many engines and other components to the Continent, but is a big importer of cars. Vauxhall exports few cars or components and imports most key components for its Luton and Ellesmere Port production lines.

The effect on Peugeot is less beneficial, because it is now exports nearly two-thirds of its Rytton-produced Peugeot 405 models — but these are also assembled primarily from imported components.

Rover Group, with no manufacturing bases outside the UK, is hardest hit by the pound's appreciation as it struggles to increase export sales.

However, it is primarily dependent on the UK for its sales and it, too, is preoccupied most with seeing interest rates come down.

Senior economists at the Society of Motor Manufacturers and Traders yesterday pointed out that the effect of the pound's rise for the components sector is also much less worse than it would have been a decade ago, because the main companies, like GKN, T & N and Lucas, have also concentrated heavily in the past decade on internationalising their operations. Even so, nearly half of T & N's produc-

tion, for example, is still based in the UK, around half the output of which is exported. So sterling's latest rise will mean a further round of what chairman Mr Colin Hoyle describes as "belt-tightening."

After motor vehicles, food is the second largest contributor to the current account deficit. The \$5bn trade gap in the sector accounted for 22 per cent of the total deficit in 1989.

And a stronger pound should have the immediate effect of increasing imports of price-sensitive meat and fresh produce, according to Mr Paul Judge, chairman of Food from Britain, an export-promotion body.

If sterling remains high, supermarket chains would move to buy more bacon, for example, from Denmark rather than domestic producers, he said.

However, Prof David Stout, head of economics at Unilever, the Anglo-Dutch food and consumer products group, believes the most serious effect of a lengthy over-valuation of sterling would be not on the short-term trade balance.

"It is damaging to added value, and the future of the food industry is in added value," he said. Not only will British exporters find it harder to sell higher value products abroad, but a high pound will encourage sourcing of such items, such as ice cream and frozen foods, from other countries.

While industry and business examine the pros and cons of exchange rate appreciation according to their specific interests as exporters or importers, Britons preparing for holidays abroad can look on sterling's strength with some relief; their pounds will buy considerably more than they expected at their holiday destinations.

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- Anglo American Corporation is proud to report a 20 per cent increase in earnings, despite the fall in the gold price which affected a major segment of its business. Record earnings reflect the depth, strength and diversity of the Group.
- The events of the last nine months have changed the face and future of South Africa as irreversibly as anything that has happened in Eastern Europe, and have opened up exciting prospects for a new and democratic society.
- For a genuine democracy to develop, however, the world must accept that a growing economy, freed from sanctions, is as necessary to the success of constitutional negotiations as it is to the political stability of the future South Africa.
- Investment in human capital must be a major priority of the new South Africa. Savings on its defence budget could be committed to a voluntary "development force" providing training, work and skills for the "lost generation" of black youth which dropped out of school during the years of political upheaval. Anglo American and its associates are currently funding 1,900 bursaries in higher education, 2,700 apprenticeships and, last year, spent more than R200 million on in-house skills training. Our Chairman's Fund spends R37 million per year on non-racial education and plans to spend more.
- A new South Africa must address the grievances and aspirations of its black citizens. But nowhere have poverty and inequality been alleviated without economic growth. Extensive state intervention and centralised planning have failed the world over and are no more likely to succeed in the new South Africa.
- Even more than in the past, the South Africa of the future will need large companies with the financial, technical and managerial resources to undertake large and important projects that will be the real engine of growth for all Southern Africa.

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## FT LAW REPORTS

### Futures brokers cannot force disclosure

**REGINA V ASSOCIATION OF FUTURES BROKERS & DEALERS LTD, EX PARTE MORDENS LTD**  
Queen's Bench Division  
(Crown Office List); Mr Justice McCullough, July 6 1990

A COMMISSIONER appointed to hear an appeal against the rejection of futures brokers as members of a self-regulating body acts reasonably in refusing to order discovery of information relating to existing members if he has no statutory or agreed power to make an enforceable order.

Mr Justice McCullough so held when refusing an interlocutory application by Mordens Ltd, futures brokers, for judicial review of refusals by a commissioner, Mr KC Goldie-Morrison, to order discovery against the Association of Futures Brokers and Dealers Ltd (AFBD) on Mordens's appeal against AFBD's refusal to admit it to membership.

HIS LORDSHIP said Mordens traded as futures brokers. They desired membership of the AFBD as a consequence of the Financial Services Act 1986.

The Act prevented any person from lawfully carrying on investment business of any kind unless he was exempted (which Mordens were not), or was authorised to do so.

Authorisation might be granted by the Secretary of State, or by becoming a member of a recognised self-regulating organisation (SRO).

An SRO was a body which regulated the carrying on of investment business.

AFBD was incorporated in 1984. It achieved recognition as an SRO for investment busi-

ness of various types, including futures, by an order dated January 13 1988.

Mordens applied for admission as a member on January 26 1988. It had to satisfy AFBD that it was "a fit and proper person to carry on investment business . . . by virtue of . . . character, experience and financial resources."

Its application was refused. It appealed. A commissioner was appointed to hear the appeal with a legal assessor.

By rule 3 of the AFBD rules, "at the hearing of the appeal the commissioner may adopt such procedures as he considers appropriate . . ."

After written submissions from each side had been made and a hearing requested, the commissioner held a preliminary hearing concerned with matters of procedure.

One matter considered was a request by Mordens that AFBD should disclose certain information and documents.

The information related to member firms whose business was comparable with Mordens's. They wanted it to rebut AFBD's assertions that their commission rates were too high and that their clients fared unacceptably badly in terms of profit and loss.

The purpose was to compare the extent to which their own clients and those of other firms made profits or losses after commission, to show that their clients fared no worse than those of firms which were already members of AFBD.

The commissioner refused Mordens's application for disclosure. He said he did not regard it as reasonable that AFBD should be obliged to disclose the information.

He said "It is for AFBD to

decide what evidence to adduce to support their case and for me to decide what weight to give to such evidence as is adduced."

Mordens, being dissatisfied with that decision, applied for leave to move for judicial review. The application was refused, and was refused again on renewal.

The hearing before the commissioner began on September 25 1989. While Mr Mann for Mordens was cross-examining AFBD about information relating to the performance of other member firms, a question arose as to confidentiality.

On day five, September 29, the commissioner ruled that the information fell within exception (n) in section 180 of the Act. That meant that section 179 would not have protected it from disclosure had it been obtained by one of the "persons" listed in section 179(3) in the discharge of his functions under the Act. AFBD was not such a person.

AFBD had a rule which dealt with confidentiality in terms similar to those in section 180. By rule 3.15 AFBD had the right, though not the obligation, to disclose the information which Mordens wanted.

The commissioner considered the information was highly relevant to the appeal and that he would be assisted if it were given.

He said "I do not consider that I have the power to compel AFBD to give the information, but if it is not given, its absence will be a matter which I shall have to take into account when deciding the appeal."

After September 29 the hearing had to be adjourned. It was resumed on November 15. Meanwhile solicitors on each side corresponded. In a letter of October 18 Mordens's solicitors reformulated the description of material they wanted.

AFBD's solicitors replied that AFBD had decided disclosure would severely damage its

relationship with members. It had resolved not to disclose the information as it was confidential.

Copies of the correspondence were sent to the commissioner. When the hearing resumed he repeated and clarified his ruling.

Mr Mann tried again. He drew a distinction between the general application made on September 29 and the application for an order of discovery of specific documents that he was now making.

The commissioner gave the first of the two decisions which were the subject of the present application. He said he did not see any reason to depart from what he said on September 29.

He indicated again that he regarded the evidence as highly relevant and that he would have to take its absence into account in considering the appeal.

On the same day Mr Mann applied for disclosure without identification of members.

Then came the second of the commissioner's decisions now under challenge.

He repeated that he would not give such a direction. He explained that the evidence given during the day had made the information Mordens wanted even more relevant, and that strengthened the point he had made before - that he would have to take its absence into account. He said: "It does not change my decision not to require."

On November 16 the appeal was adjourned to enable Mordens to apply for leave to move for judicial review.

The commissioner had been charged with the duty of deciding an appeal against refusal of membership. That of itself gave him no power to make any enforceable order against either party to the appeal. Such powers as he had could be derived only from statute or agreement. No statute gave him power to make an enforceable order for discovery.

His powers were derived from AFBD's rules by which both Mordens and AFBD agreed to be bound by participating in the process which the rules prescribed. No rule gave him power to make an enforceable order for discovery.

Mr Mann submitted that the commissioner had power to make an unenforceable order and the only reasonable conclusion to which he could have come was to make one. He said

that such an order would not have been devoid of effect - AFBD might have obeyed it. He said that had AFBD not obeyed, Mordens might have compelled obedience by breach of contract or judicial review proceedings.

None of those arguments was persuasive. Any proceedings would have foundered on the argument that to grant Mordens the relief sought would be to force AFBD to do what the commissioner could not force it to do. That would be to legislate by the back door or to subject AFBD to a liability which it had never agreed to accept.

It was inconceivable that the court would grant leave to move for judicial review against AFBD in the circumstances.

Mr Mann's submission that obedience to an unenforceable order of discovery could have been indirectly enforced was rejected.

It was artificial to ask and unnecessary to decide whether the commissioner had power to make an unenforceable order of discovery. If he had no such power his decisions were unchallengeable; if he did have the power, the relevant question was whether he was beyond the bounds of reasonableness in deciding not to make an unenforceable order.

The question admitted of only one answer: No.

It mattered not whether the commissioner was saying that he could not make the unenforceable order, or that he would not. It could not be said that he was unreasonable in not making an order that he knew he could not enforce.

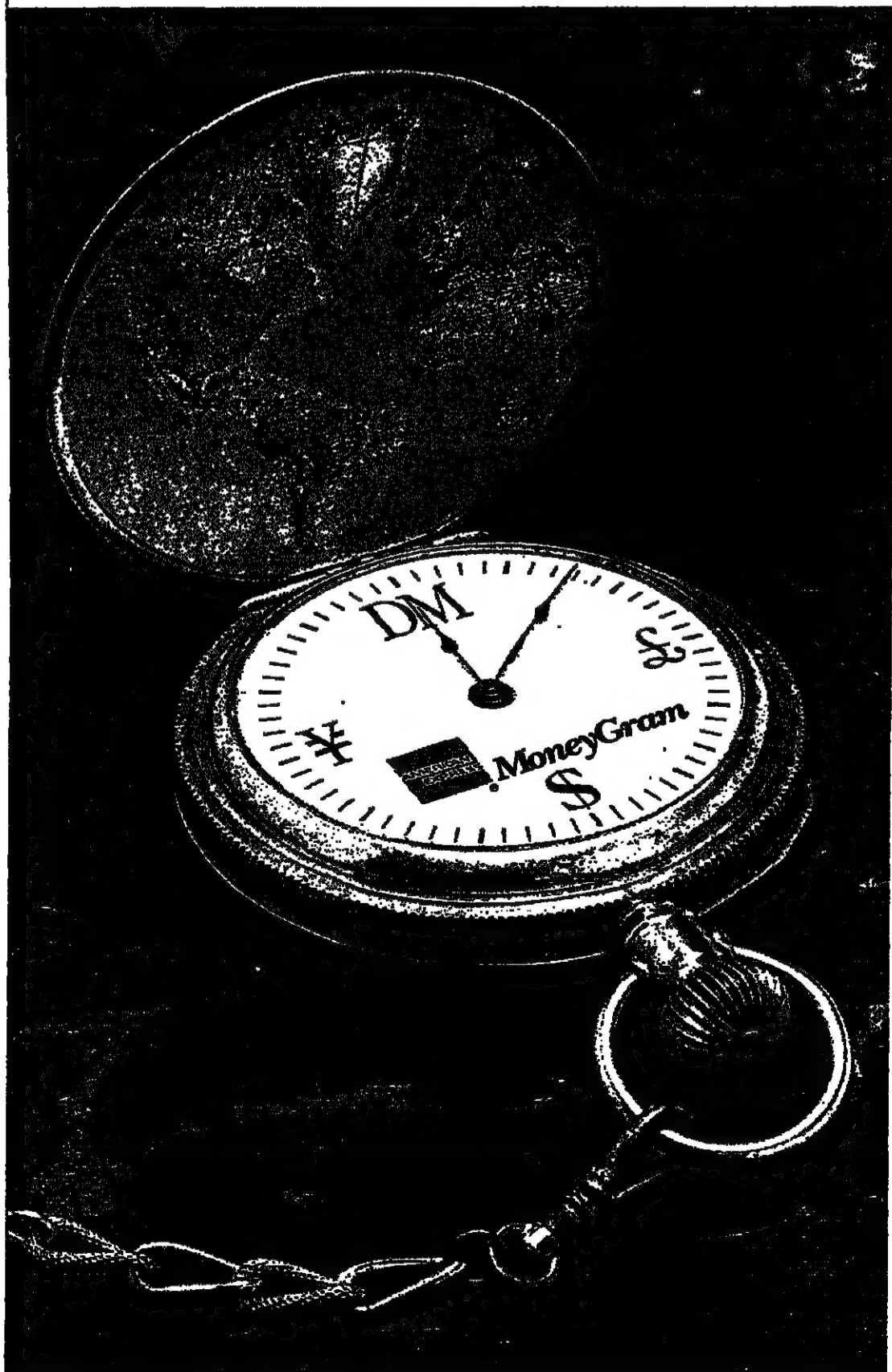
He fully understood what did matter, which was that he could not make an enforceable order. What needed to be said was what he did say, namely that if the material was not going to be produced, he could have to take its absence into account in deciding what weight to give to certain of AFBD's allegations against Mordens.

It was impossible to call his decision unreasonable. The application was dismissed.

For AFBD: Patrick Howell QC (Chifford Chance).  
For Mordens: Anthony Mann (Stephenson Harwood).  
For the commissioner: Nigel Fleming (Norton Rose).

Rachel Davies  
Barrister

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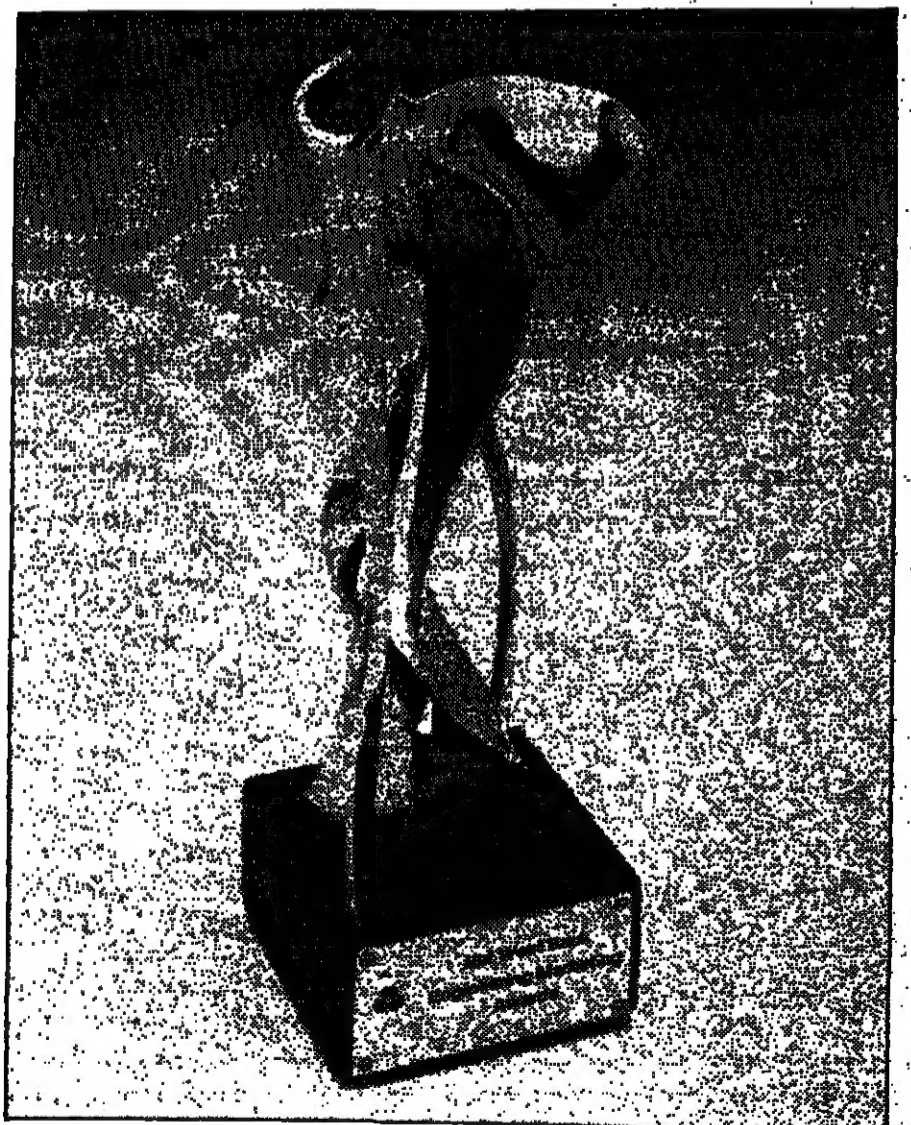
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## TECHNOLOGY

## Chemicals company tough on plastics

THE RACE to develop a new type of biodegradable plastic has speeded up with the news that Montedison, the Italian chemicals company controlled by Raul Gardini's Ferruzzi agricultural group, has begun production of a new material, called Mater-Bi.

According to Montedison, the new substance has all the advantages of traditional plastics used in packaging and medicine while decomposing in the same way as certain types of paper.

Many chemicals companies see the development of biodegradable plastics as one of their best responses to the environmental challenges facing the industry. Both Wacker-Lambert, a US chemicals group, and ICI of the UK are working on new biodegradable plastics of their own.

Although costing about £6,000 (£2.50 per kilogram) around four and a half to five times the price of conventional polyethylene, the price for Mater-Bi should halve once volume production begins, according to Amilcare Collina, Ferruzzi's research chief.

Current output capacity for Mater-Bi is 5,000 tonnes a year, with a scheduled rise to 12,000 tonnes by the first quarter of next year, according to Collina. Depending on demand, the company forecasts a further increase to 100,000 tonnes a year by the mid-1990s, he said.

Mater-Bi works by combining large amounts of starch, of which Ferruzzi is one of the world's leading producers, with conventional chemical polymers. It will degrade by about 50 per cent within two months, depending on where it is dumped, the company says.

At the same time, the material can withstand the high temperatures and pressures required in the production processes used for applied plastics today. In the past, plastics with a high starch content have been of limited practical value because of their inability to withstand processes such as injection or heat moulding.

Haig Simonian

"ROLLS-ROYCE is intrinsically a handcrafted car," says Peter Ward, chief executive of Rolls-Royce Motor Cars. "It is the craftsman's skill and the handcrafted aspects of our cars that have made the Rolls-Royce name synonymous with quality."

The challenge now, he says, is to maintain the craftsmanship while introducing computerised design and manufacturing technology, so that Rolls-Royce can produce cars more quickly and predictably.

The company's sprawling factory in Crewe, Cheshire, originally built in 1938 to make Merlin aero engines, is still strikingly unautomated. In many areas of straightforward metal-bashing – as opposed to craft skills such as making radiator grills, matching wheel veneers and stitching hide interiors – both machine tools and working practices seem unchanged since the factory's conversion to car manufacturing immediately after the war.

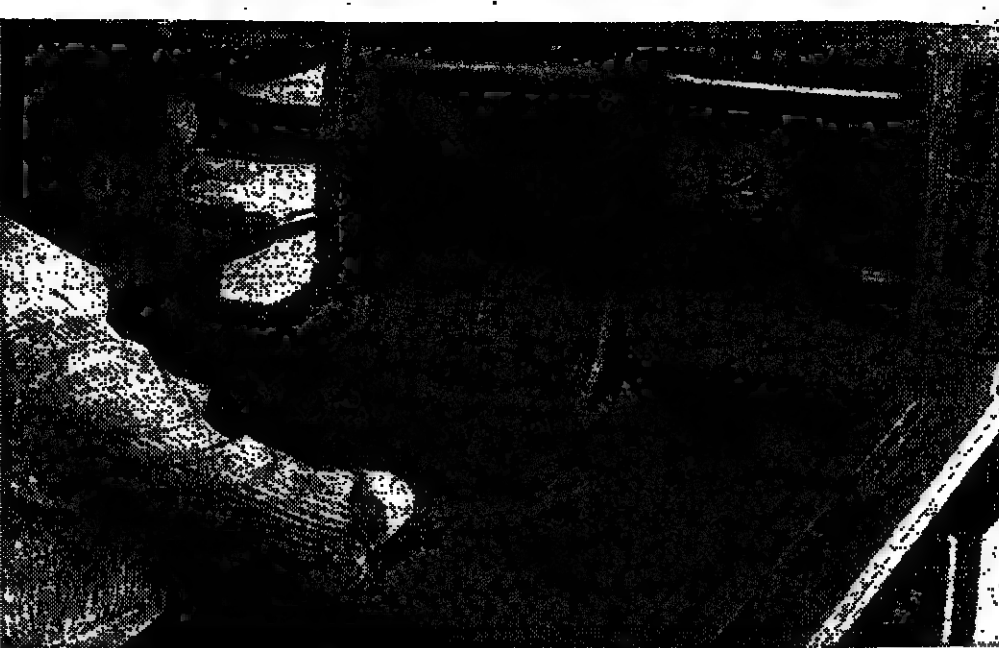
The first signs of Rolls-Royce's 2200m<sup>2</sup>, 10-year investment and modernisation programme are, however, beginning to appear on the shop floor. Most obvious is a £10m computer-controlled paint shop, completed late last year. The factory also has one deburring robot, made by ABB of Sweden, removing excess metal from the inside of engine blocks. And its first Flexible Manufacturing System (FMS), based on two Hüller Hiller machining centres from West Germany, is starting to produce various components including rear axle cases and covers.

Behind the scenes, Rolls-Royce is making substantial investments in computers for its design, engineering and manufacturing operations. There are three main systems: a computer-aided design (CAD) system from Intergraph, the large US-based computer graphics company; engineers are using three-dimensional modelling programs to design two new ranges of Rolls and Bentley cars, due for launch in the mid 1990s, and to update the current models. Data from the Intergraph system will be used to program computer numerically controlled (CNC) tools on the shop floor.

A computer-aided process planning (CAPP) system from SD-Scicon, the UK software company, running on DEC Vax computers, Supercares, as it is called, is a link between design and production. It tells engineers exactly how to make any of the 25,000 parts assemblies that Rolls-Royce produces

Clive Cookson describes how computerised design and manufacturing have changed Rolls-Royce cars

## On the road to a smoother ride



Phil Booth, a Rolls-Royce engineer, reviews a design layout on an Intergraph CAD machine

(12,000 are used to build today's cars and 13,000 are spare parts for previous models). The system holds full details of production routings, machines to be used, inspection steps and so on for every part, and it can simulate the effect of new machine tools or manufacturing methods before purchasing decisions are made.

A manufacturing resource planning (MRPII) system from Computer Associates, the US software company. This uses a powerful IBM-compatible Compaq mainframe to match the whole factory's manufacturing requirements against customers' orders for new cars and spares. MRPII plans the overall production schedule so that materials flow as efficiently as possible through the factory, reducing levels of inventory and work in progress to the minimum while avoiding production bottlenecks.

The terminology of industrial computing can be very confusing, says Phil Chestham, senior manufacturing consul-

tant at SD-Scicon and chairman of the Computers in Manufacturing Committee of the Institution of Civil Engineers. "A simple way of thinking of the three systems is that CAD tells you what to make, CAPP tells you how and MRPII tells you when to make it."

Rolls-Royce has installed the three systems separately over the past five years but plans eventually to link them together into an integrated design and manufacturing system. The computer link between MRPII and Supercares has just gone live; Supercares will be linked to the Intergraph CAD system in due course.

The Crewe factory used to make Rolls parts in batches of 400, says John Cooke, who retires this summer as manager of computer-integrated manufacturing. The new systems have enabled the company to cut the typical batch size to a week's car production (about 70) and we'd like eventually to produce no more than needed, for the next assembly

process – which may be just three or four."

Engineers at Rolls-Royce started using computers about 10 years ago, to carry out "finite element analysis" on their designs. This is a computational technique for determining the strength of mechanical structures, how they respond to stress and how they behave under various conditions.

The company originally used an outside bureau to carry out its finite element analysis on DEC Vax computers. "We couldn't believe some of the first results because they were so different from what we had expected. We spent a long time poring over them – and the computer was right and our intuition wrong," recalls Bob Upcott-Gill, who was responsible for the finite element analysis project and is taking over from Cooke as manager of computer-integrated manufacturing.

That experience convinced Rolls-Royce to buy its own sys-

tem for both finite element analysis and CAD. The company installed its first three Intergraph workstations in 1985 and the following year it decided to expand the system in phases. Today there are 12 workstations and the plan is to have 23 by 1992.

"Manual drafting is still cheaper than CAD, job for job," says Mike Dunn, Rolls-Royce engineering director. "But CAD gives you an accuracy that you wouldn't dream of achieving on even a huge layout board."

Cooke says that CAD and its associated structural analysis may slightly increase the time and money spent in the early stages of designing a new car but it very much reduces spending on the (more expensive) later stages of development. "We can now be more confident that we've got things right – for instance on vibration, noise and crash resistance – before we commit to metal."

"If it costs the company £10m a year to run the engineering department and we can bring a product to the marketplace in four years instead of five, we have effectively won £10m worth of engineers' time towards our next project."

Traditionally the final stages of developing a new Rolls have been a "nightmare" of incompatible prototype cars, Cooke says. "At the end we were often designing features twice, once to fit the development prototype (which we couldn't afford to throw away) and once for the production line."

Rolls-Royce engineers believe CAD will ensure that the run-up to the new Rolls and Bentley launches in mid 1990s is far smoother, with little need to test and adapt the computer designs on a series of hand-made prototypes.

The company is already exchanging 3D drawings with component suppliers using different CAD systems such as IBM and Computervision. "In the past when we received new parts from a supplier we went through a period of tool adjustment – 12 weeks was typical – before the parts fitted properly. Now suppliers can program their CNC machines to cut surfaces that meet our requirements exactly."

It is debatable whether a Rolls is "intrinsically a handcrafted car". The engineers say their customers do not care whether they cut metal by hand or computer-controlled machine, so long as the quality remains high. But the interior trim and radiator grill will always be finished by hand.

## UK behind the computer times

By Alan Cane

FEARS that the UK computer industry faces a lean time as customers revise downwards plans for investment in information technology are being confirmed.

Computing budgets have been expanding in recent years as companies have invested in the hope of securing competitive advantage from information technology. Now a clutch of surveys shows that companies are not only cutting back on IT spending but that a significant number intend to spend less in real terms.

The surveys show that: Some 40 per cent of a sample of 50 leading UK companies are planning to reduce their IT spending according to the PA consulting group, while only 16 per cent are projecting an increase. A mere 12 per cent of the companies canvassed are initiating big IT projects for 1991. "The slowdown in the growth of IT budgets over the past two years is accentuated by the current economic climate. We anticipate a significant decrease in IT investment for 1990-91," reports PA.

The quarterly Price Waterhouse/Computing survey, which analyses the opinions of more than 500 data processing managers, shows that only about 10 per cent of companies of all sizes expect to spend more on computer hardware and software in the coming 12 months. It identifies some bright areas: "The public utilities are showing strong spending expectations this quarter. The education and research sectors are also rallying after a period of despondency."

Most UK companies are still using IT to cut costs rather than underpin their business strategy, according to a study by management consultants Ernst & Young. Only 39 per cent of a sample of more than 70 companies indicated that they were fully aware of the benefits of IT.

The PA study was designed to examine attitudes to investment in IT against the background of the continuing slowdown in the UK economy. Keith Vickery, who prepared the report, says he detected a widespread lack of confidence in IT to deliver the benefits that are required by companies

in an economic downturn. It is difficult, however, to understand what is fuelling this pessimism. At least, third of the respondents admitted that they did not measure the financial return from their investments in computer systems.

Most agreed that IT was important to their business but were not prepared to increase IT investment in the current economic climate. Securing competitive advantage through IT or preparing for longer term opportunities such as the single market after 1992 were considerations that played second fiddle to the more immediate worry of high interest rates.

The survey threw up interesting differences between manufacturing companies and financial services companies. Manufacturing companies had by and large responded to the economic climate by realigning and rationalising their businesses and were confident about future prospects.

Financial services companies, on the other hand, had not yet responded to the worsening economic climate and were pessimistic about their performance prospects.

The Ernst & Young study was designed to test the extent to which businesses were realigning their business strategy to their human resources, and to their information systems. Companies, which showed strong linkages between the three areas – and by implication were in good shape – would score between 0.5 and 1.0 on Ernst & Young's scale of effectiveness. Only one in five UK companies came into that category.

The study led on from an analysis carried out by the Sloan School of Management at the Massachusetts Institute of Technology and sponsored by Ernst & Young, among other companies.

The overwhelming conclusion was that the UK research is tackling the challenges of managing in the 1990s with tools and attitudes of mind more suited to the 1970s.

"The Impact of the Current Economic Climate on IT: Available gratis from PA Consulting Group, 85 Gresham Street, London EC2A 3DF. Tel: 01-479 9400."

## MANAGEMENT

## Manufacturing assembly

## Davy Morris hoists a system out of chaos

Simon Holberton on the UK crane maker's academic input



(l to r) Mike Maddock, Peter Harrison and Neil Burns, who sees himself as a catalyst

situation at Davy at the time Burns arrived midway through 1988.

Harrison: "We had a good product but we could not make it economically. We couldn't get the components [of the hoist] to the line in the right quantity or at the right time. It was stop go, stop go. Production time was excessive and we had poor deliveries. We didn't understand how complex a process it was. We didn't know how to organise people. We had to change."

Burns: "Davy Morris was a typical east Midlands company. They had good design and engineering but the skill was in the employees' heads. Management was reactive. There was a lot of stock and work in progress in the factory. They had no accurate information. The data had decomposed. In short, there was no system underpinning what they did. They didn't know in which direction to move."

The two tasks were, therefore, to improve the method of

manufacture and the company's information base.

In the old days the manufacture of hoists at Davy Morris was chaotic, to use the word most commonly heard at the company's plant in Loughborough. The production line resembled a snakes and ladders board, with components moving irrationally across the factory floor.

On top of this, the shop floor was organised along product lines, so that workers made or assembled shafts, gears, drums, etc for that one product.

To this "system" were added some sophisticated machine tools, introduced on the basis that state-of-the-art technology would help solve the problem. It did not. "They produced highly automated and sophisticated chaos, where before there had been unautomated and unsophisticated chaos," says Burns.

According to Mike Maddock, director and general manager of the hoist division, who also

arrived at Davy Morris about the same time as Burns, for 85 per cent of the time any given component spent in the factory it was idle. "Only 15 per cent of the time were they being worked on," he says, adding: "It ought to be reversible."

For Burns and Maddock the solution lay in simplifying the manufacturing process and getting people to work in teams. This meant rethinking the process and getting some order into it. Now the process has been broken down and the work designed to be done in cells, or by teams of workers, so that, for example, all the gears used in all the hoists Davy Morris makes are manufactured by one cell.

The factory floor has been redesigned to reflect sequentially the production process. Materials for manufacture or assembly are located adjacent to the work station so that the use of a component or sub-assembly or whatever is meant to trigger its replacement.

The design of this system of

work was not thought up by one individual or imposed on the shop floor from above. Burns says the final design they have come up with is not perfect but it is one which was arrived at after discussion with, and input from, the men on the line who have to operate it.

"We need flexibility," says Maddock. "We're trying to make people realise what their contribution is. By making it small, by making it understandable, it makes change easier. We involve the shop floor. They have contributed their own ideas to this."

The changes, which have gone about 75 per cent of the way to completion of the factory redesign, have already had an impact. Harrison says that output has risen by 30 per cent while floor space has contracted by 35 per cent. He hopes for further improvement when a new factory is built and the manufacturing process is fully realised.

But more than just the redesign of manufacture and assembly is happening at Davy Morris. Its information system is being rebuilt; a powerful computer system and network has been introduced. Data concerning purchasing, raw materials stocks, work in progress, capacity sales and delivery are all being brought together in a way that will enable the hoist division to know its position relative to any of those variables to past performance or budget, week by week.

"We know the things that have to be done but the difficult thing was how to do them," says Burns. "We now have a sense of direction and know where we are going. We are getting the systems right. There is an element of faith here, in that if we do all we say we'll do then we will make some money."

In his relatively short time at Davy Morris, Burns has had a big impact on the way managers think. He has questioned their long-held assumptions about work organisation and the use of technology. He has, in his own words, acted as a catalyst for change.

"Neil has brought a breadth of vision to the business that was not there before," says Harrison. "Most managers fight fires. You've got to look at things radically and we didn't do enough of that."

By the same token, few managers are honest enough to recognise that they get bogged down in firefighting and are confident enough to do something about it.

## The orchestrator of the corporate imagination

Simon Holberton reviews a book on the role of the chairman

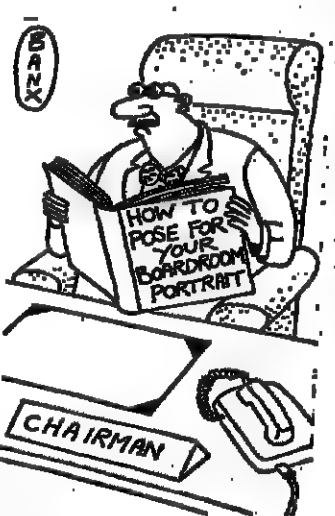
At first sight, the idea of a "how to" book for company chairmen seemed almost as odd as a primer for an aspirant Pope or monarch. Somehow one expects men and women who rise to the lofty office of chairman of the board to know what to do.

On second thoughts, however, the idea is not that strange at all. The extent of unpreparedness of many who sit on the boards of Britain's companies is astonishing and was underlined by a recent survey by the Institute of Directors which found that nine out of 10 directors thought they were unprepared for office. Into this darkness Sir Adrian Cadbury has shed his light.

The former chairman of Cadbury Schweppes, the drinks and food multinational, and a man who in his "retirement" is a member of the Court of the Bank of England and the chairman of Procter, the lobby for non-executive directors, among other things, has set out to write a practical guide for prospective and incumbent chairmen which also aims to raise the level of debate about corporate governance in Britain.

Cadbury is right when he says that the literature on the UK concerning corporate governance in general and the role of directors in particular is thin. The IOD, the sponsor of his study, has done most to educate directors about their role and responsibility, particularly by way of workshops for newly-appointed directors and chairmen. There are books at the technical end of the market, replete with numbered sentences and paragraphs, but little that imparts the necessary information and makes sense in a readable way.

The directors of a company are the most important officials of the company. It is in them that the Companies Act invests all power and responsibility for the conduct of the company. The position of chairman, however, has little legal standing; as Cadbury points out, the chairman is an administrative convenience who has risen to the position of primus inter pares on the



board. The standard articles of association provide for the election of a chairman. But if he or she is not at a meeting of the board within five minutes of the time of the meeting then another director takes the chair and that person, theoretically, can be any of the directors. Yet, despite this, the chairman of the board commands a position with the company and the community at large which transcends his lack of defined legal status.

In Cadbury's view the chairman sits at the head of a board which has the responsibility for defining the company's purpose, agreeing its strategies and plans for achieving that purpose, establishing the company's policies, and appointing its chief executive and reviewing his performance. In this sense the role of the chairman, and by extension the board, is one of broad direction, not one of management.

The chairman's responsibility is to make sure that the structure of the board is right – Cadbury endorses the role of outside directors and is against inviting friends to participate on a board – and that its affairs are conducted openly and on the principle of equality.

His arguments in favour of outside directors are persuasive. The board has to stand back from the day-to-day management of the business; it has to assess the progress of man-

agement in fulfilling its allotted tasks; it has to appraise the performance of the chief executive; and "frank advice of this kind can best be provided by directors who are not beholden to the chief executive for their job."

From this it can be inferred that Cadbury assumes that the chief executive and chairman are not one and the same person. His discussion of whether the two roles should be combined is timely; in these increasingly difficult times of company failure it has not escaped the eye of interested observers that in many cases of failure the roles of chairman and chief executive have been combined.

In directing the affairs of a company it is important that the interests of management do not supersede those of the shareholders. By combining the two roles a company runs the risk of blurring the distinction between direction and management, ownership and employment. The separation of the two roles builds into the company a necessary check and balance; it avoids the problems of concentration of power.

Cadbury allows himself the right to define the qualities most likely to be found in good chairmanship. They are brevity ("the test is straight-forward: how much of the board's discussion time is taken up by the chairman?"), the ability to pull together the threads of a complex issue, openness and balance. Finally he must possess what Ralph Vaughan Williams called "that corporate imagination which distinguishes the orchestra from a fortuitous collection of players."

This book makes a very useful contribution to the current debate over the role and responsibility of chairman and directors. It is marred by being irritatingly ex cathedra and at times a little self-consciously wise. Cadbury is also given to some rather odd judgments, such as that the British are naturally good chairmen. Fity that has not been translated into more British companies being world class.

*The Company Chairman*, Director Books, 125, Published on July 12.



## ARTS

## TELEVISION

## A no-score draw for the armchair viewer

People say the weirdest things on television. Late on Sunday evening, back-anouncing an item in a *Placido Domingo* concert (no, not the World Cup extravaganza with Domingo, Carreras and Pavarotti in Rome, that was on ITV on the previous day; this concert was originally broadcast live from Amsterdam on the BSB satellite's "Now" channel last Wednesday, and was being repeated on Sunday as the climax to 8 1/2 hours of arts programmes, a weekend feast that has been celebrated before in this column and which, this week, included the Concertgebouw playing Mahler's Third under Haitink, and the Royal Danish Ballet dancing *La Sylphide*). Sarah Kennedy declared "And some zarzuela there presented with Brillo."

Stay a moment while we parse that. It was clear from her preceding conversation with a "co-host" whose identity I never learned, that Miss Kennedy believed there was a style of Spanish music known as "za-za-zuela" (four syllables like *Venezuela*) so named, according to her colleague, because it used to be performed out in the open among thorn bushes. In fact the word is *zarzuela*, taken from the name of the palace near Madrid - *La Zarzuela* - where this style of operetta first appeared (1629) and it is a form of music very familiar to Domingo because his parents performed it... as he is only too happy to tell anybody who inquires.

But "presented with Brillo" Having spent three weeks listening to the ITV soccer commentators telling us that their coverage of the World Cup was presented in association with National Power (a caution you would have thought I might have wanted to conceal on some occasions) I thought perhaps the Amsterdam concert was being sponsored by the pan-scurrying people. Maybe the other half would be presented with Vim. In the end I wondered whether the lady might have meant "brilliant," believing this to be a word with "I's in it, which pretentious people with flowery foreign accents left silent.

Of course it could have been a case of mis-hearing (in which case, what did she say?) and anyway, do such things really matter? The answer surely is

that they do: they always did, and as the number of television channels goes up, and competition increases, details of style, presentation and polish become more, not less, important.

One bizarre instance such as this will not prevent me watching the weekend arts programmes on the Now channel, after all there are so few alternatives. But I would prefer a knowledgeable presenter, and this oddity will probably mean a more sceptical attitude towards their material in future.

The manner of presentation is already starting to have a decisive effect on channel choice. There is a craze among sports producers for showing fast-edited action compilations backed by an appallingly tedious disco beat. This is particularly popular when a long contest is being covered with regular programmes and the videotape editors can pick out funny moments and "rock and roll" the tape to make people go backwards as well as forwards, and appear to be "performing" to the music.

The first example I ever saw was during the snooker world championship, and now we have seen the trick done for soccer, cycling, and, predictably, tennis. Like so many other

viewers our instinct with the World Cup final was to watch the BBC's coverage to avoid the commercial breaks, but when they began their "funny" tape with that pestiferous drumming before the kickoff, everyone round the Dunkley set demanded that we switch to ITV, which we did, staying for the duration.

On this occasion all viewers had a choice between BBC and

but with a long chat between Harry Carpenter and some "personality" such as V.J. Amritraj or Fred Stolle. Every day this programme sacrificed tennis to chat, but on the BSB Sports Channel there has been two hours from Wimbledon every evening from 8.00 to 10.00 pm and 2 1/4 hours on Sunday. The BSB channel has also given us 1 1/4 hours of the Cornhill Test each evening

*"There is a craze among sports producers for showing fast-edited action compilations backed by an appallingly tedious disco beat"*

ITV programmes, but it is increasingly the case for those with satellite dishes that if we do not like the BBC or ITV treatment we can switch to someone else's, especially with sports programmes since both Sky and BSB provide dedicated sports channels.

On the old mixed terrestrial channels (BBC1 and 2, ITV and C4) there is a growing tendency to turn all sporting occasions - indeed all occasions of any sort - into chat shows. Thus BBC1's daily 60-minute late evening Wimbledon wrap-up began not with tennis

and, in the past week, the rugby live from Auckland and the motorcycle grand prix live from Belgium. With that sort of material on offer it does not take much - intrusive music, irritating commentators, incomprehensible studio guests - to make you decide to switch away from the old established channels.

That is not to suggest there are never reasons for staying with them. In tennis there is nobody to touch the BBC's Dan Maskell, whatever his age. He knows when to remain silent, and what he does say is almost

always expressive and explanatory. When Brad Pearce played one mis-hit "He seemed to lose the cadence of his steps as he ran up to play that forehand volley," and of Edberg in the final he said "That last service was not a service of power, but a service of placement."

Regarding Carpenter, my argument is not with the man, but with the decision to have him chat: he continues to be one of the best anchors in the business, a fact emphasised by the startlingly contrasting rate of error achieved by a female assistant brought in this year who managed to get something wrong - current scores, names, results

almost every time she opened her mouth. Given that the BBC feels it has to have women to talk about women's tennis, it is a pity they have never found anybody remotely like a female Maskell. Near the beginning of this year's tournament they once used Pam Shriver, who was bright, knowledgeable and articulate, but I never heard her again: for the rest of the fortnight they fell back on those familiar ex-players from England who specialise in using great bundles of clichés to belabour the blatantly obvious.

At Edgbaston Richie Benaud

has been proving once again his absolute reliability, and while some people find Murray Walker's motor racing commentaries unbearably hysterical I consider them merely endearingly over-excited, and ideally counterpointed by James Hunt's knowing drawl. The trouble with the BBC's report from the French Grand Prix at the weekend was no fault of theirs, presumably, but of the technicians: there was a dreadful crackle on the commentary soundtrack. However, once again the race could be seen live (by those willing to miss the Wimbledon men's singles final) on satellite, this time on Sky's Eurosport.

The greatest difficulty with watching sport on television in future is surely going to be our love-hate relationship with the medium. This seems to come largely from our unwillingness to tell ourselves the truth about how long we are going to spend in front of the box. If we plan an outing to Wimbledon we are realistic about it what with travelling we assume it will be a 12-hour saga, and when it actually takes 14 hours we are not unduly annoyed.

If we were similarly realistic about our viewing we would say "Right, I'll be spending three hours watching the women's singles final at Wimbledon on Saturday afternoon, two hours in front of the Italy-England match on Saturday night, about the same on Sunday for the men's singles and the World Cup final, three hours over the two days looking at the Tour De France, and 1 1/4 hours on athletics. Almost all the rest of my waking hours will be devoted to watching the cricket from Edgbaston."

But we don't. Because the television squats in the corner of the room and is always putting out something we no longer regard the watching of it as a proper activity at all. We pretend to ourselves that we will just watch the beginning of the singles final, or just spend 10 minutes looking at the football, and then get on with the tax return or cleaning the shoes. When we end up spending 14 hours in front of the box - precisely the time we would have spent on the Wimbledon outing - we are horrified and blame television for disrupting our lives.

Christopher Dunkley

## American Ballet Theatre

## COLLEUM

After a too-long absence, American Ballet Theatre is back in London for a brief week's season in celebration of their 50th year. The opening programme brought two of the company's ancestral treasures - *Theme and Variation* and *Pillar of Fire* - together with Twyla Tharp's recent *In the Upper Room*, and the celebratory fire-cracker of the *Don Quixote* divertissement. And, for all the changes wrought by half a century, this is still the ABT London knows and loves.

Not, indeed, that the programme was overwhelming. Looking at *Theme* just a week after the Kirov's presentation, we could recognise that American dancers have the speed and up-to-the-split-second musical precision that Balanchine choreography demands (none more so than Cynthia Harvey in the coolly exact balladina of this performance), but Leningrad juiciness of pose, the variety of the Kirov upper body and dignity of carriage, have indelibly marked our perceptions of how this ballet can now be performed. ABT takes the piece at a spanking pace and show us the dance as a triumph over the choreography's demands. The Kirov claimed the aristocratic world of the ballet rightly for their own, and inhabited it more easily for all the problems they still find with its steps.

With *Pillar of Fire* the problems have to do with both text and interpretation. The central role of Hagar - desperate for love, giving herself in unloving passion, finally rewarded with love - is the only one fully exposed in Tudor's choreography. The other characters are cyphers whose significance is to be seen if Tudor's scalpel-like art (a gesture, a step, an unerring and swiftly to the heart of a personality) is unblinded. ABT's present cast, led by Leslie Browne as Hagar, are careful in handling this hairbreadth, and wrap it in too much spiritual cotton-wool. That Nob-like precision, which Tudor should have, is missing.

Grander and more welcome virtuosity came from Julio Bocca, partnering Cheryl Yeager in the *Don Quixote* pas de deux. Bocca is a thrilling performer in major roles, where his artistry is matched - remember his Romeo, his Solor, his James - by a prodigious technique. In *Don Quixote* he comes on stage to dazzle us with transcendental skill, and he succeeds gloriously. Impeccable exposition of those steps that cause most male dancers to blench and flounder: clarity, precision, classic rectitude: these are displayed with a kind of youthful pride and a sense of fun that are irresistible. "Maradona," said one astute observer after this pas de deux. And quite as marvellous.

Clement Crisp



Leslie Browne and Michael Owen in "Pillar of Fire"

## The Taming of the Shrew

DELACORTE THEATRE, NEW YORK

"What brings y'all to Padyuaw?" Shakespeare has been twice transplanted here in A.J. Antoon's limber production of *The Taming of the Shrew* in Central Park from Renaissance Italy via post-post-modern New York to the 1980s American West. The triangulation of these three cultures places the continuing tensions between the sexes in a moment distant from and still part of modern America.

In a movie which typifies the way America reprocesses other cultures, Antoon has updated Shakespeare, albeit the past, while keeping it discreet from the present. The open air Delacorte Theatre suits the production ethic; planes climb the night sky as Shakespeare's characters take to horse.

The production relies on John Lee Beatty's Western street-saloon set and Claudia White's Copland-Barber score which draw on recent folk history; these in turn are served well by Peter Kaczorowski's

deft, imaginative lighting. Morgan Freeman's Petruchio is a high plains wooser intent on riding off into a comical sunset. Tracy Ullman's bawling Kate packs a revolver and practises sharp-shooting on her bland sister Bianca (Belton Rumb). They meet, fight, enjoy each other's tantrums, and settle for a bruising truce.

Antoon keeps the action pacy and sharp. He reveals in matching the play's stock characters to stereotypes available to the American experience: Hortensio (Tom Marston) is a cigar-smoking sheriff and in disguise a Mexican guitarist; Petruchio's tailor is Chinese. Add a harmonica player called Joe-Bob and the travelling quack (William Duff-Griffin) who deputises for Lucentio's absent father Vincentio, and the production teams with moments of local comedy. Robert Joy's finely leonine "wild-bunch" Tranio draws at Graham Winton's squeaky-clean Lucentio. Antoon cuts Shake-

speare's obtuse lines, and successfully recovers the anachronistic Shakespearean "Sirrah" as a rounding "Yesir."

But the production lacks the depth and amplitude to cope with the issues raised by the final scene. Petruchio nods complacently as Kate drinks and berates the women on wifely duties; she puts her hands under his foot as a gesture of subservience, then hurls him off his chair. This clever slapstick, however, cannot pass for what should be the wise, awkward bargain with which we try to imagine ourselves in the minds of, say, a Klaus Barbie permeates this play by Michael Cristofer.

Author of *The Lady and the Claret* performed in Edinburgh and London, the American playwright has written the *Boysfire* of the Forties, currently in production. But this study of a Nazi war criminal, tried, jailed and released, finally pursued to a violent death by the locals

## Black Angel

KING'S HEAD THEATRE CLUB

The mind of a mass murderer poses questions that the 20th century has underlined with brutal clarity. Is the perpetrator of atrocities in the name of a political or military system merely a functionary? Does that exempt him from what we are pleased to regard as common humanity? Is it a case of "there but for the grace of God go I," given particular pressures and circumstances? Or does it take a special personality, hunted not just in humanity but in moral sense?

The horrified fascination with which we try to imagine ourselves in the minds of, say, a Klaus Barbie permeates this play by Michael Cristofer. Author of *The Lady and the Claret* performed in Edinburgh and London, the American playwright has written the *Boysfire* of the Forties, currently in production. But this study of a Nazi war criminal, tried, jailed and released, finally pursued to a violent death by the locals

of the French town where he tries to settle, leaves a whooping hole at the centre.

This is partly the writing's fault. Past and present dovetail sometimes confusingly. Martin Engel, building his own house in a suspicious community in 1949, remembers teenage courtship, the young manhood that saw his entry into the SS, his post-war trial and imprisonment. But he remains a blank. We never know if this lacklustre figure, was guilty or not; even his climactic description of the hideous massacre he ordered might be the fantasy of a man obsessed with guilt and wishing to dramatise it. It is never clear why the death sentence was cancelled; why his grim acceptance of responsibility in prison led to his release after some years despite his wife's taunts that he would not fight for his freedom. And even if his pursuers are bigots, racists or political manipulators, does that lessen his culpability?

The play answers none of the questions.

But the greater fault lies with the acting. Frank Finlay's Engel is off-hand and casual to the point of apathy. This is a slavishly performed act of "throwaway" naturalism, lazy, unthought-out and listless. It makes no attempt to clarify the character's ambiguities (and, one suspects, the author's uncertainties as to whether to sympathise) but goes lifelessly through the motions.

Lynn Farleigh brings her warmth and intelligence to the part of his wife; and Bernard Gallagher sums up the puzzling morality of the piece as a tolerant, quizzical French mayor, while never making the character remotely plausible. Bob Millholland directs as well as he can. But the puzzle over the human motives of those of the writer as well as his creations - remains.

Martin Hoyle

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## ARTS GUIDE

## THEATRE

## London

Anything Goes (Prince Edward). Cole Porter's stily ocean-going 1930s musical has Elaine Paige falling to emulate Rebel McManus (London Gold takes over on July 12). Jerry Zalk's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (794 8951, or 838 2428).

Jeffrey Bernard is Duwell (Apollo). Tom Conti is the alcoholic journalist, Keith Waterhouse has written a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs (487 2663).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is musically interesting and well directed by Trevor Nunn. A cast of unknowns protect the right sense of sylvan innocence. A probable, but unspectacular, hit (539 5972).

Shadowlands (Queen's). Weepie about the love affair between craggy Oxford writer C.S. Lewis and the cancer-ridden Mexican poet Joy Kilmer, which pushes both Nigel Hawthorne and Jane Lapotnik into the awards stakes. William Nicholson's play is irresistibly emotional. Elyah Moshinsky's direction is superb (794 1184/89 3849).

The Wild Duck (Phoenix). Peter Hall's revival of Ibsen's tragic-comedy champions the great Norwegian's humorous potential. Alex Jennings, David Threlfall and Nicola McAuliffe head the cast (071 840 9651).

Albion Person Singular (Whitehall). Robert revival of early

by the master himself, about three couples at Christmas in three kitchens over three years. (071 867 1119).

Henry IV (Wyndham's). Pinnocchio's stily ocean-going 1930s musical has Elaine Paige falling to emulate Rebel McManus (London Gold takes over on July 12). Jerry Zalk's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (794 8951, or 838 2428).

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Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new baller in the Marston tradition. Tina Daly, as the bossy, tireless and tumefied Rose, who shamelessly leads her daughter into burlesque while neglecting a personal life for herself (245 0122).

Tommy Tune, Broadway's present musical doctor, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscrossing in an elegant, but somewhat random, fashion (245 0122).

Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical emphasises the descent into madness of Bob Cannon as the demon barber of Fleet Street (245 0122).

Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of three hours of film that preview will show this compendium of Robbins' directed and choreographed plays of the past 40 years, including *On the Town*, *West Side Story* and *Gypsy*. The lustre of the credits is dimmed by the heft of each piece, with a contemporary crew of Broadway aspirants who lack the multi-talents that inspired the heyday of the musical.

Cats (Winter Garden). Still a sell-out. Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically fine (238 8262).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (238 8262).

## July 6-12

Phantom of the Opera (Majestic). Stuffed with Maria Björk's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (238 8262).

Washington. Starlight Express. Andrew Lloyd Webber's roller-coasting musical arrives in Washington on its London record in this sector. Kennedy Center Opera House (487 6700).

Chicago. Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in an elegant, but somewhat random, fashion (245 0122).

The Gospel at Colonus (Goodman). The season concludes with a visit from this widely toured spiritual version of Sophocles, set in an Afro-American Pentecostal church. Ends Aug 12 (442 3500).

Tokyo. Kabuki. Kabuki-za (541 3181). The matinee at 11am is a mixed programme that includes a spectacular lion dance, while the 4.30pm performance consists of the even more spectacular full-length play, *Tenjiku Tobabe*. Excellent surtitles in English and English-language programme. Meanwhile, the National Theatre (265 7411) has a "kabuki classroom" that consists of a lecture demonstration followed by a performance of *Kozu no Ba* (*The Fox Princess*) - an excellent introduction to kabuki. Opens Wednesday.

Kabuki. Kabuki-za (541 3181).

## SALEROOM

## Hefty little earner

The antiquities market is booming, despite all the wrangles about the pilfering of sites and the smuggling of artefacts. Sotheby's brought in £2.15m yesterday from its morning session and was heading for a London record in this sector. Less than 10 per cent was unsold.

The star lot was an Egyptian turquoise-glazed falcon hippopotamus, just over 4 in long, produced in the Middle Kingdom around 1750 BC.

Fifty of these hippopotami have survived, but only five are of this shape, with the head turned and the jaws spread. It was excavated in 1907 and was part of the famed Schuster collection. It carried an estimate of up to £150,000, but the London dealer, Robin Symes, paid a hefty £528,000 for it.

A detail from a banquet scene from the Tomb of the Two Sceptors, a painted fragment from Thebes dated 1350 BC, also did very well, making £187,000 as against a £50,000 top estimate. A similar smaller image from the same source far exceeded forecasts at £98,000.

Moving away from Egypt, an Attic red figure Greek Krater (or two-handled vase), made around 500 BC and decorated on the rim with male figures, sold for £20,200, and the Merrin Gallery of New York paid

£55,000 for a Greek bronze figure of a horse, 3 1/4 in high, of the 8th century BC. A first-century AD Roman marble head of the Emperor Trajan realised £55,000.

Christie's auction of English drawings and water-colours totalled £338,000, but with over 20 per cent bought in. The London dealer, Spink, paid £104,500, at the bottom of the estimate, for a Turner water-colour of Farnley Hall, near Otley in Yorkshire.

Two items to heat their forecast were a John Martin view of the Thames near Richmond, which sold for £41,800, and a Thomas Rowlandson water-colour of Old Smithfield Market, which went for £40,700.

A Landseer sketch of Sir Walter Scott's deerhound, Maids, did very well at £19,800. The two disappointments were a Gainsborough landscape, unsold at £13,000, and a Constable of Little Wenham Church, Suffolk, unwanted at £18,000.

Phillips also had its problems with its sale of British paintings, which was 37 per cent unsold. However, a John Martin seascape scene doubled its forecast at £25,800. A view of the Grand Canal, Venice, by William James, sold for £23,000.

Antony Thorncroft



## FINANCIAL TIMES

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## Post-war reconstruction

AFTER war, comes reconstruction, or so suggests the precedent of American treatment of Germany and Japan after the Second World War. But what if the erstwhile foe is exhausted rather than defeated? What if his armaments still point in your direction? What if the economic system that brought him low retains its icy hold? What if the political system that made him your enemy remains the basis for power of the leader who craves your support?

With all these ambiguities, it is little wonder that the west's victory is being met by bickering over what to do with (or for) the defeated. Not least in this respect a whiff of 1919 is in the air. But reparations are not in question; the point of dispute is rather the extent, timing and conditions for assistance with reconstruction.

Two reasons for a comprehensive western assistance programme can be dismissed. It is not for the west to purchase Soviet acquiescence in German unity (even though it may be for the West to purchase acquiescence in Germany's Nato membership). Equally, the Soviet Union does not figure among the more pressing cases for humanitarian aid. The Soviets reject charity, so should the west.

The case for assistance derives from *realpolitik*. It is that an economically reformed and more prosperous Soviet Union would be a costlier Soviet Union to live with. The argument, while plausible, is not undeniable. A humiliated great power must be a threat; an economically successful, but politically unreformed, one would be no less of a threat. Assistance can only be justified if it gives hope both of economic progress and of continued political reform.

**Necessary condition**  
In short, a necessary condition for western assistance is the existence of a government committed to political liberalisation and radical economic reform. Whether President Gorbachev's Government meets these criteria is uncertain. But one should not cling to one's course, for fear of something worse, especially when half-hearted reform is, in any case, unlikely to ward off that something worse.

Since the need for stiff conditions cannot be doubted, the issue now dividing the leaders of the Group of Seven industrial

countries is not fundamental. It would, indeed, be foolish to give money to someone with a hole in his pocket, but it should make little difference whether one insists that it be sewn up before offering assistance or as a condition for offering it.

What is important, however, is that donors respond to proposals rather than impose conditions. The programme of reform must be seen, particularly within the Soviet Union, as that of its own Government. That programme may attract western support, but it should not be viewed as a means to meet western conditions. The political penalties for playing too assertive a role might undermine the political reasons for assistance.

**Worthy programme**  
A programme worth supporting would have to contain four elements: comprehensive budgetary reform, the aims including a balanced budget and a sharp reduction in military expenditures; liquidation or sterilisation of the monetary overhang, along with movement towards convertibility of the currency; freedom for small private businesses (including farmers), together with demonopolisation of state enterprises and a beginning to privatisation; and price liberalisation.

If the Soviet Government were to request assistance for a fully articulated (and monitored) programme of this kind, the response should be positive; it should be concerted, not least because it would then be easier for the Soviet Government to accept; and it should be generous. There is no sense in offering a leaky life-jacket to a drowning man.

The assistance would have to be sufficient to help liquidate the monetary overhang. It would also have to be enough to allow the liberalisation of agriculture, while preventing a catastrophic deterioration in real wages. It is most unlikely that the required impact could be achieved for less than \$500m, which would still be less than half a per cent of the gross national product of the western countries.

A brave Soviet programme would deserve a generous response. The west should stand ready to help Soviet reform, but only if the Soviets are contemplating that reform out of an acknowledged desire to help themselves.

The 1980s was a decade of renewed faith in the private sector. Governments around the world praised the efficiency of markets and deregulated industries. The business landscape was transformed by a wave of privatisation stretching from Mexico to Japan.

At the beginning of the 1990s, attention is switching back to the public sector. This is less a reflection of a desire to expand the sphere of government than a belated recognition that, like it or not, the performance of the public sector is a crucial determinant of the quality of our lives.

Capitalism is startlingly effective at producing consumer and capital goods. But cars, restaurants and steel mills cannot, in themselves, guarantee the good life. For most families, the quality of schools, hospitals, community care, the environment, public transport, law and order, town planning and welfare benefits is of at least equal importance. Yet in the developed world most of these services remain predominantly the public sector's responsibility.

Concern about the quality of public services represents a third phase in policy towards the government sector. In the early 1980s, the priority nearly everywhere was to reduce the growth of public expenditure, which was seen as threatening macroeconomic stability. The retrenchment was partially successful: public spending continued to rise but in most countries it stabilised as a share of GDP.

Attention then switched to the way revenue is raised. In a second phase of reform, policymakers attempted to reduce the distinctive effects of high taxation. In the mid and late 1980s, top marginal tax rates tumbled in most OECD countries as governments broadened the tax base and attacked the fiscal privileges of particular interest groups.

But these phases of reform left most of the problems associated with government services untouched. Efficiency in the raising of revenue is of limited significance if the programmes thus financed offer poor value and little customer satisfaction. And spending restraint is often merely a recipe for long-term disrepair.

This is particularly evident in the UK where the Government - by international standards - has been spectacularly successful in curbing the growth of the public sector. Opinion polls indicate deep misgivings about the quality of services. In particular, there is a widespread conviction that education, health care and transport are underfunded.

As per capita GDP rises, individuals tend to want to spend proportionately more of their incomes on services. Artificial constraints on public spending prevent this occurring, thus shifting the distribution of expenditure towards unrestricted items such as consumer durables.

How should governments respond to such pressures, which are likely to grow steadily more intense? One option would be to abandon the retrenchment policies of the 1980s and allow public spending to find its own level as it did in the immediate post-war decades. But this would mean big tax increases.

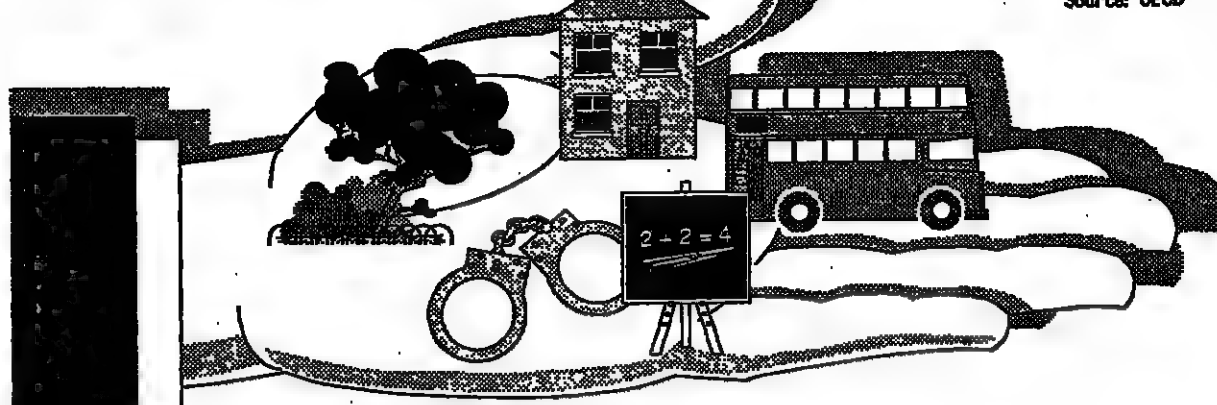
The alternative is to hold the ratio of public spending to GDP at about current levels while seeking to raise the quality of public services through an aggressive reform programme. This would be a promising policy only if big improvements in public sector efficiency are feasible. The scope for such improvements is hard to judge. The root of the problem is the lack of clarity about goals in the public sector. This is aggravated by a lack of information about outcomes.

## Michael Prowse sees the 1990s as a decade for renovating the public sector

Total government outlays as a percentage of GDP (includes Defence)

	1960	1970	1980	1982	1984	1986	1988
US	27.0	31.6	33.7	36.5	35.8	37.0	36.3
Japan	27.0	19.4	32.6	33.7	33.2	33.1	32.9
W.Germany	32.4	38.6	48.3	49.4	48.0	46.9	46.5
France	34.6	38.5	46.1	50.4	52.0	51.6	50.3
Italy	30.1	34.2	41.7	47.4	49.3	50.9	50.8
UK	32.3	38.8	44.9	47.1	47.5	45.2	42.8
OECD	28.6	32.3	39.3	41.3	40.4	41.1	39.8
EC	32.0	36.9	45.6	49.0	49.4	48.1	49.9

Source: OECD



## Putting a price on the quality of life

Life in the public sector is far more complex. A chief constable has a budget and a general requirement to maintain law and order. But he has no competition and little knowledge of the preferences of local people. How does he judge whether he is using his resources of labour and capital wisely? How, for that matter, does he measure the "output" of his police force?

There are no easy answers. But this is not to say that nothing can be done. Strategies being implemented or contemplated include:

● **Managerial reforms.** The essential idea is to get public sector employees and departments to behave in a more businesslike manner. The first steps are usually value-for-money and efficiency audits, the aim being to eliminate easily avoidable costs. This is typically followed by an upgrading of cost and management information systems. This can have a worthwhile pay-off. For example, until recently, the cost of capital was unknown and hence largely ignored in much of the UK public sector.

More ambitious managerial reforms include the separation of policymaking and executive functions. This is under way in several Whitehall departments as part of the Government's "Next Steps" initiative. Lack of clarity about the ultimate goals of public sector managers can be mitigated somewhat by setting intermediate targets and linking pay to performance so defined. This would be possible to link the pay of British Rail managers to the punctuality of trains or that of doctors to their success rate in operations.

Sometimes it is possible to link pay to the final objectives of public sector officials. For example, the remuneration of New Zealand's central bank governor is linked to his success in controlling inflation.

● **Internal markets.** The idea here is to mimic the effects of market forces while keeping the sectors concerned under the overall control of politicians and civil servants. The Thatcher Government is pioneering this approach in both health care and secondary education. In the reformed National Health Service, care will continue to be free at the point of delivery and financed mainly from taxation. But hospitals, wherever possible, will be split off as self-governing trusts and obliged to compete for the contracts of health authorities. The aim is to inject a considerable measure of competition into the supply side of health care.

Something similar is happening in the school system. Under present reforms, state education remains financed by taxation and thus "free" to parents. But various measures are designed to stimulate internal competition. Under the "opting out" rules, state schools can exit from the local authority sector and accept direct funding from Whitehall.

Changes within the local authority sector are equally radical. Under open enrolment, parents can select from a wider range of schools; meanwhile the delegation of budgets to individual headteachers and the closer linkage between funding and student numbers mean that schools have a stronger incentive to compete for pupils.

● **The "enabling" state.** The logic of this approach is that government has a responsibility for financing many activities but that it should withdraw from the provision of services wherever possible, leaving this to the private and voluntary sectors.

A low-level example is the contracting out of services such as cleaning and waste disposal. This has led to cost savings of up to a quarter in some UK public sector agencies.

The planned (but now apparently delayed) reform of community care envisages delegation on a larger scale. Local authorities are to assume responsibility for the social care of elderly and handicapped people. But they will be encouraged to become "enablers" rather than direct service providers. The plan is that case managers should assess local needs and purchase packages of care from (competing) providers in the voluntary and private as well as public sectors.

Experimentation with training credits is another example of the same philosophy in action. In pilot schemes young people will be given vouchers worth up to £1,500 to buy training of their choice from providers in the public and private sectors.

● **User charges.** The idea is that if individuals are obliged to contribute directly towards the cost of public services, a given subsidy can be spread much further; as an added bonus (from the Treasury's point of view), demand will be curbed.

NHS prescription charges are the most familiar example in the UK. But many possible extensions are being mooted. Within a few years, Britain's cash-starved universities will probably be forced to start charging "top-up" tuition fees. There is also considerable interest in privately financed toll roads.

Will these strategies for boosting efficiency and quality succeed? Managerial reforms are widely supported but probably offer only incremental gains in efficiency. Internal markets are harder to gauge. Enthusiasts claim they will expand choice and greatly reduce costs. But there are many sceptics. Critics on the right say markets without private ownership and real profits are a sham and will prove disappointing. Left-wingers worry that sophisticated middle-class users of services will exploit internal markets leaving the poor in even worse shape than today.

The enabling state approach addresses some of the right-wing objections. It seems less of a sham to devolve direct service provision to real private and voluntary enterprises than to encourage bits of the public sector to compete against each other. Yet if the private providers become too dependent on public sector contracts they will soon cease to behave like private sector agencies.

User charges are less a reform than a crude way of reducing costs. Unless accompanied by complex means-tests, they are bound to discriminate against the poor - the class most dependent on the state. In any case, cost-sharing between the public and private sectors is rarely a straightforward process as the collapse of plans jointly to fund the Channel fast link demonstrates.

Whatever their pros and cons, the above reforms seem unlikely fundamentally to alter the public sector's worldwide dilemma, which is that it will not be able to offer the quality of service demanded given probable revenue constraints. The biggest risk in this labour-intensive sector is an accelerating decline in the relative pay of public sector employees - and hence in their average quality. This negative impact on efficiency could greatly exceed the positive effects of various micro reforms.

Indeed, the UK's experience provides prima facie evidence that this will be the case. The Thatcher Government has been at the "cutting edge" of public sector reform during the past decade. Yet people appear more disillusioned about the quality of public services in Britain than in most other advanced economies. This is almost certainly because the ratio of public expenditure to GDP has fallen unusually steeply.

Governments in the 1990s must confront some stark choices. If they raise taxes relative to incomes, they can maintain the range of public services and improve quality in some areas. If they are not willing to raise taxes, they must either accept a general deterioration in quality or radically redefine the public sector's role. For example by privatising some large programmes such as education or by abandoning some cherished ideal, such as universal state pensions.

What they must avoid is the pretence that these hard choices can be avoided by microeconomic reforms such as internal markets. These may bring helpful benefits but they cannot turn the across-the-board squeeze of the 1980s into a sensible long-term strategy.

**GEC/Siemens bid for Plessey**  
Our article about GEC and Siemens entitled "A marriage of convenience" published on Tuesday July 3 suggested that former Plessey executives believed that these two companies had seriously misled the Monopolies and Mergers Commission and the European Commission in the course of pursuing the bid for Plessey. We accept that there is no truth whatsoever in these allegations and apologise unreservedly to GEC and Siemens for the false impression which we may inadvertently have given.

## Small business needs a hand

SMALL businesses have made great strides since the publication of the Bolton Committee Report on small firms nearly 20 years ago, and a number of innovative schemes have been launched to promote their growth. But the UK has been less successful in helping these companies grow to the point where they become significant forces in their international markets.

Few British manufacturing companies have sustained growth beyond turnover of £100m or £200m a year, and many of the success stories of the early 1980s have been swallowed up by large multinationals. For all the excitement about the high-technology companies which comprise the "Cambridge phenomenon," most still employ fewer than 50 people.

The small size of the UK market means that British companies will always have a struggle to grow to any size compared with their US counterparts. But more could be done to help by both the Government and private sector organisations, according to a study on the barriers to growth in small firms, published by the Advisory Council on Science and Technology.

stages and a closer interest in small companies - in the US corporate venturing, as this is known, is very advanced. The Business Expansion Scheme should be steered towards companies requiring small amounts of finance. Investment protection legislation should be eased to promote local capital markets. More controversially, the report suggests that a small proportion of government research and development contracts should be reserved for small firms, at a cost of between £20m and £50m a year.

**Lukewarm response**  
The Government's response to these proposals has been lukewarm. It says that the problems of growth are the "unavoidable challenges in market, management and technology" and any help must go with the grain of the market. This is short-sighted.

A number of the report's ideas are sensible responses to bottlenecks, and would not require civil servants to second-guess the market. Indeed some of the proposals could be criticised for being too modest. The Business Expansion Scheme needs a more fundamental redirection if it is to help small high-risk businesses to get started. The proposal to promote local capital markets appears unrealistic: a better approach might be to take a proposal from the venture capital industry which would allow managers in small businesses to enjoy the same BES-style tax concessions currently available only to investors uninvolved in the management.

The suggestion that the Government should allocate a small percentage of research and development contracts to smaller firms is worth more consideration. A similar scheme has worked well in the US, and current funding for small firms' innovation is meagre.

If the Government really wants to attach a high priority to the small firms sector, it should respond more positively.

## Junior comes out fighting

■ Neil Bush, the 35-year-old son of President Bush, has begun a one-man public relations campaign to defend his role in the \$1m collapse of Silverado savings and loan in Denver. Mr Bush, who faces a disciplinary hearing later this year, says he has felt like a caged-in animal ever since an "unsanitary zoo" during the months of self-imposed silence.

"Now my cage is open...I'm eating better, drinking fruit juice, and I feel like I'm warming for a fight."

Bush junior faces some embarrassing questions about his tenure as Silverado director which ended in the summer of 1988. Regulators are looking closely at a \$100,000 loan in 1984 from a Denver investor which he did not have to repay, as well as other roles to approve loans to a Denver developer who had invested in his oil company.

This free-wheeling business style was routine in the mid-1980s when the S&L industry was riding a wave. It may even have passed muster when Father George Bush was wild-cattling in Texas in the 1950s. But this is 1990, and the \$200 billion cost of cleaning up the S&L industry has prompted the press and the politicians to look for scapegoats. For all Neil Bush's fighting talk, this is not the end of the Silverado affair.

**Paperweight**  
■ Canada's Conrad Black, publisher of the Daily Telegraph and The Spectator is already a bit of a heavyweight in the British newspaper industry. But that's nothing compared with the weight of his revamped Telegraph board, which he announced yesterday.

The five new non-execs, who will increase the size of the board by nearly a third, to 21, range from former foreign sec-

## OBSERVER

retary Lord Carrington, to Sir Evelyn de Rothschild, chairman of N.M. Rothschild. Both of them go back some time with Mr Black, as does Mr Henry Keswick, chairman of Jardine Matheson, who sold him The Spectator in 1988. However, the two more intriguing appointments are those of British Airways' Lord King, and Sir James Goldsmith, who is still smarting from his failed attempt to take over BAT.

The presence of Sir James in the list will cause a special shiver at United Newspapers, publisher of the Daily Express. Conspiracy theorists have long been predicting, despite the lack of hard evidence, that Conrad Black, who owns around 9 per cent of United, would team up with Sir James Goldsmith for a run at Lord Stevens' empire. Any Monopoly Commission problems, the theory goes, could be avoided by Sir James taking the national newspapers and Conrad Black taking the regional titles.

The truth - at least for the moment seems a little more prosaic. Black and Sir James are friends and the Telegraph proprietor seems to like to surround himself with people who are either politically important or financially well-heeled. Lord Carrington already sits on the board of the main Bank company Hollinger, as does former US secretary of State Henry Kissinger.

**Initiative**  
■ The Lloyd's of London insurance market's stormy relationship with the press will not be helped by a spoof press release sent out recently on the chairman's headed notepaper. The letter, purportedly signed by Murray Lawrence, Lloyd's current chairman, announces the formation of Lloyd's own investment bank to raise money to help cover



This is the queue for Western aid.

the market's future losses. In a conservative place like Lloyd's, where titles are all important, it was "felt that a 'central European cum Levantine' name would suit, such as Goldman Sachs, Rothschild and Schroder". A fraternal suffix, as in Salomon, Baring and Lazard, has been added to give a better ring to it. "Last but not least, the name had to reflect Lloyd's public image as regards professional standing, integrity, skill and financial ability." Hence the new bank will be called Marx Brothers.

**Some mistake**  
■ A quick reading of Sir Alan Walters' typescript about the horrors of the ERM, called "Sterling in Danger," gives disappointingly little away about economic policy-making in the 1980s, and quite a lot away about Sir Alan.

When discussing the "perverse" pseudo-system of the ERM, he makes strange spelling mistakes and even odder comments. "Germany is hardly

the dog that wags the ERM tail. As Karl Otto Pöhl must know, it is the tail that dogs the wag."

And while the Cabinet Office is supposed to have gone over the book excising the embarrassing bits, some tart lines escape the red pencil. The author admits that economists are "abysmally ignorant" about the financial markets. Then in brackets: "Perhaps I should add that although economists know virtually nothing, they know more than politicians."

Sir Alan's contempt for politicians does not stop there - although Mr Nigel Lawson does not get the passing one would have thought inevitable given his D-Mark shadowing crimes in 1987-88. "Humble pie should be the daily diet of ministers and their advisers," he recommends. What about family friends?

**Getting closer**  
■ Any one needing fresh evidence that Midland Bank and the Hongkong and Shanghai Banking Corporation are courting seriously need look no further than the London headquarters of the Hongkong Bank, at 99 Bishopsgate. Its retail branch has been shifted up to the fifth floor and the plush ground floor offices are soon to be occupied by a Midland Bank branch. This sort of integration was not envisaged in the early days of the alliance.

However, the real test of the Hongkong Bank's allegiances would be if it transferred its retail branches in the UK Chinese communities, of London's Soho and Manchester, over to the Midland. To date there is no sign of this happening. Chinese depositors tend to be more nervous types.

**RIP**  
■ Card in the window of a Birmingham shop: "Closing down on account of bereavement. My business died."

Glasper always likes an Opening Night as he thinks it refers to Cliche

CHAMPAGNE OF THE SEASON

VEUVE CLICQUOT  
LA GRANDE DAME DE LA CHAMPAGNE



Ian Davidson on economic realism versus socialism in France

## A chorus of criticism

Most of France laughed last week when it was revealed that Mr. Olivier Stira, the Tourism Minister, had been forced to hire a couple of hundred unemployed actors to fill the seats at a political meeting. But the Socialist Party luminaries who had been the star speakers at the meeting were not amused when they discovered that they had been addressing a paid choir and Mr Stira was forced to resign.

The reasons for his resignation go well beyond a trivial question of personal ridicule. In the first place, the incident comes on top of a sharp sag in the public reputation of the French political class as a whole. This is partly a backlash from the amnesty tacked on to last December's party finance bill, partly the result of a diffuse sense that too many politicians are remote careerists with little concern for their electorates.

But the Socialists are suffering, in addition, from a decline in popular support for President François Mitterrand. One factor is no doubt public disapproval of the in-fighting which split the party at its Rennes Congress earlier this spring, and which was precipitated by the hasty ambitions of Mr. Laurent Fabius, President's Mitterrand's favourite.

But traditional Socialist Party militants are seeking the pretext to lay the blame on the social-democratic inclinations of the government of Prime Minister Michel Rocard. In the past



Mitterrand, left, blames Rocard for straying from the path of socialism in pursuit of a conservative economic policy

which he described picturesquely as money acquired "while sleeping", and he has called on government and employers to negotiate higher salaries for the least well-off. Early last month, the socialist deputy Mr. François Hollande tabled a report proposing some tightening of taxation of capital assets. His proposals were far from draconian; nevertheless, the Bourgeois caught the jitters, and the Prime Minister's office felt compelled to point out that under the regime of free capital movements, France's capital taxation could not get far out of line with its European Community partners, without provoking a flight of capital.

The controversy between the Government and its left-wing critics on the question of equality/inequality has gained new intensity with the publication of the latest official report on the recent evolution of different income categories in France. Both sides claim to be vindicated. The Government asserts that there has been a move towards a fairer share of national income, and rebukes its opponents for drawing "hasty conclusions from partial figures". Its critics claim that the report shows that the poor are getting poorer and the rich getting richer.

The Government's critics base their argument on a

maker over the past three years, showing a combined income-capital decline of 1.9 per cent a year in real terms; the good news for land-owners is that this was better than the 5.2 per cent average decline which characterised the previous five years.

But residential property in Paris has been a terrific winner, showing a real gain of 19.5 per cent a year during the past three years, largely because of the 1986 relaxation of rent controls under the Gaullist government; during the previous five years, the real return on a Paris flat was only 5 per cent a year.

On the face of it, any government calling itself socialist ought to be vulnerable to these figures: after many years of "crisis" and wage restraint, is the working class not now entitled to a growth dividend? A recent medium-term assessment of the French economy, conducted jointly by the Finance Ministry and a clutch of the most authoritative economic institutes, says firmly: no. It concludes that wage restraint remains essential for the sake of the profitability, investment and competitiveness of the corporate sector. Indeed, wage differentials must be increased if unemployment (still very high at nearly 2.5m) is to be brought down.

Clearly the Government of Mr. Michel Rocard has no difficulty with this line of reasoning. The problem is, what can it say in public to reconcile the imperatives of economic real-

ism and the claims of socialism? In other words, what, in the era of perestroika and the single market, does it mean to be a socialist?

\* *Constat de l'Evolution Relative des Revenus en France (1986-1989). Centre d'Etude des Revenus et des Coûts. 3 Bd de la Tour-Maubourg, Paris 75007.*

\* *L'Economie Française: Diagnostic et Moyen Termes. Commissariat Général du Plan. Documentation Française. FFR 82.*

Eastern Europe is becoming capitalist. Or is it? On present plans privatisation will be dangerously slow. The reason is simple. Governments (egged on by foreign stockbrokers) want to get the "right price", and few people in eastern Europe have the wealth to afford it.

This slow pace greatly adds to the political uncertainty of the region, increasing the risk of a tragic end to the reform process. If capitalist governments want to establish capitalism in a way that is irreversible, they need to create millions of capitalists - and to create them fast. In other words they should give the nation's capital to its citizens, for free.

In this respect Henry VIII knew what he was doing. When he wanted to abolish the Catholic church irreversibly, he gave away its property to everybody who mattered. Today that means giving it to every voter.

But how clearly can this be done, and what are the objections to it? Clearly there is huge uncertainty about the value of almost every enterprise in eastern Europe. In fact some enterprises have negative value. So fairness requires that every citizen be given a share in every enterprise. This can only be done through holding companies. Enterprises should be grouped into, say, five holding companies and every citizen be given shares in every holding company.

These shares would be traded and the daily publication of the holding company's price would put pressure on the holding company managers to secure the best use of the capital which they controlled. The managers' pay would also be performance-based.

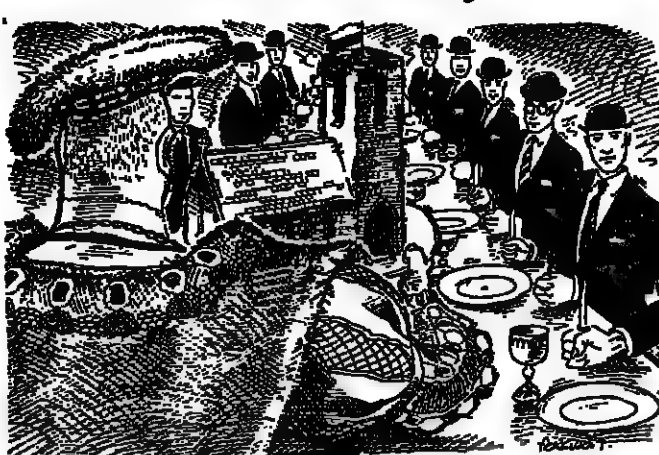
But the holding companies should not last for ever. Their job would be to reorganise the enterprises, establishing efficient management, and then progressively sell them off over a 10-year period - distributing the proceeds to their shareholders. Since citizens would now own substantial private wealth (in holding company shares), there should be no difficulty in finding buyers for the reorganised enterprises, willing to buy at the right price.

There should also, of course, be sales to foreigners. If these were made by holding companies, the proceeds would go directly into the pockets of the citizens. This should greatly ease the political problem of selling to foreigners. Contrast it with the normal situation where the proceeds disappear into the Treasury and citizens feel no direct gain.

Privatising eastern Europe

## Making it safe for capitalism

Olivier Blanchard and Richard Layard on the lessons to be learned from Henry VIII



This approach combines two essential desiderata. First, private ownership needs to be established fast - in order to generate the right incentives in the system and (perhaps) in order to make sure that we get there at all. But at the same time there must be a prolonged period during which enterprises are reorganised and eventually sold into the hands of direct private owners, domestic or foreign. Restructuring too fast would only increase unemployment to intolerable levels.

So what are the objections? We have encountered four. First, "people ought not to get something for nothing." From an ethical point of view this objection makes no sense, since the people have already paid for the nation's capital in past taxes. From an efficiency point of view, it is of course desirable that capital be managed efficiently. But this is a matter of organisation. The Abbey National will not be better or worse run because so many of its shareholders got their shares free. What matters is that there are enough major shareholders to be able to sack the managers, or that there be

public finance point. A part of present government revenue comes from the dividend of state-owned enterprises. But, in Poland at least, this is both small and irrationally distributed between enterprises. The same revenue could be readily raised some other way. The same point relates to macro-economic control. If people's capitalism made people feel richer and consume more, there are other instruments to offset the inflationary results of such a welcome uplift.

Next, there is the worry about wealth distribution. If everyone gets shares, poor people will sell them early on at low prices, to feed their families, while richer people accumulate shares which appreciate in value as economic performance improves and financial markets thicken.

No doubt this will happen. But what are the alternatives? If all shares are sold, the poor will receive nothing, not even towards their groceries. And capital gains will still go to the rich - unless public ownership is prolonged for decades and there are thus few capital gains. Another possibility is to give shares to the workers. This is of course manifestly unfair. It gives nothing to nurses, teachers or any worker who remains publicly employed. And it gives wildly varying amounts to those workers who get anything. It is also unlikely to promote the efficient redeployment of economic activity (in so far as it does not lead to appoint and dismiss managers).

But if the alternatives are poor, it is still important to think of safeguards. One very important safeguard could be this. Equal numbers of shares are given to everybody including children but children cannot sell theirs. In this way the young adults of the next century would enter adult life with a solid birthright and the independence it brings.

Would foreign creditors object if the governments of eastern Europe pay little interest, yet give away their assets? We hope not. For the creditworthiness of eastern Europe depends on whether their economies are working. They will not work unless they establish private ownership, and do it fast. The only way to do this is to establish people's capitalism. Remember Henry VIII and the monasteries.

Professor Blanchard is from MIT and Professor Layard from the Centre for Economic Performance at LSE. Their essay on eastern Europe will be published on July 19 by the Centre for Research into Communist Economies.

**The Government asserts that there has been a move towards a fairer share of national income**

few weeks, President Mitterrand has been obligingly blaming Mr Rocard for swinging too far from the principles of socialism in pursuit of an excessively conservative economic policy; and the party faithful have been taking their cue from the President.

Their muttered chorus of criticism has focused increasingly sharply on the issue of social inequality, at both ends of the income scale. President Mitterrand has denounced the inequality of unearned income,

## LETTERS

### CGT on housing equity withdrawal

From Mr John Muellbauer.  
Sir, Anatole Kaletsky's article ("Home truths on housing market," July 29) is marred by a factual inaccuracy but in other respects deserves widespread consideration.

He claims that "house prices rose no faster than earnings during the 1980s, apart from the brief speculative blow-off last year." The fact is that average UK secondhand house prices, using the Environment Department's mix adjusted index and comparing the first quarter of 1990 with the average of 1980, are 124 per cent up. Average earnings for Great Britain (from Economic Trends) show an increase of 128 per cent over the same period. On this basis, the house price earnings ratio needs to fall by one quarter to restore the 1980 level. Also the speculative blow-off was far from brief and not centred on 1989.

However, Mr Kaletsky is right to emphasise the importance of financial liberalisation in explaining the consumer boom of the 1980s. With Anthony Murphy suggests that the consumer boom cannot be explained just by the rise in financial and physical asset values. The effective spendability of illiquid assets increased. This is another way of describing the increased availability of credit advanced on the basis of housing collateral which he analyses.

Mr Kaletsky's proposal to charge Capital Gains Tax on equity withdrawal is most interesting. This could work as follows. An owner-occupier who stays in the same house but increases the mortgage by more than the CGT exemption limit would be taxed at 25 per cent on the debt increase (indexed to the Retail Price Index) over the limit or at 40 per cent for higher rate taxpayers. An owner-occupier who trades up or down would be taxed on mortgage increase plus (sale price minus purchase price) minus RPI indexation minus exemption limit. First-time buyers, by definition, cannot be withdrawing equity and are not directly affected.

The tax can be made more or less effective by treating the CGT exemption limit in different ways. An effective version of the tax would lump the housing equity withdrawal together with other forms of taxable gains. So, an expansion of debt would mean the CGT net draws tighter on other realised capital gains. A less effective form of the tax would give housing its own CGT exemption or would raise the overall CGT exemption limit.

Mr Kaletsky's suggestion is clearly greatly preferable to Mervyn King's and Peter Spencer's suggestion of bringing housing into the CGT system but with roll-over relief. Here

CGT is charged on (sale price minus purchase price) minus RPI indexation minus exemption limit. This would not create any disincentive against additional borrowing but only discourage trading down. The merit of Mr Kaletsky's proposal is that it discourages borrowing as well as the realisation of gains by trading down. The critical objection against CGT even with roll-over relief is that it discourages the release of residential property and land. The Kaletsky proposal is open to a similar objection. It has been argued that the scale of Japan's remarkable land price boom owes a substantial amount to the Japanese CGT.

The economic problems caused by the institutional environment in which housing is provided in the UK are wider than equity withdrawal and excessive consumption. They are explained in the Institute for Public Policy Research's forthcoming Economic Study No 8, where put forward a package of policies to deal with them. If these are rejected by the policy makers, Mr Kaletsky's proposal is still better than doing nothing to restrain consumers. Without new policies, entry into the exchange mechanism (ERM) is likely to prove very painful for the rest of the economy. John Muellbauer, Nuffield College, Oxford

### 'Anything but a marriage of convenience'

From Lord Westminster and Mr K.H. Kaske.

Sir, Charles Leadbeater's article ("A marriage of convenience," July 3) is riddled with inaccuracies and wrong conclusions. It alleges that we "carried off an elaborate con trick" on the Monopolies and Mergers Commission and the European Commission in that we did not intend to fulfil the strategic vision which we had stated was our intention. The article further contains various allegations from which it is to be inferred that relations between us have deteriorated such that the strategic alliance between the companies in Europe has been put in question. These allegations are without foundation.

The suggestion that GEC and Siemens are not fully committed to the joint ownership and development of GPT, by far and away the largest Plessey interest which we acquired, is totally false. Both our companies believe our continued relationship in GPT forms the basis for significant co-operative advances in research and development and a successful future for the British telecommunications industry on a global scale. This commitment to continued joint ownership is anything but a marriage of convenience.

Weinstock, Managing Director, GEC, 1 Stanhope Gate, W1 K.H. Kaske, President and Chief Executive, Siemens AG, Wittelsbacherplatz 2, Munich

### Poor timing for a public spending plea

From Mr Michael Moore.  
Sir, If in the 1980s Mr Ivor Owen (Letters, July 4) had advocated six-year engineering degree courses to include the effects of design on the econ-

omy, the environment, health, aesthetics or almost anything else, the money could have been made available by the Government at the drop of a hat. Nowadays Mr Owen is

whispering in a hurricane of 20-year-old anti-public spending prejudices and policies. Michael Moore, 53 The Ridge, Marple, Cheshire

### Regulators merger 'may result in even greater confusion'

From Mr Alan Thomas.

Sir, Deborah Hargreaves reports (June 29) that the justification of the Association of Futures Brokers and Dealers (AFBD) and the Securities Association (TSA) for their proposed merger is to provide cost savings to large firms and to reduce bureaucracy. If that is so, perhaps you should question why they were established separately in the first place.

In my view the motive for merger is not primarily the desire to make life easier for members (the endless stream of rule changes by both organi-

sations proves otherwise), nor even to provide a more effective regulatory body to protect the interests of investors. Rather the merger is driven by the inefficient internal operations of both self-regulating organisations (SROs) resulting in poor utilisation of resources and unreasonably high membership charges.

I am not persuaded that the combination of two inefficient bureaucracies will result in a single efficient one. Instead I foresee even greater confusion when divergent departments of the combined SRO attempt to

reconcile inevitable conflicts in the new rule book, especially on financial rule requirements.

Although not mentioned by Ms Hargreaves or in the SROs' joint press release, the merger will most likely comprise a complete absorption of the AFBD by the TSA. If this happens then representation within the regulatory establishment of interests of members engaged primarily in futures and commodities activities, which is already quite weak under present arrangements especially for small firms, will be non-existent.

As a director of a member of both SROs I therefore do not automatically participate in the "welcome by members" that the article assumes. Although I agree with the stated goals of the proposal, I do not believe they will be any more achievable with a merger, or absorption by one SRO of another, than they are under separate organisations. Alvin M. Tamolus, Director/Compliance Officer, Securities and Commodities Investments, Leonfield House, Curzon Street, W1

## FOR A POWERFUL, EXPORT-ORIENTED EUROPEAN INDUSTRY

Representatives of European unions and the major textile and clothing firms met with a view to harmonising their respective positions on the future of textile and clothing industries. Following the meeting, the parties:

• noted their convergent views on the importance and future of the European textile and clothing industry which is and must remain the largest European manufacturing industry.

• defined a joint stance regarding the regulation of the world textile and clothing trade. This stance will be published shortly and is based on three basic principles:  
• priority is to be given to the economic integration of the Eastern bloc countries rather than any new opening up of European markets to Asiatic countries;  
• conditions of fair competition are to be swiftly introduced on world markets;  
• an obligation on the part of developing countries to improve working conditions and social security for their citizens.

• reminded European politicians of the importance of the economic and social issues at stake in the Uruguay Round talks and invited them to keep a closer check - via their national governments - on the talks currently being held in Geneva, the effects of which could be quite dramatic on European jobs.

• reminded the European Commission of its duty to defend European interests first and foremost and urged the Commission to tackle the structural causes of European unemployment in a more effective manner. On the same subject, employers and trade unions are concerned by the spineless attitude shown by the Commission in the current negotiations and warned it against concluding high-profile agreements devoid of any economic substance.

• decided to mobilise employers and trade unions from the European textile-clothing industry on a long-term basis and to study all joint means of action aimed at opposing any policy of unilateral concessions to third world countries, to the detriment of European interests.

EUROPEAN LARGEST TEXTILE AND APPAREL COMPANIES  
Square de Meeûs 19/20, Brussels, Belgium.

COMITÉ SYNDICAL EUROPÉEN DU TEXTILE, DE L'HABILLEMENT ET DU CUIR  
Rue Joseph Stevens, 8, Brussels, Belgium.











## INTERNATIONAL COMPANIES AND FINANCE

# Stock market calls for halt to trading in BTF

By George Graham in Paris

FRANCE'S stock market authorities have demanded the suspension of trading in the shares of Bernard Tapie Finance (BTF) and two of its subsidiaries because of the lack of information about the group's acquisition of Adidas, the leading West German sporting goods manufacturer.

Mr Bernard Tapie, the group's flamboyant chairman, had refused to give a price for the deal, saying that he was bound by a secrecy agreement until August 10. But the group said last night that it had received permission to give details next Monday.

Mr Tapie added that "the total amount of the acquisition will make those who today cast doubt on our financial capacity to complete the negotiations look ridiculous." Nevertheless, Adidas has been widely estimated to be worth nearly FF30bn (\$4.2bn), three times the market capitalisation of BTF itself.

Mr Tapie, equally, has been unwilling to give clear details of how the acquisition would be financed. He said half of the cost would be financed from BTF's own capital and the remainder equally divided between French and foreign bank borrowing.

It had been widely assumed that Tapie would have to sell some of its existing assets,

such as the separately quoted weighing machine companies Terrillon and Testut, each currently capitalised at slightly less than FF300m.

However, BTF on Monday surprised the market by announcing that Testut had bought Lutana, another French weighing machine manufacturer, and would also absorb the Trayvon scales company from another part of the Tapie group.

Not all of Mr Tapie's investors have been enthusiastic about the performance of BTF, which last month announced a 54 per cent drop in profits to FF22.7m in 1989 and a change in strategy from its past habit of buying bankrupt or troubled industries for a quick turnaround.

Some have questioned Mr Tapie's commitment to the business now that he has also embarked on a political career, which for the moment appears to be his true passion.

The shares of BTF soared, nevertheless, on the Paris stock exchange on Monday. The request by the Commission des Opérations de Bourse, the stock market regulatory body, for the suspension of trading in BTF is viewed as an unusual procedure, although quite long suspensions are not uncommon on the Paris market in the run-up to large operations.

## Engelhard deal called off

By Our Financial Staff

THE PROPOSED sale by Engelhard, the US metals group, of its worldwide gold and silver operations to Degussa of West Germany has fallen through.

The US company said yesterday it would not proceed with the sale, originally announced in March, but would instead sell some North American operations and retain European operations that make gold and silver-based products. Engelhard said it was unable to reach "acceptable terms"

with Degussa. The collapse of the deal is a blow to Degussa. It would have added considerably to its precious metal activities in the US and in Europe.

Engelhard said it expects the gold and silver businesses to reach a level of performance consistent with its goal of attaining a 15 per cent return on shareholders' equity.

The US company said it would move quickly to sell its North American electrical contacts, metal joining and jewelry operations.

# Amro and Belgium bank end agreement

By Ronald van de Krol in Amsterdam

AMSTERDAM-Rotterdam Bank (Amro) of the Netherlands and Générale de Banque de Belgique yesterday formally ended their co-operation agreement in the light of Amro's plans to merge with Algemene Bank Nederland.

Mr Roelof Nelissen, Amro's chairman, has given up his seat on the supervisory board of Générale with effect from July 1, Amro said.

Baron Paul-Emmanuel Jansen, Générale's chairman, also relinquished his seat on Amro's supervisory board from the same date.

The demise of the Dutch-Belgian partnership agreement was always implicit in the merger plans unveiled by Amro and ARN in March, but it had never been spelled out formally by the boards of the two banks.

However, senior officials of Amro and Générale had made clear that there was no future for the alliance now that the Netherlands' two largest banks had decided to merge. ARN and Amro have said they expect to launch public bids leading to a share swap in the third quarter of this year.

The vague strategic co-operation agreement between Amro and Générale, which dates from September 1989, was itself a scaling back of even more ambitious plans announced by the two banks in February 1989 for a full merger, which would have created Europe's first cross-border link-up in banking.

## Kuwaiti joins Asko board

ASKO, the German retailer, said yesterday it had appointed Mr Yusuf Sulaiman al-Sabah, a Kuwaiti businessman, to the supervisory board. The company refuses to be drawn on whether or not Kuwaiti interests had bought a stake in the company, writes Andrew Fisher in Frankfurt. Mr al-Sabah, Asko's chief executive, announced a sales rise of 8 per cent last year to DM16.6bn (\$8.5bn).

# Suchard deal yields a net SFr2bn for Jacobs

By William Dufforce in Geneva

PHILIP MORRIS of the US is paying Mr Klaus Jacobs SFr3.16bn (\$2.26bn) for Colima, the holding company through which he controls Jacobs Suchard, the Swiss chocolate and coffee group.

Mr Jacobs will receive a net cash sum of SFr2.04bn after deducting SFr456m for the companies he is buying back and SFr67m for the loan he is taking over on one of these companies, E. J. Brach, the US confectioneer.

Details of the agreed deal, announced on June 22, under which the US group plans to acquire Europe's biggest roasted coffee business and second largest chocolate and confectionery operation for a net cost of \$2.1bn, were disclosed yesterday when Philip Morris published its tender offer for Jacobs Suchard's publicly traded shares.

The offer is formally being made by Colima, which holds 62 per cent of the voting rights and is being taken over by Kraft General Foods (KGF), the wholly owned subsidiary of Philip Morris Companies.

As previously reported, Colima is proposing cash payments of SFr3,500 per bearer share, SFr1,660 per registered share and SFr758 per participation certificate. In addition, it is offering SFr15.30 per "A" warrant and SFr70.50 per "B" warrant on the participation certificates. The offer is valid from July 25 to midday September 1.

The Swiss stock exchanges' regulatory commission has stated that the offer, which is being managed by Rothschild Bank, Zurich, complies with the Swiss takeover code. According to the tender document, the offer prices include

a premium of 26.7 per cent over the average daily closing price for the JS shares over the six months to May 25. From that date the prices were inflated by takeover rumours.

Compared with the offer to minority shareholders of SFr1,660 per registered share, the SFr3,165m that Philip Morris is paying for Colima puts a price of SFr3,645 per share, or a premium of 120 per cent, on the registered stock held by Mr Jacobs.

However, the tender document points out that the net sum paid to Mr Jacobs after deducting payment for the companies he retains and the loan he assumes equals SFr2,382 per registered share, a premium of 63 per cent over the price offered to the minority shareholders.

As well as Brach, Mr Jacobs is keeping Van Houten, the

bulk chocolate and commodity trading company, the Nabob coffee operation in Canada and JS's stakes in three banks which specialise in commodity financing. They have combined sales of around SFr1.4bn.

Philip Morris said these enterprises showed a combined operating loss of some SFr96m in 1989 and did not fit into the core activities of the new chocolate and coffee group.

KGF will transfer to JS its German French and Scandinavian coffee businesses and its French confectionery subsidiary, which produces mainly chewing gum. They will roughly restore JS's turnover to the SFr1.7bn recorded before deducting the companies retained by Mr Jacobs.

In exchange, KGF will receive from JS 100,000 reserved bearer shares, valued at SFr650m under the tender

offer. Adjustments will be made after the companies transferred have been valued by two independent agencies. Philip Morris denied reports that it intended to sell the JS confectionery operations, possibly to Britain's Cadbury Schweppes.

Mr Nicholas Rollo, Philip Morris' financial communications manager, said JS would continue the ambitious investment programme in developing new confectionery products and in geographical expansion which was started by Mr Jacobs but would have been difficult for the group to pursue on its own.

Japan, Britain, Italy and Spain are targeted. KGF will appoint a new chief executive officer for JS to replace Mr Jacobs, but plans no other changes in management.

## Belcofi eyes La Générale stake

By Lucy Kallaway in Brussels

BELCOFI, the secretive Flemish holding company, has confirmed that it is in talks to buy part of Mr Carlo De Benedetti's 15.4 per cent stake in Société Générale de Belgique, Belgium's biggest holding company.

Since the beginning of this year, Cerus, Mr De Benedetti's French holding company, has been trying to find a buyer for the holding, which resulted from a takeover battle for the company in 1988.

In spite of numerous rumours that the sale was high, no announcement has yet

been made, and it is claimed that the price being demanded by Mr De Benedetti is too high.

Last month Compagnie Financière de Suze, which owns 51 per cent of La Générale, told an Italian newspaper that it might be prepared to buy some of the holding. However, it said that the Li2,000bn (\$990m) to Li1,300bn sale price suggested by Cerus (equivalent to SFr3,400m and SFr3,690 a share) was extravagant.

It has also been suggested that the shares could be sold through a placing of stock among Belgian investors,

which would add welcome liquidity to the shares.

The intervention of Belcofi into the long running story of the stake would bring the Flemish company's interest in La Générale full circle. The company put itself on the map two years ago, when it sold its stake in La Générale to Suze during the bid battle.

The proceeds have part-financed a steady state-building exercise in Group Brumelles Lambert, another Belgian holding company. Belcofi said this week it controlled between 18 and 14 per cent of GBL.

## Deckel expects lower loss

By Andrew Fisher in Frankfurt

DECKEL, the West German machine tool company which fell into the red last year at a time of surprising demand in the capital goods sector, expects to turn in a lower loss in 1990.

It also plans to restructure itself by concentrating on its main activities, buying more components from outside, and reducing jobs. Mr Peter-Jürgen Kreher, the new chief executive, said.

However, the company, controlled by the Deckel family, was not likely to seek new financial partners.

Last year, Deckel made a net loss of DM45m (\$27m) after a profit in 1988 of DM23m. Turnover was down by 15 per cent

to DM535m. No dividend is being paid.

Mr Kreher, a former director of Deutsche Babcock, said Deckel had tried to do too much too soon. Now, he said, it would concentrate on its traditional business of universal milling and drilling machines.

Deckel's problems stemmed from its hasty attempt to introduce a new range of more sophisticated machines, capable of operating at high speeds and with a high level of automation. They have proved successful but high investment costs and production delays have held back profits.

Turnover was up 50 per cent in the first half of this year.

## Fininvest profits plunge

By John Wyles in Rome

MR SILVIO Berlusconi's battle to win control of the Mondadori publishing group contributed to a heavy eightfold increase in his Fininvest group's debt last year.

Fininvest's consolidated net profits sank to Li142.6bn (\$118m) from Li181.6bn, in spite of a 19 per cent rise in revenues to around Li5,000bn.

Most significant is the increase in debt from Li250bn at

the end of 1988 to Li2,037bn. Some Li512.6bn of the increase is due to payments on the purchase of the Standa department store chain, while a further Li800bn is attributed by the company to the Mondadori battle. Much of this would have been spent on building up a shareholding position in Italy's largest publishing group. For this year, Fininvest predicts Li7,500bn revenues.

## COMPANY NEWS IN BRIEF

Fabrique Nationale Herstal (FN), the Belgian arms maker, revealed a plan to return to profitability by 1995 conditioned on a big injection of capital, AP-DJ reports.

Mr Joseph Labaye, FN chief executive, said the plan would reshape FN into a more technologically up-to-date company. FN would cut its production of military arms to a minimum sustainable level and leave the munitions business. It would expand in the US, buying the 60 per cent it does not own of the maker of Winchester brand sporting rifles, US Repeating

Arms (USRA) of New Haven, Connecticut.

● EWE, the West German energy and power generation group, said it boosted its worldwide group sales by 13.3 per cent in the fiscal year ended June 30 to DM44.2bn (\$26.9bn) from DM38bn a year earlier.

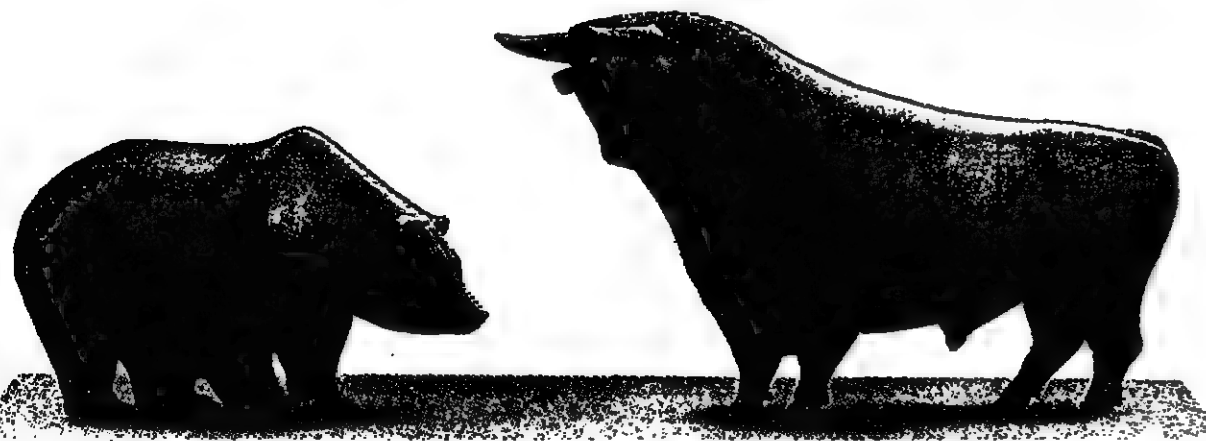
The Essen-based company said it increased its group net earnings above the previous year's DM745.9m. The company said its sales gain in fiscal 1990 was aided by the first-time consolidation of its 56 per cent owned Hochtief construction

engineering subsidiary.

● Wintershall, the West German oil and gas group, is negotiating the purchase of a 25 per cent stake in Verbundnetz Gas, the pipeline company that will operate East Germany's national gas pipeline system.

Wintershall, a wholly owned subsidiary of the big West German chemical group BASF, is seeking the shareholding in Verbundnetz following "several attempts" to get permission from the East German energy ministry to gain access to the pipeline system.

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## INTERNATIONAL COMPANIES AND FINANCE

## Rhône-Poulenc shakes off cyclical shackles

Peter Marsh and William Dawkins on the company's search for new opportunities

**P**rodigious spendthrifts or super-strategists? Analysts cannot make up their minds about Rhône-Poulenc, the biggest French chemicals group, which in the past year has embarked on a massive spending spree to restructure its business.

In 1989 state-owned Rhône-Poulenc spent FF12.4bn (\$3.4bn) on acquisitions to target high-growth value product areas which many in the chemicals sector believe will be the star performers in the 1990s.

The company's ambitions have both impressed and worried industry observers, who admire the grandeur of the state-controlled company's approach but worry about its financial soundness.

At the beginning of this year, Rhône-Poulenc scored its biggest coup by agreeing on a \$5bn deal which will give it 68 per cent of a partnership between the French group and Rorer, a medium-sized US pharmaceutical company. The new concern will be among the world's top 10 medicines businesses.

Much of the credit for altering the shape of the French company has gone to Mr Jean-René Fourtou, a former management consultant who has been Rhône-Poulenc's chairman since 1986 and who argues that worries about the group's debts are misplaced. The centre of gravity of the business has changed, says Mr Fourtou. "We now have huge opportunities to do things we could not do before."

Among the deals which Mr Fourtou pulled off last year were the takeover of the specialty chemicals divisions of RTZ of Britain and of GAF of the US. And the Rhône-Poulenc controlled Institut Mérieux also bought Connaught BioSciences, a Canadian vaccines maker.

These acquisitions came soon after two other large purchases in the US in 1986 and 1987, in which Rhône-Poulenc spent \$1bn buying Union Carbide's agricultural activities and the basic chemicals operations of Stauffer.

The effect of these moves has been to move more of Rhône-Poulenc's business away from the more cyclical parts of the chemicals industry where profits are likely to be affected by swings in the world economy. The company has also greatly widened its geographical spread.

This year Rhône-Poulenc will gain about a quarter of its sales from the US, the world's biggest chemicals market, up from just 3 per cent in 1988. Today about 25 per cent of the company's revenues are derived from France, compared with more than half in 1986. Just over half Rhône-Poulenc's 86,000 employees work outside France; five years ago the figure was 38 per cent.

In 1989, the company turned in an 18 per cent rise in earnings to FF4.1bn, a creditable performance at a time when the chemicals industry is starting to show the first signs of moving into recession. The profit was on sales of FF73.1bn, putting Rhône-Poulenc in roughly ninth place in the world's chemicals industry on turnover.

Last year the company gained about a quarter of its revenues from healthcare and 14 per cent from agricultural chemicals - a 20th per cent a year industry in which it is the fifth biggest player worldwide. Another 15 per cent of sales came from fibres, where the French concern is especially strong in nylon, and just under half from industrial chemicals.

In this last field Rhône-Poulenc gains a large part of the sales from relatively high-value products such as sil-



Jean-René Fourtou: wish to go private no secret

cones, specialised intermediates and other areas. All these products are reckoned to be generally immune from the sudden falls in prices and profits which can affect more cyclical materials such as plastics and petrochemicals.

Mr Fourtou admits that - until the rash of acquisitions - Rhône-Poulenc had been lagging behind other large European chemicals groups such as Bayer, BASF and Hoechst of West Germany and Britain's Imperial Chemical Industries. All of these over the past two decades have been moving gradually into the US and into the less cyclical parts of the chemicals industry.

"Rhône-Poulenc had some catching up to do," says Mr Andrew Tivnan, a chemicals analyst at James Capel, the London stockbroker. He adds that the group's purchases have benefited from imaginative fund-raising devised by Mr Jean-Pierre Thiroufflet, the group's brilliant young finance director. He has won Rhône-Poulenc a reputation for being

the state-owned company to have found the most original ways round the French Government's block on privatisations or nationalisations.

Having long ago exhausted the 25 per cent of non-voting equity it is allowed to issue to the public, Rhône-Poulenc last year launched an \$875m issue of "perpetual subordinated notes", which pioneered a kind of quasi-equity issued by state companies.

Paris financiers have nicknamed this fund-raising instrument "Canada Dry" because of its less than apparent kick. This the company followed up with an equally novel \$300m issue of participating shares with warrants.

Mr Fourtou is planning a \$1.5bn investment programme, including the public sale of minority stakes in RTZ and Connaught and the disposal of a number of non-essential businesses which came in with the acquisition spree. This, he predicts, will hold Rhône-Poulenc's debt gearing level at around 70 per cent of shareholders' funds at the end of this year, and reduce it to 50 per cent by the end of 1991.

Mr Fourtou has made no secret of his wish for Rhône-Poulenc to be at least partially privatised in the long term, but insists that the fact the Government owns all the voting shares makes no difference to the way he runs the company. "I am a manager, not a civil servant. I manage the company with a medium-term view as though it were private," he says, echoing a mood to be found increasingly across the state sector's top managers.

Some analysts argue that Rhône-Poulenc's spending spree was made easier by the presence of a state shareholder which feels unworried by a short-term rise in debts and underperformance in the share price. "The company has had a

blank cheque from the taxpayer," says one New York bank investment manager.

Mr Fourtou's appointment provoked controversy when he was chosen by the then right wing government four years ago to succeed Mr Lolk Le Floch Prigent - now chairman of the Elf Aquitaine oil company - who has strong links with the Socialist party. When the Socialists returned to power two years ago, Mr Fourtou's job hung in the balance.

During the 1980s, Mr Fourtou has great hopes of swinging Rhône-Poulenc even more in the direction of specialty chemicals involving biological areas of research, mainly in healthcare and agricultural chemicals. As part of the general drive to accent research-oriented aspects of the chemicals industry, Rhône-Poulenc's research and development spending has increased from FF4.9bn in 1987 to FF7.7bn last year.

In 1990, turnover of the Rhône-Poulenc/Rorer partnership - which is to be managed by Mr Rob Cawthorn, an Englishman who is the current head of Rorer and who will report to the Rhône-Poulenc board - will be about \$2.5bn. Taking into account the prospects for new drugs emerging from the Rhône-Poulenc development pipeline and also from Rorer, sales should rise to \$4.7bn in 1992 and \$6bn in 1994, says Mr Fourtou.

By the mid-1990s, he reckons, one third of the total sales of Rhône-Poulenc should be coming from healthcare products, including pharmaceuticals, diagnostic products and vaccines. "If we succeed here (in life sciences generally) we will have changed a great deal," says Mr Fourtou. "But much depends on our future performance in innovation; we will need some luck."

Bid finance instrument begins trading, Page 30

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BANQUE WORMS

## Friendly societies plan \$4bn merger

AUSTRALIA'S two biggest friendly societies, IOOF and OST, have announced a merger that will combine total assets of more than \$4bn (US\$2.5bn) writes Bruce Jacques in Sydney.

The deal is a consequence of the collapse of the Pyramid building society group, the country's second largest. When Mr John Cain, the Victorian Premier, announced a Government-backed rescue package for Pyramid last week, he also said the state's other non-bank financial institutions would be encouraged to merge and rationalise.

Combining the two friendly societies, which have grown in recent years to become large savings and investment institutions, is the first move in this direction.

OST has faced increased redemptions over its exposure both to Pyramid and to property on Queensland's Gold Coast. The merged entity will be called IOOF Financial Group, the OST managing director and another director will resign, and IOOF will head a refinancing of OST's mortgage exposure.

Mr Martin Pickersgill, IOOF managing director, said yesterday that merger discussions had begun about two months ago.

## Malaysia plans to float 25% of Telekom

By Lim Siong Hoon in Kuala Lumpur

MALAYSIA'S privatisation programme is gathering pace with the expectation that Telekom, the country's telecommunications monopoly, will offer 25 per cent of its equity to the public in order to gain a stock market listing by December.

This would pave the way for another large flotation, that of Proton, the national car maker held 70 per cent by the Government and 30 per cent by Japan's Mitsubishi group.

On the horizon as well is an even larger exercise: privatising the National Electricity Board (NEB) which has a net asset valuation of M\$7bn (US\$2.5bn). NEB cleared its first legal hurdle last month when Parliament passed a bill to create a successor company, Tenaga Malaysia. It will take over NEB's functions in September.

Telekom's offer will raise between M\$2bn and M\$2.5bn. This compares with the M\$3.9bn in total new equity offered through the Kuala Lumpur Stock Exchange during the first half of this year. Still in the debate is the group's shareholding structure.

If the Government opts for a widespread shareholding, many subscribers could qualify for the offer. Mr Rashdan Baba, the group chairman, has suggested that subscriber ownership could start for just one among those who incur a M\$200 monthly bill.

Like all privatisation listings, new Government policy requires a 5 per cent stake to be reserved for the company's workers. Telekom has 25,000 employees, while Dr Mahatir Mohamad, the Prime Minister, said would receive at least 100m shares.

Telekom may price its offer between M\$4 and M\$5 a share on a profit forecast of M\$500m this year. Its third consecutive year of profitability. Last year it earned M\$366m. The group is exempt from corporate tax until 1992.

Its revenues amounted to M\$2.1bn last year, up nearly 14 per cent. Net assets rose 18 per cent to M\$2.7bn.

Last December, Telekom's debts stood at M\$4.1bn of which M\$2bn must be repaid if it is to meet its target of keeping the debt-to-equity ratio to

below one by next year. Between now and 1992, the group envisages M\$1bn a year in capital expenditure and, hence, a profit growth slower than the past three years.

A foreign equity entitlement for Telekom is also possible but, for the moment, serves merely as a contingency in case local participation is insufficient. Mr Rashdan has appeared optimistic that Telekom's offer would be fully subscribed despite its size, the largest seen so far in the stock market.

Edaran Otomobil Nasional (EON), Proton's domestic distributor, attracted M\$1.8bn in offers last week for 13.1m shares, which at M\$4.30 each were meant to raise only M\$56.3m. EON had also previously placed 22.5m shares, and the two issues represented 30 per cent of the group.

The Government has now raised the possibility of privatising Proton, encouraged by the car maker's own performance as well as general economic prosperity.

Proton had a 70 per cent increase in revenues to

## Reliance may lose control of L&amp;T

By R. C. Murthy in Bombay

LARSEN AND TOUBRO, a leading Indian engineering company which was taken over two years by Mr Dhirubhai Ambani's controversial Reliance Industries group, appears to be moving away from the Reliance orbit.

State-owned financial institutions in April succeeded in ousting Mr Ambani as L&T chairman but he retained four nominees on its board, in a compromise aimed at resolving a heated dispute over how he gained control of L&T.

This did not go all the way to unwinding the 1988 takeover by Reliance, which was the largest in India's recent corporate history.

This month, however, the new management under Mr D. N. Ghosh, a retired banker who was appointed chairman, has taken a number of steps which point to an erosion of Mr Ambani's authority.

L&T has cut the size of a

planned Rs8.2bn convertible debenture issue to Rs6.4bn (\$370m) and, crucially, scrapped a Rs5.1bn supplier credit which the group had granted to Reliance for building a natural gas cracker at Hazira on the west coast.

Mr Ghosh says Reliance is a large group and can find resources on its own for its cracker project. L&T has frozen the Rs1bn Reliance equipment order, which is linked to the supplier credit. Nonetheless, the company's order book stands at Rs14bn, up by a fifth over the past two months.

Mr Ghosh projects a 35 per cent sales growth this year. Turnover was up by 35 per cent to Rs10.24bn in the year to March. Profits after tax jumped by 51 per cent to Rs429.7m. ● Profits of Tata Iron and Steel Company (TISCO), India's largest private sector company, dipped last year, contrary to

the rising trend for other Tata companies and many other of the country's main industrial groups.

Net profits were to Rs1.48bn in the year to March compared with Rs1.54bn although sales rose 14 per cent to Rs21.5bn.

Mr Russi Mody, chairman, said production costs for steel rose but the company was hampered by official price controls. Operating profit was up Rs46.3m. EON had also previously placed 22.5m shares, and the two issues represented 30 per cent of the group.

Product prices for India's integrated steel plants are regulated - the Government grants increases periodically but at long intervals. Tisco is the only private sector steel company, producing some 2m tonnes out of India's output of 8m tonnes last year. With a Rs200m expansion programme, Tisco is set to produce some 2.8m tonnes of steel annually by 1994.

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By: The Chase Manhattan Bank, N.A.  
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July 11, 1990

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By: The Chase Manhattan Bank, N.A.  
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**U.S. \$400,000,000**  
PRIMARY CAPITAL UNDATED FLOATING RATE NOTES (THIRD SERIES)  
Notice is hereby given that the Rate of Interest has been fixed at 8.5% and that the interest payable on the relevant Interest Payment Date October 11, 1990 in respect of \$5,000 nominal of the Notes will be \$108.61 and in respect of \$100,000 nominal of the Notes will be \$2,172.22.  
July 11, 1990, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank  
**CITIBANK**

**ROYAL TRUSTCO LIMITED**  
Yen 12,000,000,000 Reverse Dual - Currency Debentures Due 1992  
Notice is hereby given that the Rate of Interest has been fixed at 13.72863% and that the interest payable on the relevant Interest Payment Date October 9, 1990 against Coupon No. 11 in respect of Yen 10,000,000 nominal of the Notes will be ¥2,533.70.  
July 11, 1990, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank  
**CITIBANK**



## INTERNATIONAL COMPANIES AND FINANCE

## Abbott posts record sales and earnings

By Karen Zagor  
in New York

ABBOTT Laboratories, the Chicago-based pharmaceuticals and health-care company which is involved in a legal battle with its chairman who was ousted earlier this year, yesterday posted record sales and earnings for the second quarter of 1990.

Abbott had second-quarter net income of \$240.5m or 55 cents a share, up 13 per cent from \$212.6m or 48 cents in 1989. For the three months ended June 30, Abbott's sales advanced 14 per cent to \$1.5bn from \$1.32bn.

For the first six months, Abbott's net profits grew 13 per cent to \$465m from \$411m on sales which increased 13 per cent to \$2.94bn from \$2.61bn. Earnings per share advanced 15 per cent to \$1.06 from 92 cents. The Illinois-based company said it expects to achieve record results for the whole of 1990.

Abbott's results have benefited from a number of new medications and the figures were in line with expectations. The company is still embroiled in an unusual battle with Mr Robert Schoelhorn, its long-time chairman who was ousted from Abbott's board in March.

Mr Schoelhorn, who has taken legal action to be reinstated or to receive damages for breach of contract, has been charged with stealing from the company. Mr Schoelhorn said the company "fabricated" the story to deny him \$3.8m in Abbott stock and to ruin his business reputation.

© Tyco Laboratories, the diversified manufacturer whose products range from fire protection systems to computer circuit boards, yesterday reported record earnings and sales for the year to end-May.

For the fourth quarter, Tyco had net income of \$35.2m or 86 cents a share on sales of \$556m against earnings of \$25m or 61 cents on sales of \$538.4m a year earlier.

For the full year, Tyco recorded net income of \$119.1m or \$2.90 a share on sales of \$1.1bn against profits of \$91.3m or \$2.36 a fully diluted share on sales of \$1.07bn.

## International Paper slides 19.2% in second quarter

By Alan Friedman in New York

INTERNATIONAL Paper (IP), the world's largest paper producer, has suffered a 19.2 per cent drop in second-quarter net income, to \$185m or \$1.70 earnings per share.

The decline in profits, which was attributed to lower prices for uncoated printing and writing papers and containerboard, comes in the wake of a 28 per cent earnings fall in the first three months of 1990.

Mr John Georges, chairman and chief executive stressed that the second-quarter result was down year-on-year, but still represented a slight improvement on the \$180m, or

\$1.65 per share, net recorded in the opening quarter of this year. This improvement was largely due to a strong performance by IP's European and specialty products businesses.

Mr Georges noted that Europe's economy is expanding at about twice the rate of growth in US domestic GNP and said second-quarter sales by IP's European paper and packaging businesses registered a 6 per cent rise against the first three months of 1990.

Looking ahead to the third quarter Mr Georges said slow domestic US growth and the traditional summer decline in

European business would affect performance. He claimed, however, that price improvement in the uncoated papers market and the strength of consumer packaging and specialty products provided some basis for "guarded optimism."

IP, which has manufacturing operations in 22 countries, achieved a modest rise in net sales for the second quarter from \$38m in the same period last year to \$3.2bn. Its largest division - pulp and paper - saw turnover grow to \$1.14bn from \$945m in the same period last year.

## Manville restructuring deadline

By Martin Dickson in New York

A FEDERAL court has set an August 6 deadline for the financial restructuring of a trust set up by Manville, the US industrial group, to pay claims to victims of its asbestos products.

The trust has severely depleted its funds, which means numerous asbestos victims could face many years waiting for compensation. Judge Jack Weinstein, who has roundly criticised the trust for a shortage of funds, also urged lawyers to consider combining all asbestos injury cases across the nation to achieve peace in what he called "this wasteful, inefficient war."

The judge is hearing a case

involving some 500 asbestos claims from workers at a navy yard in Brooklyn, New York, but asbestos-related cases form one of the largest categories of personal injury suits in US state and federal courts, threatening to clog the system while providing lucrative fees for lawyers.

Large legal fees are one reason for the depletion of the Manville Trust's funds and Judge Weinstein issued a temporary bar preventing it from paying any new settlements or lawyers' bills.

The trust was formed two years ago as part of a settlement which enabled Manville, weighed down by asbestos-dis-

ease related claims against the company, to emerge from Chapter 11 of the bankruptcy code. In return for payments by Manville to the trust, the body has assumed all legal liabilities for the company's asbestos products. But, because of the unexpected shortage of funds, people who are now claiming against the trust are being told they will not be paid until well into the 21st century - long after they will have died from asbestos-related cancer and lung diseases.

The judge said refinancing the trust could involve large new loan payments to the trust from Manville.

## Siemens to buy Magna's motors unit

Bernard Simon in Toronto

SIEMENS, the West German industrial group, is the latest prospective buyer of one of several businesses put up for sale by the troubled Canadian automotive parts maker Magna International.

Siemens is understood to be on the point of concluding the purchase of Magna's MACI electric motors division which makes motors for windscreen wipers, heating fans and air conditioners. Terms have not been disclosed.

Besides supplying North American car makers, MACI

also exports to Europe and the Far East from its plant in London, south-west of Toronto.

Magna, which was one of the great success stories of Canadian business in the mid-1980s, is in the middle of a sweeping restructuring programme aimed at bringing down its debt and stanching losses. Its losses totalled C\$203m (US\$174m) in the nine months to April 30, the bulk of which was accounted for by asset write-downs. Magna has also asked its lenders to renegotiate about C\$1.1bn in debt.

The company has already sold or closed several businesses, ranging from a plastics moulding operation, which was sold to Mitsui and other partners in the venture, to a magazine publishing venture, which has been shut down.

Siemens already has a substantial stake in the North American car parts industry. The president of Siemens Electric, a subsidiary in Toronto, said last week that the company was actively looking for further acquisitions in North America.

## Maxwell to put stake in Bell Group out to tender

Bruce Jacques in Sydney

MR ROBERT MAXWELL, the UK publishing magnate, has again seen his Australian investment plans rebuffed by the authorities. Following an out-of-court settlement in Perth yesterday, he will put his 14.9 per cent interest in Bell Group out to tender.

Bell Group, which has its main asset Perth's only morning daily newspaper, the West Australian, is controlled by Mr Alan Bond, the beleaguered Perth entrepreneur.

Mr Maxwell bought his 14.9 per cent stake from Mr David Aspinall, Bell's chief executive, earlier this year in a deal that attracted the attention of the National Companies and Securities Commission, Australia's corporate regulator.

The NCS took the matter to the Perth Supreme Court and yesterday obtained a consent order declaring that Mr Aspinall had broken the Companies (Acquisition of Shares) Code.

The sale of Mr Maxwell's shares will be handled by D.J. Carmichael, a Perth stockbroker. The forced sale is the second blow to Mr Maxwell's Australian expansion ambitions this year.

An earlier offer of A\$250m (US\$200m) for a 49 per cent interest in the West Australian newspaper was rejected by Mr Paul Keating, the Federal Treasurer, although Mr Maxwell has since said he may attempt to proceed with the deal.

## GE unveils scientific breakthrough

By Martin Dickson

GENERAL Electric, the US company which pioneered the development of man-made diamonds in the 1950s, yesterday unveiled another scientific breakthrough - the creation of diamonds which it said were the world's most efficient conductors of heat, with important industrial uses.

GE said it would start commercial manufacture and marketing of the new diamonds in about a year and estimated the immediate potential market was between \$50m and \$100m a year.

The most obvious application is in the electronics, laser and communications industries, where large amounts of unwanted heat have to be carried away from equipment, such as integrated circuit chips mounted closely together. The gems are said to be much less susceptible to damage from lasers than other transparent materials, making them ideal for laser windows.

Mr Edward Russell, vice president of GE Superabrasives, which makes industrial diamonds, said other applications were still being explored. They would "change the face of industry for many years to come."

GE said they could conduct heat 50 per cent more efficiently than natural diamonds, which until now have been the world's best heat transmitter. The new gems will be more expensive to produce than industrial diamonds but should command a premium price because of their special qualities.

## Digital Equipment reveals multi-purpose range of computers

By Louise Kehoe in Boston

DIGITAL EQUIPMENT, faced with sluggish sales and intensifying competition in its key markets, has unveiled a new range of multi-purpose mid-range computers with which it aims to defend its traditional stronghold in the scientific and engineering minicomputer market, while also expanding its sales of networked office computer systems.

The new VAX 4000 fits in the middle of Digital's product range, offering twice the power of the products that it replaces at a significantly lower price than competing minicomputers from IBM and Hewlett-Packard.

The 4000 also represents Digital's response to increasing competition from desk-top computer manufacturers such as Sun Microsystems and Compaq Computer which offer high-performance network "servers" that enhance the performance of office computer networks.

"Client/Server computing is the word today," said Digital president Mr Ken Olsen, referring to the increasingly popular linking of desk-top computers with minicomputer and mainframe computers on a computer network. Digital's minicomputers would

play a key role in this emerging model of office computing, he claimed.

For Digital, the 4000 introduction comes as the company is struggling to regain momentum after two years of sagging profits. Digital blames its slowing growth on slack demand in the US and UK, its two largest markets. Industry analysts

note, however, that Digital's customers have delayed new purchases in anticipation of new products, including the VAX 4000 announced yesterday as well as Digital's VAX 9000, the company's first mainframe computer.

Digital hopes its sales will also be spurred by a huge display of its products which it is staging in Boston this week. "DECWorld" will be attended by thousands of company employees and customers. Last year, Digital skipped the annual event in a cost-cutting measure, but that may have been a mistake, Mr Olsen indicated.

The event represents "an invaluable opportunity to educate our people and our customers about our products," he said. "We had forgotten the enormous energy that DECWorld generates."

## Texas files suits against five US chip producers

By Louise Kehoe

TEXAS Instruments, the second largest US semiconductor producer, has filed patent infringement suits against five US chip makers in its latest bid to increase royalty income from its extensive intellectual property rights.

TI is taking these actions to prevent the unauthorised use of its technology and protect the significant investments the company has made in development of intellectual property that is used in integrated circuits around the world.

According to industry reports, TI is becoming increasingly aggressive in demanding significant royalty fees for licences to use its patented technology. Until the mid-1980s, US semiconductor manufacturers swapped patent rights for nominal fees. But in 1986, TI won patent infringement complaints against one Korean and eight Japanese semiconductor manufacturers.

ing that the five are importing chips without a licence to use the TI technology.

"TI is taking these actions to prevent the unauthorised use of its technology and protect the significant investments the company has made in development of intellectual property that is used in integrated circuits around the world," Mr Richard J. Agnich, TI senior vice president and general counsel said.

According to industry reports, TI is becoming increasingly aggressive in demanding significant royalty fees for licences to use its patented technology. Until the mid-1980s, US semiconductor manufacturers swapped patent rights for nominal fees. But in 1986, TI won patent infringement complaints against one Korean and eight Japanese semiconductor manufacturers.

## Move to block Wassall

By Philip Gawth in Johannesburg

WASSALL, the UK conglomerate, yesterday succeeded in having a special resolution passed which will allow it to buy out the 25 per cent minority in Metal Clusters Group South Africa (MCGSA).

Mr Edward Russell, vice president of GE Superabrasives, which makes industrial diamonds, said other applications were still being explored. They would "change the face of industry for many years to come."

GE said they could conduct heat 50 per cent more efficiently than natural diamonds, which until now have been the world's best heat transmitter. The new gems will be more expensive to produce than industrial diamonds but should command a premium price because of their special qualities.

shares into redeemable preference shares, which would then be redeemed.

An interdict will now be sought restraining the Registrar of Companies from registering the resolution.

Mr Winston Flogent, managing director of stockbroker Marthin & Co, maintains that the effect of the scheme is to create a large tax saving for the company. Wassall has described the arrangement merely as "strategic."

## French add polish to Trump's palace

By Alan Friedman in New York

MR DONALD Trump, ebullient as ever despite his recent brush with bankruptcy, says that Galeries Lafayette, the leading French department store, will be moving into Trump Tower on Fifth Avenue.

The Trump Organisation said the 25-year lease signed by Galeries Lafayette makes the French retail concern the first European department store to open a New York affiliate.

The French group will take over several floors previously occupied by Bonwit Teller, the New York store that closed recently when its parent company - L.J. Hooker - filed for bankruptcy. It was Bonwit that used to occupy the site of the Trump Tower before Mr Trump had the building razed to the ground to make way for his flagship glass palace.

At a press conference Mr Trump claimed he had received "offers at higher rents from numerous other quality tenants" but had decided to favour Galeries Lafayette because it would be "the most exciting venture to come to New York in many, many years."

Mr Trump - hyperbole notwithstanding - is still beset by a negative cash flow and is still seeking to sell off assets.

An aide to Mr Trump denied that the Galeries Lafayette deal had been held up because of Mr Trump's recent financial dealings. The New York real estate developer recently secured an emergency \$65m haircut from his consortium of 70 banks after coming within a whisker of defaulting on casino bonds and bank interest payments.

## Investor to pay \$1.4m in SEC part-settlement

By Alan Friedman

MR ROBERT Rosi, a Swiss investor, has agreed to pay \$1.4m as part of a settlement of a Securities & Exchange Commission (SEC) suit charging him with insider trading in the stock of Rore, the US drug company that has been acquired by Rhône-Poulenc, the leading French chemicals company.

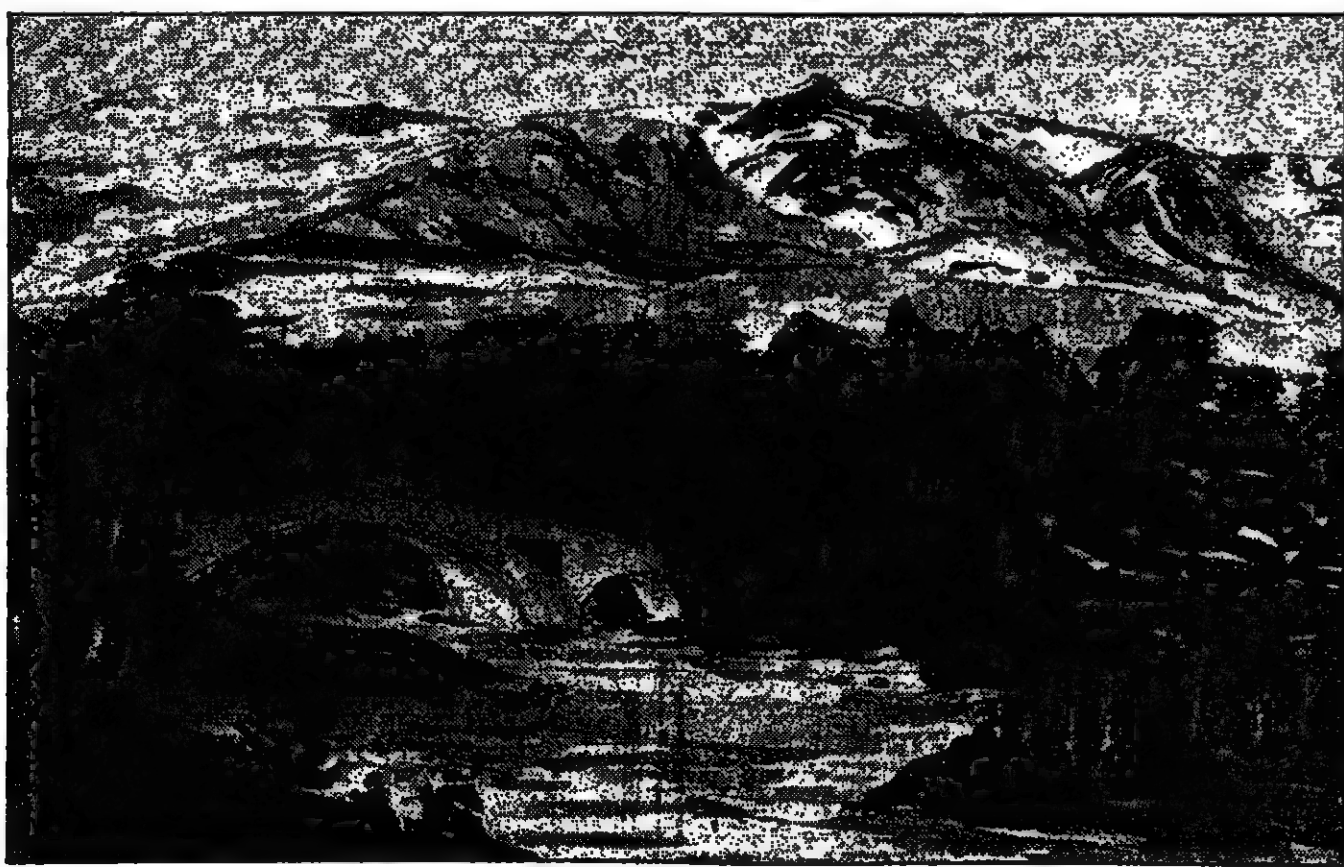
The SEC suit was filed in a New York court in January when the US regulatory agency accused Mr Rosi and other European and Middle East investors of having traded shares on the basis of advance knowledge of the Rhône-Poulenc/Rore deal.

At the time the SEC alleged that the four groups had made a total of nearly \$6m profit from insider trading.

Mr Rosi made the payment - which reflects profit and interest the SEC alleged he made from insider trades - without admitting or denying any charges.

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## To create a forest in East London we're putting up 50 trees in Bloomsbury.



R.R.H. The Prince of Wales's watercourse "Brig O'Dee, Balnornie", on show at the exhibition, but not for scaling.

© A.G. Carrick Ltd.

'My Favourite Tree' is a major exhibition organised by the Financial Times, which shows the works of leading professional artists, photographers, public figures and celebrities who have shown concern for our environment.

Each contributor has been asked to either paint, draw, sculpt or photograph their favourite tree. At the end of the exhibition, the works of art will be auctioned in aid of The East of London Community Forest - a scheme organised by the Countryside and Forestry Commissions.

## my Favourite Tree

From 9 - 19 July 1990, at The Imagination Gallery  
25 Store Street, South Crescent, London WC1  
Open 12.30 pm - 6.00 pm Mon. - Fri.  
Sat. 14 July 10.00 am - 6.00 pm, closed Sun. 15 July.  
ADMISSION FREE

## EAGLE LIMITED

(Incorporated with limited liability in the Cayman Islands)

Series "B"  
US\$ 45,000,000  
Secured Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the interest period 11th July 1990 to 11th January 1991 has been fixed at 8.6575% p.a. The coupon amount payable on 11th January 1991 will be US\$ 44,249.44 per US\$ 1,000,000 Note.

The Yasuda Trust and Banking Co., Ltd.  
London  
Agent Bank

## U.S. \$500,000,000

National Westminster Bank PLC

(Incorporated in England with limited liability)

Primary Capital FRNs (Series "A")

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from July 11, 1990 to January 11, 1991 the Notes will carry an interest rate of 8.625% per annum. The interest payable on the relevant interest payment date, January 11, 1991 against Coupon No. 11 will be U.S. \$4,408.33 and U.S. \$4,408.33 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
July 11, 1990

## SUN LIFE GLOBAL PORTFOLIO (SICAV)

Registered Office: 14 Rue d'Arlon, Luxembourg  
RC: Luxembourg B No. 77326  
Dividend Announcement

The Board of Directors announces that a dividend has been declared on the Haven Fund at the rate of 3.10% per annum which will be paid on 15 August 1990 to the respective Shareholders of record of that portfolio as at the close of business on 29 June 1990.

The Board of Directors  
29 June 1990

## YORKSHIRE BUILDING SOCIETY

Issue of up to £150,000,000  
Floating Rate Notes due 1997

(of which £100,000,000 was issued on 10th July 1990 as the Initial Tranche)

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (including) 10th July 1990 to (but excluding) 10th October 1990, the Notes will carry a rate of interest of 15.0000% per annum. The relevant interest payment date will be 10th October 1990. The Coupon Amount per £100,000 will be £1890.08 payable against surrender of Coupon No. 1.

Shamrock Bank Limited  
Agent Bank

## SHEARSON LEHMAN HUTTON HOLDINGS INC.

(Incorporated in Delaware)

US\$300,000,000

Floating rate notes due October 1996

For the three months 11 July, 1990 to 11 October, 1990 the notes will carry an interest rate of 8.475% per annum and interest payable on the relevant interest payment date 11 October, 1990 will amount to US\$216.53 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company  
JPMorgan

£100,000,000  
BRADFORD & BINGLEY

Issue of up to £100,000,000  
Floating Rate Notes Due 1998

Investment 15.5% per annum  
Interest Period 10 October 1990 to 10 October 1991

Interest Amount per £100,000 will be £1890.08 payable against surrender of Coupon No. 1.

Shamrock Bank Limited  
Agent Bank

## Halifax Building Society

Issue of up to £150,000,000  
Floating Rate Notes due 1997

(of which £100,000,000 was issued on 10th July 1990 as the Initial Tranche)

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (including) 10th July 1990 to (but excluding) 10th October 1990, the Notes will carry a rate of interest of 15.0000% per annum. The relevant interest payment date will be 10th October 1990. The Coupon Amount per £100,000 will be £1890.08 payable against surrender of Coupon No. 1.

Shamrock Bank Limited  
Agent Bank

## Union Bank of Finland Ltd

Issue of up to £150,000,000  
Floating Rate Notes due 1997

(of which £100,000,000 was issued on 10th July 1990 as the Initial Tranche)

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (including) 10th July 1990 to (but excluding) 10th October 1990, the Notes will carry a rate of interest of 15.0000% per annum. The relevant interest payment date will be 10th October 1990. The Coupon Amount per £100,000 will be £1890.08 payable against surrender of Coupon No. 1.

Shamrock Bank Limited  
Agent Bank

## SABRE III LIMITED

Issue of up to £150,000,000  
Floating Rate Notes due 1997

(of which £100,000,000 was issued on 10th July 1990 as the Initial Tranche)

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (including) 10th July 1990 to (but excluding) 10th October 1990, the Notes will carry a rate of interest of 15.0000% per annum. The relevant interest payment date will be 10th October 1990. The Coupon Amount per £100,000 will be £1890.08 payable against surrender of Coupon No. 1.

Shamrock Bank Limited  
Agent Bank



## INTERNATIONAL CAPITAL MARKETS

## German bonds weaken as over-supply fears mount

By Tracy Corrigan in London and Karen Zagor in New York

THE GERMAN government bond market drifted lower yesterday on news of further supply. Mr Claus Kohler, a Bundesbank director, announced that a second German unity bond will be issued in the next two months, and another Federal bond will be launched before then. Traders expect the government bond issue, which could emerge this week, to total DM100 to DM120.

Bund prices fell about 1/2 point, in light dealings. "The market needs a constant fix of good news to stay at these levels," said Mr Steve Major, an economist at UBS Phillips & Drew. The spread between the 10-year unity bond launched last week and the 10-year Bund widened fractionally to 4 basis points.

French government bonds

## GOVERNMENT BONDS

slipped back in line with the German market, with the 10-year yield spread between the two markets steady at around 100 basis points.

■ GILT prices bounced half a point, as sterling's advance came to a halt just below the DM10 level. The September long gilt contract on 10th ended at 84.02, up 1/2 point on the day.

In the cash market, long-dated stocks, up 1/2 point, outperformed the short end of the market by about half a point, due to the improved inflation outlook which traders are reading into sterling's strength.

## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week	Month
UK GILTS							
10.000	4/95	94-00	+04/32	12.82	12.42	12.58	
10.500	5/95	92-07	+18/32	11.54	11.81	12.00	
9.000	10/95	84-10	+28/32	11.00	10.84	11.08	
US TREASURY							
8.675	05/00	105-08	+01/32	8.55	8.42	8.46	
8.750	05/20	102-08	+01/32	8.54	8.42	8.43	
JAPAN							
No 119	4.800	5/95	86.7480	-0.210	7.24	7.25	7.07
No 2	5.700	5/07	90.9710	-0.285	6.86	6.80	6.58
GERMANY							
7.750	02/00	95.7000	-0.120	8.73	8.61	8.63	
FRANCE							
BTAN	5.000	02/95	96.2225	+0.001	10.01	9.94	10.10
OAT	8.500	03/00	92.5000	-0.130	9.71	9.56	9.80
CANADA							
9.750	05/00	94.0750	-0.025	10.74	10.75	10.57	
NETHERLANDS							
8.000	05/00	100.8500	-0.180	8.84	8.81	9.00	
AUSTRALIA							
12.000	7/99	93.2400	-	13.31	13.42	13.58	

London closing, "denotes New York morning session. Prices: US, UK in 32nds., others in decimal.

Technical Data/ATLAS Price Sources

Expectations that sterling will advance further, and break through DM3, are likely to lead continued support to gilts. In addition, sterling's strength has allowed the market to uncouple itself from other European bond markets, and largely from the US market.

■ JAPANESE government bond prices slipped half a point during the Far East's trading day on renewed speculation about a discount rate hike, but were steady during European trading. A slight increase in the unsecured overnight call money rate helped push up the yen.

■ US Treasury bonds drifted modestly higher yesterday morning as the market held steady in the absence of economic data.

At mid-session, the bellwether 30-year bond was up 1/2 point at 102 1/2, yielding 8.54 per cent. Similarly, the two year issue was up 1/2 point, yielding 8.36 per cent.

The Federal Reserve operated in the open market to arrange two-day system repurchase agreements when Fed funds were trading at 8 1/2 per cent. The adding move was widely expected. The Fed's target for the rates is still believed to be 8 1/4 per cent.

The stability in bond prices came in spite of weakness in the dollar, which at midday was quoted at DM1.6470 and ¥149.95, below its earlier Tokyo high of DM1.6524 and ¥150.80. The dollar lost ground against sterling and the yen amid speculation that Japanese interest rates may soon move higher.

## Amex trades CVRs for French group

By Deborah Hargreaves

THE American Stock Exchange started trading contingent value rights for Rhone-Poulenc, the leading French chemicals company, on Monday.

The CVRs are part of an innovative financing package associated with Rhone-Poulenc's merger with the Rorer Group, the US pharmaceuticals firm. The products give Rorer shareholders a guarantee that they will benefit from the combination of the two companies' assets.

The CVRs will be distributed this month on the basis of one CVR for each Rorer Group share not owned by Rhone-Poulenc. The CVRs run for three years and specify that if the stock price of the combined company has not reached \$88.25 by that time, Rhone-Poulenc will make up the difference.

This latest issue of CVRs will be the third product of its type listed by the Amex, where a similar investment vehicle was launched last year as part of a merger between the Dow Chemical Company and Marion Laboratories. Contingent Payment Units for Eli Lilly, the US drug company, began trading in 1986.

"CVRs represent the new majority owner's confidence in the new entity and the ability of the new entity's stock to reach a particular market price at a specified point in time," the Amex said.

## Korea and Hungary in finance deal

THE first financial joint venture between South Korea and Hungary began operation in Budapest on Tuesday, AP-DJ reports from Seoul.

Invested, a \$100m joint venture between Korea's Daewoo Securities and Hungarian Credit Bank, will provide financial services aimed at promoting trade and investment between the two countries.

It will invest in equity securities issued by Hungarian companies, said Mr Kim Moon-Sun, president of the joint venture. He added the bank will advise on mergers and acquisitions for domestic and international clients. The company is a member of the Budapest Stock Exchange.

Economic ties between South Korea and eastern European countries have improved recently. Hungary normalised diplomatic relations with Seoul last year.

Daewoo Securities is the largest Korean securities company.

## UBS takes three Citibank men

By David Lascelles, Banking Editor

UBS Phillips & Drew, the investment banking arm of the Union Bank of Switzerland, has increased its coverage of the German equities market by recruiting three specialists from Citibank for its Frankfurt-based affiliate Schweizerische Bankgesellschaft (Deutschland). They are Mr Alexander Volter, a specialist in smaller company research, Mr Ralf Groenemeyer, specialist salesman and head of the Frankfurt equity team, and Mr Klaus Fink, who will handle domestic clients.

UBS has a co-operation agreement with its sister company for direct access to the Frankfurt stock exchange, so only a single commission will be payable on transactions in German securities.

## Bahrain SE seeks advice

BAHRAIN'S infant stock exchange is seeking assistance from various European bourses in an effort to boost trading in domestic and international stocks, AP-DJ reports from Bahrain.

Mr Fawzi Behdad, Bahrain Stock Exchange director, is to visit London, Paris and Luxembourg for talks with stock exchange officials in those countries. Mr Behdad will discuss ways to improve techniques of stock issuance and trading as well as training exchange participants in stock settlement, and in information and trading systems.

Last month, trading began in Bahrain in the shares of Arab Banking Corp (ABC), the first international stock to be listed on the Bahrain exchange.

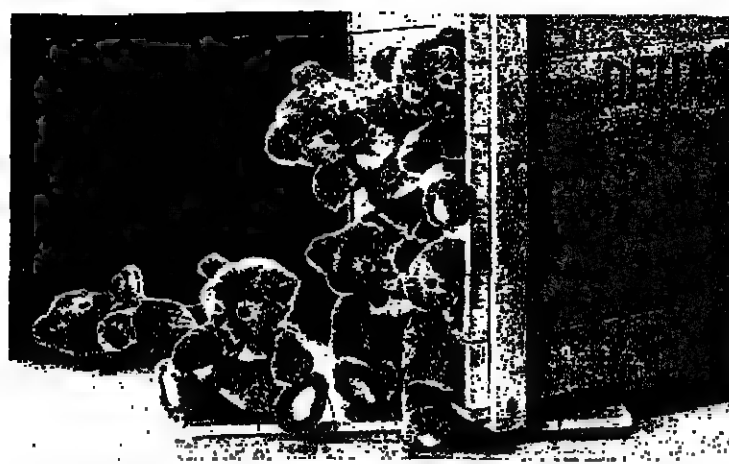
ABC, a Bahrain-based offshore bank, had issued 25m shares to Arab and international investors. The Bahrain exchange is keen to develop trading in other international stocks.

## In challenging export markets, suppliers often become buyers.

To gain a foothold in difficult foreign markets, "buy-back" arrangements are frequently the only avenue open to exporters of plant and equipment. So before winning the contract you must first commit yourself to future product purchases - only thus enabling the plant to be financed.

BHF-BANK assists you here with its extensive experience in everything from consulting, organizing and financing buy-back deals, for instance, to putting you in touch with buyers. Through credit lines with foreign banks if the financing is to be supplied along with the exports. Through non-recourse financing when you, the exporter, wish to rule out the credit, currency and interest-rate risks. Through cross-border leasing, third-country financing and foreign guarantees.

A leading position in trade financing is only part of what it takes to make a bank a partner for the discerning export-oriented customer. Equally important are personal service and customized problem solutions - the style of a merchant bank, which BHF-BANK has cultivated for more than 100 years.



BHF-BANK

Merchant Bankers by Tradition

Head office: Bundesallee 10, D-4000 Frankfurt 1, Tel. (069) 718-4, Fax (069) 718-2284, Telex 411026 (german)  
London branch: 61 Queen Street, London EC4R 1AR, Tel. (071) 634 2300  
Branches and subsidiaries in Amsterdam, St. Helier, Jersey, Luxembourg, New York, Singapore, Tokyo and Zurich.

## DECLARATION OF DIVIDENDS

## UNITED KINGDOM CURRENCY EQUIVALENTS

In accordance with the standard conditions relating to the payment of the undermentioned dividends, payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of exchange of R4.767 South African currency to £1 United Kingdom currency; this being the first available rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 9 July 1990, as advised by the companies' South African branches. The United Kingdom currency equivalents of the dividends are therefore as follows:

Name of Company	Dividend No.	Date Declared (1990)	Amount per share
(All companies are incorporated in the Republic of South Africa)			
Gold Fields of South Africa Limited (convertible redeemable cumulative preference shares)	12	7 June	30.3556p
Deelstra Gold Mining Company Limited	15	12 June	7.32723p
Driefontein Consolidated Limited	34	12 June	16.7478p
Kloof Gold Mining Company Limited	41	12 June	8.42073p
Gold Fields Coal Limited	154	21 June	8.3739p

By order of the board:  
per pro GOLD FIELDS CORPORATE SERVICES LIMITED  
London Secretary  
S. J. Dunning Secretary

United Kingdom Registrar:  
Barclays Registrars Limited  
6 Grosvenor Place  
LONDON SW1P 1PL

9 July 1990

MEMBERS OF THE GOLD FIELDS GROUP

## BANK OF NEW ZEALAND

Oman Islands Branch

NZ\$150,000,000

Floating rate notes 1992

For the three months 10 July 1990 to 10 October 1990 the notes will carry an interest rate of 13.3025% per annum. Interest payable on the relevant interest payment date 10 October 1990 will amount to NZ\$33,529.59 per NZ\$1,000,000 note and NZ\$167,647.55 per NZ\$5,000,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

Buildog Publications Limited

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Country

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Telex

Other

Signature

Date

By order of the board:

per pro GOLD FIELDS CORPORATE SERVICES LIMITED

London Secretary

S. J. Dunning Secretary

United Kingdom Registrar:

Barclays Registrars Limited

6 Grosvenor Place

LONDON SW1P 1PL

9 July 1990

MEMBERS OF THE GOLD FIELDS GROUP

Bank of New Zealand

Oman Islands Branch

NZ\$150,000,000

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are being issued on 10th August, 1990

and will carry a rate of interest of 15 1/4% per annum

from the date of issue (including 10th October 1990 to the date of redemption)

The relevant Interest Payment Date will be 10th October, 1991

The Coupon Amount, per £10,000 will be £378.65, payable against surrender of Coupon No. 18.

Hambros Bank Limited

Agent Bank

Bankers Trust Company, London

Agent Bank

Bank of New Zealand

Oman Islands Branch

NZ\$150,000,000

Floating rate notes 1992

For the three months 10 July 1990 to 10 October 1990 the notes will carry an interest rate of 13.3025% per annum. Interest payable on the relevant interest payment date 10 October 1990 will amount to NZ\$33,529.59 per NZ\$1,000,000 note and NZ\$167,647.55 per NZ\$5,000,000 note.

Agent: Morgan Guaranty Trust Company

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SE1 9HL

**FINANCIAL TIMES**



## UK COMPANY NEWS

## Increased interest charges hold Howden to £22.15m

By Vanessa Houlder

**HOWDEN GROUP**, the Glasgow-based engineering company, yesterday announced a 29 per cent rise in pre-tax profits from £17.18m to £22.15m for the year to April 30.

Turnover increased from £236.68m to £315.52m. Earnings per share rose by 24 per cent from 12.2p to 15.1p.

Mr Johnny Johnson, chairman, said the group was affected by the difficulties created by high interest rates, inflation, the uncertainties surrounding exchange rates and the timing of environmental and infrastructure projects. "Nevertheless, the group faces the 1990s with confidence and is well placed to make further progress," he said.

The profits increase was attributed to the group's acquisition and restructuring programme of the past three years. However, the result was held back by a doubling of borrowings to £48m and a rise in interest charges from £1.61m to £3.49m.

The increased borrowings

resulted from the need for extra working capital to fund its four large tunnelling machines for the Great Belt contract in Denmark. The costs of this project substantially exceeded original estimates after design changes. Howden said it had placed significant claims for these extra costs.

The four tunnelling machines on the Channel Tunnel project were however progressing "extremely well", the company said.

The landward drive service tunnel machine completed its dig ahead of schedule while the marine service tunnel machine is now working in French territory and holds the world record for the longest tunnel ever driven under the sea by a single machine, it said.

The air and gas handling equipment division benefited from an increased contribution from Howden Compressors and Howden Sirocco, which has won a £20m order for the UK gas clean-up programme. Good progress was reported

by the aerospace equipment and processing and packaging equipment divisions.

There was an extraordinary charge of £2.3m, due to restructuring costs.

A final dividend of 3.56p is proposed making a total of 5.15p for the year, an increase of 12 per cent.

## COMMENT

Although Howden's hefty profits improvement came as little surprise, its confidence about the future invited a 5 per cent rise in its share price. It has a chunky order book, a broad geographical spread of businesses and a number of rationalisation and integration benefits yet to come. As analysts pored in another sizeable profits increase this year, the company increased its claim to be one of the few bright spots of the engineering sector. As a result, the shares, at 155p, look reasonably good value on a prospective p/e of 9 - assuming the company makes £26m profit this year.

## Globe board unlikely to pursue BCPF shares purchase probe

By Nikki Tait

**THE BOARD** of Globe Investment Trust, where the British Coal Pension Funds won control on Friday after a £1.1bn bid battle, met yesterday to discuss their recommendation to shareholders.

In the wake of this, further meetings between the two sides and their advisers were under way late in the afternoon and no statement was forthcoming. Globe said only that it had been "a useful day" and that it hoped to make a formal announcement as soon as possible.

However, it now seems unlikely that Globe's queries to the Takeover Panel, the UK bid watchdog, over some of the BCPF share purchases of Friday will be pursued further.

Globe's questions arose from the fact that some of the shares were purchased for 201p ex-dividend, with payment of the 4p net final dividend making up the bid price. Some of the institutions selling on this basis were "gross funds", and were thus able to reclaim tax paid on the dividend, giving them an effective 206.3p.

At the weekend, BCPF's advisers maintained that there was "nothing unusual" in its action and said they would continue buying in the market either for 205p or for 210p ex-dividend. Yesterday morning, the bidder said that it controlled just under 70 per cent of Globe, although it is still awaiting valid cover on some shares.

Meanwhile, another unit trust group has revealed plans to woo Globe shareholders in the wake of the bid. Gartmore, now part of Banque Indosuez, said that it had been planning to offer a discount to any former Globe shareholder prepared to reinvest money into some of its unit trusts.

It suggested that the discount on the price at which investors would normally buy the units might be about 4 per cent.

The Gartmore announcement follows a novel scheme devised by Legal & General. It is offering to buy up to 30m Globe shares from investors at an effective 211p per share - 6p more than BCPF's bid price - provided they reinvest in L&G's Equity unit trust.

## Severe branch pruning to trim losses

David Barchard looks at the latest round of estate agency closures by the Prudential

**SIZE IS** not a virility symbol, said Mr Brian Medhurst, managing director of Prudential Property Services, unveiling the second large scale round of branch cuts by the company in less than two years.

None the less, the scaling down of Prudential's ambitions in what is generally considered to be a strategically crucial area in the retail financial services markets is unmistakable. In the mid-1980s, Prudential built up the largest estate agency network in the UK at a cost of over £235m in good will and seemed to have achieved a massive dominance over its rivals.

When the housing market turned down Prudential found itself exposed to losses well above those of its main competitors. Inside the estate agency world, it is generally believed that PPS is losing some £1m a week and on course for losses in 1990 which will be about or perhaps even above the 1988 level of £48.5m.

Hopes of the long-awaited upturn in the housing market, which would restore the chain to profitability, look faint. Property sales are at their lowest level for 36 years and a recent survey from Nationwide Anglia showed that house prices had fallen by 5.3 per cent across the country in the last twelve months.

PPS's sales slumped from 88,000 in 1988 to 39,500 in 1989, and according to Mr Medhurst 1990 is not turning out to be any better than last year.

The company's troubles were accentuated by the determination of Mr Joe Bradley, its general manager until last year, to invest heavily in technology and create a sophisticated computer network linking its branches.

In these circumstances it may not seem very remarkable that Prudential has already chosen to back out and write down about £150m of the £235m it spent on estate agency operations.

Mr Medhurst admits that the reduced branch network of 500 is not an ideal number. For full national coverage, an estate agency needs about 1,000 branches," he said yesterday. This is the level which PPS was openly aiming not long ago and came close to achieving.

Although it has closed nearly 500 branches, its two main rivals, Royal Insurance and Halifax Building Society, show no signs of making a similar cutback. Although Royal has shed 42 branches in the last 18 months, its branch network has grown during the course of the year.

Halifax too says it sees estate agency business as a long term investment. Mr Derek Taylor, managing direc-

UK ESTATE AGENCIES			
	Branches now	Cuts in past 18 months	Losses in 1988 £m
Royal	782	42	24
Halifax	700	-	27
General Accident	612	295	20.5
Prudential	500	295	48.5
Hambro Countrywide	470	55	9
Nationwide	430	90	19
Black Horse	412	77	5.2
Abbey National	391	29	15

tor of Halifax Estate Agencies, says he is not contemplating scaling down his agency's market presence. Its network has mushroomed from 500 to 700 in the last year.

Building societies came into the estate agency market later than the insurance companies because they did not gain the legal power to own agencies until 1988. Only Nationwide Anglia has cut back heavily on its network, announcing plans last autumn to shut 90 branches.

Analysts yesterday were inclined to see some similarity between the Nationwide Anglia closures and those now being planned by Prudential. In both cases, the rush to build large estate agency chains seems to have led to the purchase of unprofitable branches which later had to be shed.

In spite of the experience of Prudential and Nationwide Anglia new entrants to the market have not been deterred. Last month Town & Country,

the 16th largest building society, announced that it was to set up an estate agency chain working on a franchise basis, similar to that originally contemplated by Cornerstone, Abbey National's estate agency chain.

Even more striking, Woolwich, the third largest building society, which originally said it was not interested in a large agency chain, has built one up in the last year.

Its chain, only 13 strong two years ago, now stands at 125. Though Woolwich's estate agency operation runs at a loss like the rest of the industry (it lost £5.4m last year), the cost of building it up has been relatively modest: a mere £4.6m written off in goodwill.

Legal & General, an insurance group which also took a cautious view of the estate agency market, last December paid £15m to buy Whitegates, a 103-branch chain in the north of England.

These moves seem to reflect a belief that a long-term pres-

ence in the estate agency market is essential to distribute insurance and mortgage products and that costs can be contained.

"It is still a very difficult market", said Mr Colin Finch, deputy chairman of Hambro Countrywide which last year lost £3m. "But we have contained our costs at the expense and as a group are trading near to break-even now."

Black Horse, the estate agency arm of Lloyds Abbey Life, also detects some hopeful signs even though it closed 77 agencies in 1989. "We are not likely to follow the Pru in a further tranche of closures", Mr Peter Constable, Black Horse chief executive, said.

Black Horse is generally agreed to be one of the chains which has suffered least. It was set up by Lloyds Bank several years before the insurance companies and building societies became interested in estate agencies.

Another 12 months without a revival in the housing market may yet change the minds of Prudential's competitors and make them wish they had been similarly vigorous in wielding the scalpel.

Yesterday it seemed that by biting the bullet and admitting that it would never get back much of the money it put into estate agencies in the mid-1980s, Prudential might be conceding ground to its rivals for the rest of the 1990s.

## Gardiner doubles to £2.3m

By Andrew Hill

**THE BENEFITS** of buying Bridgend Group's security business helped more than double profits at Gardiner Group, the distributor of security products, in the half-year to April 30.

Gardiner, which acquired the Bridgend operations last May, made £2.3m before tax after an interest charge of some £650,000 against £1.6m in the equivalent period and interest payments of less than £100,000.

Mr Yashar Turgut, the group's managing director, said borrowings still matched shareholders funds because ADL, which Gardiner bought from Tunstall Group in December, and the new special products division had both

returned small losses in the first half. He said both operations were now making profits, and the group was untroubled by the narrowing of interest cover in the last year.

"You can generate cash very quickly in distribution business so we are quite comfortable," he explained.

Turnover rose from £10.5m to £19.7m in the half year, and earnings per share were up from 1.53p to 2.5p. Gardiner declared an interim dividend of 0.375p (0.3p).

Mr Turgut said trading remained quite buoyant across the group, with new products - such as closed circuit television - making up for some softness in other areas, which he blamed on the economic climate.

"People feeling the pinch of interest rates are postponing installation of alarm systems - for example in south-west England at the cheaper end of the market," he said. That had affected Gardiner's business with domestic trade installers.

Gardiner, which has a dominant position in the UK, is hop-

ing to expand further in the fragmented continental European market. The group already has operations in the Netherlands and Belgium.

**COMMENT** Gardiner's inexorable progress seems unlikely to be held back by the cost of borrowings, even if interest rates remain high. The distribution business generates enough cash to support fluctuations in gearing, which rose to 115 per cent at one point in the first half; it should fall to about 75 per cent by the year-end, but looks well-covered by profits whatever happens.

Gardiner's large distribution network in the UK provides another element of security, even if the current downturn in the UK persists. The shares, which rose to 61½p yesterday, have been held back recently by rumours that the group might be planning a rights issue, but yesterday's straightforward announcement should have dispelled those fears. Assuming the distribution company makes more than £5m this year, the shares look reasonably attractive on a prospective p/e of about 11.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Bridgend	5.5	-	5.5	5.5	5.5
Christie Group	1.4	Sept 18	2.8	2.8	4
Empire 200	1.1	Oct 2	3.25	3.25	5.5
Evans of Leeds	4.55	Aug 24	4	8.5	5.15
Gardiner	0.375	-	0.3	0.9	0.70
Globe Lynes	4	-	3.4	5.9	5.1
Howden Group	3.58	-	3.15	5.15	4.8
Kingsbridge	nil	-	nil	nil	0.70
Leica	0.66	-	0.61	0.94	0.64
Norfolk House	1.57	Sept 5	1.25	4.5	4.5
Porter Chadburn	1.437	Oct 1	1.2	2.175	1.8
Steel Food	7.197	-	6.2	8.83	8.8

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issues. †On capital increased by rights and/or acquisition issues. ‡SUSM stock, †for 15 months.

## BOARD MEETINGS

TODAY	July 31	Aug 1	Aug 2	Aug 3	Aug 4	Aug 5	Aug 6	Aug 7
Admiral	Cardiff Property, Dundee Printing	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties
Admiral	Cardiff Property, Dundee Printing	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties
Admiral	Cardiff Property, Dundee Printing	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties
Admiral	Cardiff Property, Dundee Printing	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties
Admiral	Cardiff Property, Dundee Printing	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties
Admiral	Cardiff Property, Dundee Printing	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties
Admiral	Cardiff Property, Dundee Printing	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties
Admiral	Cardiff Property, Dundee Printing	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties
Admiral	Cardiff Property, Dundee Printing	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties	St. Modwen Properties

## GT DEUTSCHLAND FUND

Société d'Investissement à Capital Variable

Registered Office:

2, boulevard Royal, L-2953 Luxembourg

R.C. Luxembourg No. B 25023

Notice is hereby given to the shareholders, that the

## ANNUAL GENERAL MEETING

of shareholders of GT DEUTSCHLAND FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 69 route d'Esch, L-1470 Luxembourg, on Friday, 20 July 1990 at 2.30 p.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March 1990.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March 1990.
4. To elect the Directors and appoint the Auditor.
5. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 20 July 1990, the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 69 route d'Esch, L-1470 Luxembourg.

THE BOARD OF DIRECTORS

## Listing values Seton Healthcare at £23m

By Andrew Hill

**SETON HEALTHCARE** Group, which makes sport and health care products, is to raise £5.7m to reduce borrowings when it joins the main market later this month.

Guinness Mahon will place 6.5m shares, about 37 per cent of the enlarged group, at 130p each, 12.6 times historic earnings. The placing values the group at about £23m, and dealings are expected to begin on Monday.

Seton's products include tubular bandages, sold under the Tubigrip name, for exam-

ple, pharmaceuticals and orthopaedic supplies. The sports and leisure division makes football singings and goalkeeper's gloves under the Soudico brandname, as well as cricket clothes and equipment.

The Prince of Wales is said to be wearing a Seton Collar "n" Cuff brace on his broken arm, and footballers in the recent World Cup have also sported Seton health care products.

After the placing Seton's directors and their families will own about 37 per cent of the enlarged share capital.

## Molins condemns latest moves by Leucadia

By Andrew Hill

**MOLINS**, the cigarette machinery manufacturer, yesterday condemned Leucadia National Corporation's renewed attempt to win control of the company as deplorable.

The US manufacturing and financial services group narrowly failed to win Molins with a hostile bid at the end of May. When the offer lapsed Leucadia was left with a 45 per cent stake.

The US group has since increased its holding to 46.6 per cent and has now requisitioned a special shareholder meeting in an attempt to gain management control.

Molins' shares rose 12p to 29½p yesterday.

Mr Neil Clarke, chairman of Molins, urged shareholders to reject Leucadia's efforts to

install six new directors on the board of the UK company and oust himself and two other non-executive directors.

He also attacked Leucadia for allegedly paying 300p a share to increase its stake in Molins, compared with the lapsed 275p a share offer.

Leucadia met Molins' management after the hostile bid lapsed, and claims the board rejected the US company's proposals for a possible recommendation.

Giving the Molins version of events, Mr Clarke said yesterday: "It became abundantly clear once again that Leucadia has nothing to contribute to the management or development of Molins and that its motivation remains, as always, to obtain control of Molins without paying a proper price."

## GT UK SMALL COMPANIES FUND

Société d'Investissement à Capital Variable

Registered Office:

2, boulevard Royal, L-2953 Luxembourg

R.C. Luxembourg No. B 25668

Notice is hereby given to the shareholders, that the

## ANNUAL GENERAL MEETING

of shareholders of GT UK SMALL COMPANIES FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 69 route d'Esch, L-1470 Luxembourg, on Friday, 20 July 1990 at 9.00 a.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March 1990.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March 1990.
4. To elect the Directors and appoint the Auditor.
5. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

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## THE GARDINER GROUP PLC

## Interim Results

	Six months ended 30 April 1990	Six months ended 30 April 1989	Year ended 31 Oct 1989	Half year increase
2000's				
Turnover	19,661	10,212	26,885	+ 92%
Profit before tax	2,310	1,058	2,905	+ 118%
Earnings per share	2.50p	1.53p	4.00p	+ 63%
Dividends per share	0.375p	0.3p	0.9p	+ 25%

The Directors plan to develop its European markets. We are confident that the Group will continue to perform strongly in the future.

Thomas Buffett  
Chairman

## THE GARDINER GROUP PLC

Transpennine Trading Estate  
Rochdale, Lancashire OL11 2PX. Tel: 0706 343343  
Fax: 0706 46600





## LEGAL NOTICES

## NEEDWOOD BRADSHAW LIMITED

Registered number: 230522  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD ROGERS &amp; JACKSON LIMITED

Registered number: 211005  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD GIDDINGS LIMITED

Registered number: 050344  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD LYONS LIMITED

Registered number: 140016  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD DIRECTS LIMITED

Registered number: 224594  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD STANBURY LIMITED

Registered number: 044598  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## STRETTLEY CARRIAGE CO LIMITED

Wm. N. J. Voegele and J. H. Ingle of Cork Gully, 3 Greyfriars Road, Reading, Berkshire RG1 1UG were appointed Joint Administrative Receivers of Strettley Carriage Company Limited. Registered Number: 162331 by Lloyd Bank plc on 29 June 1990. J. H. Ingle is a director of the company.

## NEEDWOOD WISEPART LIMITED

Registered number: 230522  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD RANDALLS LIMITED

Registered number: 237480  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD CROWTHER LIMITED

Registered number: 05294  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD HIGGINS AND HALL LIMITED

Registered number: 230522  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD HUGHES LIMITED

Registered number: 230522  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## NEEDWOOD BUILDERS MERCHANTS LIMITED

Registered number: 230522  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## PERSONAL

PUBLIC SPEAKERS: Overcome the fear and nervousness of public speaking. Phone Leadership Skills Training. 080 2167

## NEEDWOOD COWELL LIMITED

Registered number: 230522  
Nature of Business: Builders Merchants  
Trade Classification: 22  
Date of appointment of joint administrative receivers: 1 June 1990  
Name of person appointing the joint administrative receivers: Security Pacific National Bank  
Christopher J Hughes and John F Powell  
Joint Administrative Receivers  
Office holder nos 141 and 129 of  
Cork Gully  
43 Temple Row  
Birmingham, B2 5JT

## COMPANY NOTICES

**LEUNG INTERNATIONAL INVESTMENTS N.V.**  
US \$20 MILLION GUARANTEED FLOWING RATE NOTES 1990 SERIES B  
The interest rate applicable to the above Notes in respect of the three months period commencing 11th July 1990 has been fixed at 9.50% per annum.  
The interest amounting to US \$22.04 per US \$1,000 principal amount of the Notes will be paid on Thursday 11th October 1990 against presentation of coupon No. 26.  
BANK LEUNG TRUST CO OF NEW YORK  
Principal Paying Agent

## AIRPORTS &amp; AIRCRAFT HANDLING

**The Financial Times proposes to publish this survey on:**  
**27th July 1990**  
For a full editorial synopsis and advertisement details, please contact:  
**Ian-Ely Corbett**  
on 071-873 3389  
or write to him at:  
**Number One Southwark Bridge London SE1 9HL**  
**FINANCIAL TIMES**  
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LONDON'S BUSINESS NEWSPAPER

## UK COMPANY NEWS

'Mad cow disease' scare will hit profits in current year  
Sims makes 33% advance to £8m

By Clay Harris, Consumer Industries Editor

THE "mad cow disease" scare will hit profits this year at Sims Food Group, the USM-quoted meat supplier, even though increases in lamb, pork and poultry sales have helped so far to compensate for the fall in demand for beef.

Mr Ron Randall, chief executive, said yesterday that Sims's beef sales were running 15 to 20 per cent below the same period a year ago, before the recent publicity about bovine spongiform encephalopathy. In the longer term, however, Sims expects to benefit from the BSE episode because of the consolidation of the beef processing sector as smaller operators decided they could not afford the necessary investment in the face of reduced demand.

He expects overall beef demand in the UK to settle at 17 per cent to 18.17.5m (£143.3m). Earnings per share advanced by 16 per cent to 22.5p (19.4p), and a final dividend of 7.19p will raise the total by 14 per cent to 9.83p (8.6p).

Mr Randall said Sims bought all animals direct from farmers and that none of its suppliers had reported BSE in their herds. Any which did would be dropped immediately, he said.

By the end of the financial year, the company expects all of its processing facilities to hold European Community licences; 80 per cent do at present.

Mr Randall predicted that tighter licensing requirements in the pre-tax margin from 4.2 to 4.8 per cent were attributable to income received for processing meat which was not included in turnover.

An extraordinary debit of £262,000 reflected the costs incurred in centring all beef-burger operations at Bristol. The short-term view, however, is not favourable. Profits this year will do well to match the 1989-90 figure and are more likely to fall short of it. Assuming 28m pre-tax, the shares stand on a prospective p/e of 10.4 yesterday's unchanged price of 23p. For investors who have ridden the shares down from a 1987 peak of 47p, there seems little reason to bail out now. Equally, why volunteer for the slaughterhouse?

## Mild winter leaves Braithwaite at £2.3m

By Andrew Hill

PROBLEMS integrating two subsidiaries cut profits at Braithwaite, the industrial services group, from £5.5m to £2.3m in the year to March 31. Mr Andrew Filton, chief executive, also blamed a second consecutive mild winter, which hit demand for portable heating and drying equipment hired out by Andrew Sykes, the group's core subsidiary.

Braithwaite warned in March that second half profits would be down because of the mild weather, and trading profits slipped 19 per cent during the year. But yesterday's figures revealed the heavy exceptional cost of closures, redundancies and reorganisation at Andrew Sykes - the environmental hire business formed from a merger between two existing subsidiaries.

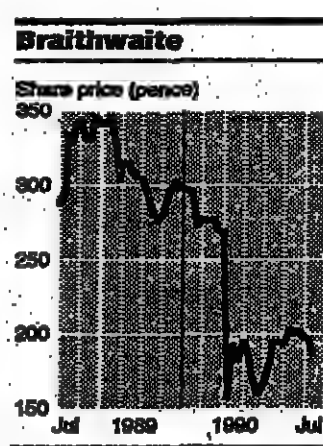
Mr Filton said profits were buoyed during last year's hot summer by the hire of air conditioning equipment, but added: "The summer was good that it disguised an underlying problem which the bad winter exposed: the integration of Andrew Sykes was not going as well as it should have been and that's why we've now attacked the cost base."

Restructuring knocked £1.25m off pre-tax profits. Integration and launch costs of Centabre, the new tool hire division, cost a further £204,000 and Braithwaite has written off £311,000 on its 3 per cent stake in Venture Plant Group, a USM-quoted plant-hire company which reported an interest loss in May.

Interest charges increased to £2.96m (£2.17m), although gearing has actually come down from 285 per cent to 85 per cent with the sale of Godiva, its fire-fighting equipment subsidiary.

Earnings per share were cut from 27.5p to 6.5p, but the final dividend is maintained at 5.5p, leaving 5.9p (6.5p) for the year. Mr Filton said the next 12 months would be "a period of consolidation", during which the benefits of cost-cutting at Andrew Sykes would begin to come through.

Braithwaite's shares plunged over a cliff-edge when it issued its profits warning in March. They slipped a further 10p yesterday to 167p. In the short term that means the management team of Mr Filton and Mr Stuart Ross, finance director, will have difficulty returning the share to Braithwaite's slightly tarnished record. To reduce dependence on the seasonal equipment hire business, Braithwaite seems keen to expand other operations, for example in the lucrative area of building maintenance services. But Mr Filton seems to realise that most observers want to see proof that he can manage the group in bad times as well as good. Potential investors are likely to wait until the interim



figures emerge towards the end of the year before backing the Filton/Ross partnership again. The shares should be worth holding on a prospective multiple of about 8, assuming the group makes more than 25m before tax in the current year.

## Kingsgrange at £0.22m after higher interest

AFTER RETURNING to the black with profits of £306,000 at the half way stage Kingsgrange, the toiletries manufacturer, finished the year to end April with pre-tax profits of £215,000.

The company with losses of £2m in the previous year and was struck on turnover up 10 per cent from £18.95m to £20.86m.

Trading profits advanced just £38,000 in the second half to £1.4m for the year. Trading losses last year came to £311,000.

Interest surged to £1.2m, compared with £800,000 last time. Mr James Nelson, chairman, said the increase was a consequence of financing considerations relating to previous acquisitions, increased working capital requirements and higher interest rates.

There was an extraordinary item of £1.1m, primarily due to the withdrawal from the North American joint venture, which accounted for £900,000. The remainder related to the closure of the London office and other reorganisation costs.

In April the company raised £4.3m via a rights issue, the proceeds of which have been used to reduce group borrowings.

Earnings per share came out at 1.5p (12.5p loss). Attributable losses were reduced from £2.07m to £331,000 but there is no final dividend.

However, said Mr Nelson, it was the board's intention to resume payment of dividends as soon as the group achieves an acceptable level of profitability.

## Enlarged Norfolk House improves 37% to £5.25m

NORFOLK HOUSE Group, the USM-quoted developer and operator of petrol service stations, turned in a 37 per cent rise in pre-tax profits from £3.85m to £5.25m in the six months to end-March.

The result was achieved on a 10 per cent increase in turnover from £44m to £48.55m.

During the period the group made a number of acquisitions including several petrol stations and roadside development sites, and in February it raised about £20.8m by way of a rights issue to fund future expansion.

Mr Thomas Harrison, chairman and chief executive, said the integration of the acquisitions continued to go well and they were expected to contribute positively to earnings in the second period.

Net asset value of the group, taking stock properties at market value, amounted to £163.8m, equivalent to 46p per share - a rise of some 49 per cent. Evans shares rose 5p to 265p yesterday.

Gross rental income expanded 16 per cent to £13.43m, but proceeds from the sale and development of properties dipped to £768,000 (£1.42m). Net interest charges accounted to £4.81m, against £3.52m last time.

Earnings worked through at 15.7p (13.8p) per share and a recommended final dividend of 4.55p lifts the total for the year from 6.15p to 6.9p.

A one-for-one scrip issue is also proposed.

## Optical side holds back Leica

By Nikhil Tait

LEICA, the company formed from the merger of Cambridge Instruments of the UK and Wild Leitz, the Swiss camera and optical instruments group, yesterday reported pre-tax profits of £6m, compared with £5.86m in the previous 12 months.

The year-end is March 31, however, and therefore precedes the formal implementation of the merger - which was only completed in April after lengthy US regulatory delays. This means that the figures merely reflect the trading of Cambridge Instruments over the 12-month period.

As such, they show a small decline in operating profits from £6.64m to £6.31m, in spite of sales up from £127.9m to £134.5m. This was due to a sharp drop in profits from the optical instruments division - £2.4m against £5.03m - and only partly offset by a rise on the scientific instruments side, which made £3.39m (£1.95m).

Yesterday, Leica blamed much of the downturn in the optical instruments division on uncertainties arising from the merger news, claiming that this produced worries among its dealer network.

The effect on pre-tax profits would have been more marked had the interest charge not reduced from £787,000 to £308,000 and exceptional profits chipped in a further £255,000. The latter item arises from the sale of the remaining semi-conductor related business.

Earnings per share, after a 19 per cent (6.4 per cent) tax charge, stood at 4.94p, down from 5.49p in the previous year. There is a final dividend of 0.68p (0.61p), making 0.94p (0.85p) for the year.

Mr Terry Gooding, chairman, maintained yesterday that the merger was proceeding according to plan, with sales teams and distribution integrated, and product development next on the list. The head office is now in Switzerland, and Unotec Holding now owns about 71 per cent of the shares.

Gearing for the merged company is still in excess of 100 per cent. Mr Gooding said the plan was to cut capital employed over time, rationalise properties within the group, and dispose of some of the smaller non-core businesses.

Leica shares were 1p weaker yesterday at 56p.

## Evans of Leeds ahead to £7.55m

Evans of Leeds, a property investment and development group, yesterday reported taxable profits of £7.55m for the 12 months to March 31 - up from £7.12m in the previous year.

Net asset value of the group, taking stock properties at market value, amounted to £163.8m, equivalent to 46p per share - a rise of some 49 per cent. Evans shares rose 5p to 265p yesterday.

Gross rental income expanded 16 per cent to £13.43m, but proceeds from the sale and development of properties dipped to £768,000 (£1.42m). Net interest charges accounted to £4.81m, against £3.52m last time.

Earnings worked through at 15.7p (13.8p) per share and a recommended final dividend of 4.55p lifts the total for the year from 6.15p to 6.9p.

A one-for-one scrip issue is also proposed.

## Christie Group profits drop to £1.21m

REDUCED pre-tax profits of £1.21m compared with a previous £4.58m were reported by Christie Group, the specialist business agency, for the year to March 31 1990.

Turnover was marginally ahead at £25.62m (£24.55m), but Mr Philip Gwyn, chairman, said that the company was facing more difficult trading conditions than he could recall in 16 years.

He said, however, that the company was determined to increase its share of a highly fragmented market. The poor trading conditions in the core agency activity reflected illiquidity and downward pressure on prices in the housing market.

Prospects depended on the market and the company's position within it. Mr Gwyn said, adding that the core activities each represented the leaders in their markets. In addition, the company felt that the bottom of this business cycle had been reached.

The recommended final dividend is reduced to 1.3p (2.6p) for a 2.5p (4p) total. Earnings per 5p share fell to 4.38p (13.65p).

## Gibbon Lyons shows 47% gain to £1.49m

GIBBON LYONS Group, the USM-quoted maker of printing inks and related products, lifted pre-tax profits 47 per cent from £1.02m to £1.49m, in the year ended March 31 1990.

The chairman said that the group would continue to prosper throughout the coming year even without seeing an end to the present recession.

A final dividend of 4p (3.4p) is recommended for a 5.9p (5.1p) total. Earnings per share worked through at 14p (11.5p) basic and 13.1p (10.8p) fully diluted.

Turnover improved by 41 per cent to £22.19m (£15.78m) and the pre-tax result was after increased interest charges of £983,138 (£496,294) and an exceptional charge of £169,521 (nil).

Tax took £517,320 (£348,154) and there was an extraordinary net £167,533 debit (£112,025 credit).

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**CRU INSURED MORTGAGE ASSOCIATION INC.**  
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In accordance with the terms and conditions of the Guaranteed Mortgage Notes, notice is hereby given that for the period from July 10, 1990 to October 10, 1990, the guaranteed Secured Notes will carry an interest of 5.00% per annum according to the outstanding principal amount of such notes.  
The relevant interest payment date will be October 10, 1990 and the amount of interest payable per Guaranteed Secured Note will be USD 2,004.00.  
Banque Paribas de Luxembourg S.A.  
Agent Bank

CARIPLO.  
ALL OVER THE WORLD.  
BANKING CLASS SINCE 1823.1989 BALANCE SHEET  
FINANCIAL HIGHLIGHTS

	LIRE in billions	DOLLARS in millions	LIRE INCREASE % over 1988
Total assets	84,365	66,403	19.4
Total funds collected	60,540	47,950	10.8
Total deposits from customers	36,740	28,917	8.9
Notes and bonds outstanding	11,830	9,311	10.7
Total lending	62,723	49,368	14.6
Loans to customers	34,444	27,110	21.4
Loans to banks	16,038	12,623	10.4
Capital funds	5,181	4,078	13.3
Operating profit before allocations	1,547	1,218	9.6
Net profit (after depreciation and provisions to sundry funds for lire 1,286 billion).	261	205	8.7
Total consolidated assets	109,961	86,549	22.0

Figures at December 31, 1989 (1 U.S.\$ = 1270.50 Italian lire)

## CARIPLO

CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE

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## UK COMPANY NEWS

## Acquisitions help Porter Chadburn advance 69%

By David Owen

PORTER CHADBURN, the upholstery, packaging and consumer leisure products group, yesterday unveiled a 69 per cent advance in both turnover and pre-tax profits for the year to March 30, buoyed by first-time contributions from new acquisitions.

The figures mask a second-half slowdown in the fabric and finishing equipment distribution businesses, however. Profits for the six months to September 1989 had soared by 92 per cent.

Mr Raymond Dinkin, chairman, said that the company had made an encouraging start to the present year "although trading conditions continue to be unhelpful". The shares rose 1p to close at 84p.

Group profit advanced to

£7.2m pre-tax, against £4.3m. Turnover improved from £60.72m to £102.8m. Businesses acquired during the year, notably the Lord Label Group, a US supplier of adhesive labels, contributed £30m to turnover and £2.2m to operating profit.

Earnings per share increased 20 per cent to 8.94p (7.43p), following the £11.9m rights issue in May 1989. A final dividend of 1.45p (1.2p) is recommended, making a total of 2.175p (1.8p).

A breakdown of the results showed that consumer leisure products contributed operating profit of £3.72m on turnover of £43.2m; packaging, £3.11m on £40.4m; and specialist distribution, £1.88m on £18.2m.

Lord Label's results were included for 11 of the 12 months and the Fleckhope

group of fishing tackle companies for four. Porter Chadburn claims to have the leading fishing tackle group in the UK, although it said the division was adversely affected in the year just ended by "the long, dry summer".

Since the year end, the group has agreed to sell its engineering activities, which last year generated operating profit of £573,000 on £8.6m of turnover, to Widney of Solihull for a minimum of £3.75m.

The group said the sale would enable it to concentrate more on its core growth areas. According to Mr Dinkin, the proceeds will be used initially to repay debt. At the year-end, net borrowings totalled £7.6m, compared with shareholders' funds of about £22m.



John Gratwick (left) and Michael Harris, managing director

## Empire profit beats City expectations

By Maggie Urry

MR JOHN Gratwick, chairman of Empire Stores Group, the mail order company, was yesterday in more optimistic mood than for some time when reporting a return to profit for the year to April 28 after a first half loss.

The figures compared with a previous 15 month accounting period. However, on a comparable basis, sales were 49 per cent up at £228.88m, after a rise in the first half of 4.3 per cent. Operating profits were halved at £4.11m, and a sharp rise in the interest charge from £2.8m to £5.32m gave a pre-exceptional loss of £1.21m (profit of £5.7m). In the previous 15 months sales were £268.05m and pre-tax profits £8.15m.

Although only a nominal 0.1p final dividend is proposed, and earnings per share were 0.3p, Mr Gratwick, who is due to retire shortly, expected substantial cost savings to be made in the current year. For example, an efficiency drive had reduced staff to the extent that the group's total wage bill will not increase in the current year in spite of an 8 per cent wage rise.

The balance sheet showed a rise in net debt to £38.8m, 66 per cent of shareholders' funds. Mr Gratwick said the level of debt reflected the nature of the

business which sells on credit, and was not a concern.

■ COMMENT  
Empire's results were better than analysts had expected, and the rot has clearly been stopped. For that much, the largely new management team deserves praise. Having said that, the group is by no means out of the woods yet. Management seems confident that an efficiency drive, cost cutting, new controls on the credit advanced to customers, new delivery arrangements and the like will lead to substantial cost savings in the current year. However, Empire's efforts to modernise its operations may still leave it behind other mail order companies. This year is likely to see a further rise in interest charges, and probably not much improvement in the market. So, though Empire ought to turn in a higher profit this year, it will probably be in low single figures, giving a p/e perhaps in the high 20s. There should be more than a token dividend, though not enough to give much of a yield. With 66 per cent of the shares in the hands of three holders, none of which is expected to bid, there is little scope to buy even if there were the incentive.

## Oriflame to raise £7.34m for east Europe venture

ORIFLAME International, the Swedish-run cosmetics group which is only listed in London, is seeking £7.34m from shareholders to inject into a new associate which will market its products in eastern Europe.

In an unusually structured issue, it is offering shareholders 7.34m shares in Oriflame Eastern Europe (Oresa), on the basis of one for every seven held in the parent.

Oriflame will retain only 25.4 per cent of Oresa after subscribing for 2.5m shares.

Oresa shares carry no par value, are not to be listed on any stock exchange, and no dividends are envisaged "in the foreseeable future".

Mr Robert A Jochnick, chairman, said yesterday: "I realise that an investment in Oresa is highly speculative, and that there is a risk the entire investment could be lost. Consequently I do

not feel that it is appropriate for Oriflame, as a quoted public company, to invest on its own behalf more than £2.5m."

Oresa will be chaired by Mr Jonas A Jochnick, his brother, who will be underwriting the share issue himself.

The new offshoot will aim to set up direct selling organisations initially in Czechoslovakia, Hungary and Poland and is already seeking joint ventures with manufacturers in these countries.

The offer closes on August 7, with 60p per share payment due then and the remaining 40p six months later.

In the year to end-March Oriflame showed a fall in pre-tax profits to £9.63m from £13.21m. During the year it spun off Goldsmiths Group, a jewellery chain, in a £32.89m offer which met a poor response.

## Manx ferry guarantees sought

By Sue Stuart in Douglas

THE ISLE of Man Government is trying to get a guarantee of continuing ferry services to the island from Sea Containers, which is making a hostile bid for a controlling interest in the Isle of Man Steam Packet Company.

Mr Miles Walker, the Manx Chief Minister, yesterday told Tynwald, the Manx Parliament, that discussions had taken place with the company, which already owns 41 per cent of the Steam Packet, but so far the Government has received only a holding reply.

The 160-year-old Steam Packet is regarded by islanders as being their main lifeline. A reduction in services would affect not only personal travel but also the flow of vital com-

munities.

The Isle of Man Government also plans to buy one of the island's two linkspans from Sea Containers. The linkspan is the portable bridging unit that fits between the quay and the ferry, an essential component of roll-on roll-off ferry operations.

Sea Containers owns both linkspans, sited in Douglas harbour. But the company has been given notice by the Manx Government that the lease for sitting one of them will not be renewed when it expires in April 1991.

A debate on the purchase of a linkspan is expected in Tynwald late today or tomorrow, and it is anticipated it will focus heavily on the proposed

Sea Containers takeover.

Mr Walker said yesterday that ownership of the Steam Packet was not important as long as arrangements were guaranteed to provide a suitable ferry service.

Mr Richard Leventhorpe, a member of Tynwald, failed to get an emergency debate yesterday on a resolution calling for ownership of Steam Packet shares to be restricted to 15 per cent by any person or associate. There was, however, sufficient support to indicate the takeover is viewed as threatening by many islanders.

Steam Packet shares slipped 1p to 120p yesterday, still 5p above the Sea Containers cash offer, which values the ferry operator at £17.25m.

## Pulbrook syndicate plans to sue

By Eric Short

THREATS of legal action were made yesterday by members of the troubled Lloyd's syndicate, Pulbrook Marine Syndicate 334, who are facing a call for £25m to meet the liabilities during the 1985 year, business for which is still open.

The 150 members attended a meeting yesterday in Lloyd's Old Library and heard that the demand arose because the reinsurance arranged with another Lloyd's syndicate, Merrett Syndicate 418, was void because of non-disclosure of material facts.

Syndicate 334 was a marine syndicate which many years ago insured some industrial non-marine business, including US liability risks.

It is now facing claims on

this incidental business going back over 30 years relating to industrial diseases, such as asbestosis, and pollution.

The members had been assured by the syndicate manager, Pulbrook, that they were protected by an unlimited reinsurance policy with Syndicate 418 regarding claims which arose before 1976. However, last year the syndicate declared the policy void because of non-disclosure.

Yesterday members were told that arbitration had upheld this contention and the High Court had refused leave to appeal.

Pulbrook is now part of the Merrett Group, though at the time when the reinsurance was arranged it was owned by

Stewart Wrightson. Nevertheless, Stephen Merrett, head of the Merrett Group, was accused of conflict of interest by members at the meeting.

Members agreed to seek counsel's opinion as to whether the members' agents could escape contractual liability because the non-disclosure occurred more than six years ago or alternatively whether they could sue the agents.

Half of the more than 400 members of Syndicate 334 are also members of Pulbrook Non-Marine Syndicate 90. Members of this latter syndicate face a call of £16m already paid for the open year 1982 and have issued writs against their agents and brokers.

## Atkins Brothers shares jump on bid approach

By Nikki Tait

Shares in Atkins Brothers (Hosiery) jumped sharply yesterday after the small Leicester-based textile group announced that it was in talks with a third party which might lead to a bid for the company.

Atkins declined to elaborate or say when it expected to have further news. The announcement is understood to have been prompted by the 17p jump in the share price to 157p on Monday. The share rose another 21p yesterday, capitalising the company at £8.7m.

There are a handful of institutional investors with sizeable stakes in Atkins, including Framlington Group, with almost a quarter of the equity. Charterhall, the troubled UK vehicle for Mr Russell Goward, the Australian entrepreneur, previously held a 9 per cent stake but this was bought in by the company last February at 146p.

Last month, Atkins announced a drop from £1.27m to £870,000 in pre-tax profits on sales of £19.23m.

## News Int arm buys Unwin Hyman

HarperCollins Publishers, a subsidiary of News International, has reached agreement to purchase the entire share capital of Unwin Hyman, the UK publisher.

Management buy-outs are being concluded for Unwin's Australian unit, Allen and Unwin Australia, and discussed with the

management of the New Zealand offshoot Allen and Unwin NZ. The US unit of the group will become part of HarperCollins North America.

Unwin Hyman's 1989 turnover exceeded £16m (£8.8m), with half of this earned in the UK. The financial details were not disclosed.

## NEWS IN BRIEF

**AUTOMATED SECURITY** (Holdings) has reached agreement with Security Tag Systems of Tampa, Florida, to purchase the outstanding 50 per cent of Securitag International for £1.8m (£1m).

**CATER ALLAN** Holdings rights issue taken up in respect of 3.85m shares or 90.04 per cent. Balance sold in market at 855p per share.

**ST IVES**, printing and packaging company, is moving into electronic publishing technology with the acquisition of Talbot Publishing Systems. The consideration is performance related and over five years could be anything between £1.2m and £5m. Founded in 1983 Talbot's main product is an Apple Macintosh system designed for newspapers.

**SYSTEMS RELIABILITY** Holdings has acquired Analogue Computer Services, which provides specialist services on Dec mainframe computers. Initial consideration is £100,000 in shares and cash, but future profit-related payments could take the total up to £1m.

## DESK TOP PUBLISHING

The Financial Times proposes to publish this survey on:

25th July 1990

For a full editorial synopsis and advertisement details, please contact

Joanna Shacklock  
on 071 873 3269

or write to her at:

Number One  
Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES  
Europe & Business News

G.T. INTERNATIONAL BOND FUND  
Société d'Investissement à Capital Variable  
Registered Office:  
2 boulevard Royal, L-2953 Luxembourg  
R.C. Luxembourg No. B 24843

Notice is hereby given to the shareholders, that the

## ANNUAL GENERAL MEETING

of shareholders of G.T. INTERNATIONAL BOND FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2 boulevard Royal, L-2953 Luxembourg, on Friday, 20 July 1990 at 12.00 noon with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March 1990.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March 1990.
4. To elect the Directors and appoint the Auditor.
5. To declare a dividend in respect of the year ended 31 March 1990.
6. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 20 July 1990, the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

THE BOARD OF DIRECTORS

G.T. BIOTECHNOLOGY & HEALTH FUND  
Société d'Investissement à Capital Variable  
Registered Office:  
2 boulevard Royal, L-2953 Luxembourg  
R.C. Luxembourg No. B 24840

Notice is hereby given to the shareholders, that the

## ANNUAL GENERAL MEETING

of shareholders of G.T. BIOTECHNOLOGY & HEALTH FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 69 route d'Esch, L-1470 Luxembourg, on Friday, 20 July 1990 at 3.00 p.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March 1990.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March 1990.
4. To elect the Directors and appoint the Auditor.
5. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 20 July 1990, the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 69 route d'Esch, L-1470 Luxembourg.

THE BOARD OF DIRECTORS

SOCIÉTÉ GÉNÉRALE  
SOCGEN LEASE LIMITED

Guaranteed by  
Société Générale  
£55,000,000  
Revolving Credit Facility

Arranged by  
N M Rothschild & Sons Limited  
Co-Arranger  
Société Générale  
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Managers

Crédit Lyonnais Morgan Grenfell & Co. Limited  
The Fuji Bank, Limited Hill Samuel Bank Limited  
Banca Commerciale Italiana Banco di Santo Spirito  
The Chuo Trust & Banking Co., Ltd. The Mitsui Taiyo Kobe Bank, Limited  
National Australia Bank Limited N M Rothschild & Sons Limited  
S.G. Warburg & Co. Ltd.



Agent  
N M ROTHSCHILD & SONS LIMITED

July 1990

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer of, or invitation to subscribe for or purchase, any securities. Application has been made to the Council of The Stock Exchange for the Ordinary Shares, issued and now being issued as mentioned below, to be admitted to the Official List. It is expected that admission to the Official List will become effective and that dealings will commence on 16th July, 1990.

Seton  
Healthcare Group plc  
(Incorporated in England under the Companies Act 1929 - No. 388828)

Placing by  
Guinness Mahon & Co. Limited  
of 6,500,000 Ordinary Shares of 10p each  
at 130p per share  
payable in full on acceptance

Share Capital  
(Immediately following the Placing)

Authorised  
£2,300,000

Ordinary Shares of 10p each

Issued and  
now being issued  
fully paid  
£1,767,184

Seton Healthcare Group plc ("Seton") markets health care products to hospitals, pharmacies and community health centres in the United Kingdom and to many countries overseas. Seton manufactures most of these products. Seton also markets sports products to retailers, principally in the United Kingdom, most of which are sourced from overseas.

Listing particulars relating to Seton are available in the statistical services of Exel Financial Limited. Copies of the listing particulars are available, for collection only, during normal business hours (Saturdays and public holidays excepted) up to and including 13th July, 1990 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1HD and, for collection only, during normal business hours up to and including 25th July, 1990 from the Company Secretary, Seton Healthcare Group plc, Tubiton House, Oldham, OL1 3HS and from:

Beeson Gregory Limited  
The Registry  
Royal Mint Court  
London EC3N 4EY

Guinness Mahon & Co. Limited  
32 St. Mary at Hill  
London EC3P 3AJ

Henry Cooke, Lumsden plc  
1 King Street  
Manchester M60 3AH

Guinness Mahon & Co. Limited, Beeson Gregory Limited  
and Henry Cooke, Lumsden plc are all members of The Securities Association

11th July, 1990



## COMMODITIES AND AGRICULTURE

## Renewed Middle East selling hits gold price

By David Blackwell

THE GOLD price fell sharply yesterday as Middle East selling again hit the market. The sales, reportedly through the National Commercial Bank of Jeddah, were not so heavy as a month ago, when they sparked near panic and took gold down to just above \$340 a fine ounce. But the market has become thin and nervous, and any hint of Middle East selling is enough to push the price down quickly. It closed at \$354 an ounce, down \$4.25.

"It's like Gulliver dipping his finger in the sea and causing a tidal wave," said Mr. Andrew Smith, precious metals analyst with UBS Phillips & Drew, stressing the thinness of the market. "They could all take a holiday and feel better for it."

Last Wednesday gold climbed back above \$360 an ounce on a fairly modest wave of Middle East buying. Analysts were encouraged that producers were not selling into the rally — but the market has proved unable to maintain the advance.

Yesterday the pattern was similar to the last three big falls in the gold price, according to Mr. Rhonda O'Connell, analyst with Shearson Lehman Hutton. The small volume of sales was enough to make the market nervous all over again. She believed the market should start to work its way back towards \$360, but said it would be "an awful long time" before it gets better.

Mr. Michael Spriggs of War-

burgs said the confidence of the market had been so unsettled recently that it could "come off in the blink of an eye."

Mr. Peter Miller, of Yorkton Continental Securities, points out in a newsletter this week that many factors are converging to suggest a major cyclical bottom is near, "the two major negative factors being global real interest rates and the unknown level of Russian bullion sales."

Among other factors he cites the demand for jewellery, the fact that global supplies of newly-mined gold will peak in the next six to nine months, and the fact that all the major producing countries are facing problems of one kind or another.

## Wheat Council says slower grain consumption growth

By David Blackwell

GROWTH in world wheat and coarse grain consumption is likely to be slower over the next decade because of financial constraints on developing countries, according to the International Wheat Council.

The rate of increase of consumption, especially for wheat, has slowed markedly since the early 1980s, the IWC says in its latest monthly report. Up until 1982, world wheat use was increasing by about 3.5 per cent a year, or about the same rate as in the 1950s and 1960s. Since then, it has averaged only 2.4 per cent a year.

Coarse grains consumption was growing at 2.1 per cent a year from 1975 to 1982, but has since increased by an average of only 1.3 per cent.

This evidence suggests that the reduced growth is not a statistical aberration, "but may reflect some important changes in the world grains economy."

In the population growth, particularly in developing countries, could usually be identified as the most

THE IWC has increased its estimate of 1990-91 world coarse grain production slightly from the level predicted in its June 5 report. It now puts the figure at 537m tonnes, up 4m tonnes from the June report and 30m more than estimated for 1989-90 output.

The wheat harvest forecast has been reduced to 542m tonnes from 545m tonnes in the June report but is still 25m tonnes above the 1989-90 estimate.

Important factor leading to increased grain usage. But in 1988 the world population is thought to have increased by more than 80m, or 1.8 per cent, 80m of the increase in developing countries. These rates are practically the same as for the late 1970s.

Slower growth in Latin America has been offset by increases for Africa and Near East Asia, while Far East Asia has seen hardly any slowdown

in population growth. Economic growth allows people to satisfy food preferences for wheat and meat, which requires grains for animal feed. Countries experiencing rapid growth — as in Far East Asia — have increased grain consumption. But those with debt problems have been obliged to restrain grain imports even at low prices, says the IWC.

This helps to explain reduced growth in coarse grain consumption for feed in North Africa and in wheat in sub-Saharan Africa, as well as the slowdown in Latin American countries.

Less indebted countries such as China and India have restrained their grain imports, however, in order to avoid the accumulation of debt.

The report concludes that financial and economic factors are likely to remain the chief influence on grain usage for many years to come. "In many parts of the world consumption may, indeed, barely keep ahead of population increases."

## MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

**ANTIMONY:** European free market, 99.5 per cent, \$ per lb, in warehouse, 1,650-1,730 (1,640-1,710).

**BISMUTH:** European free market, 99.99 per cent, \$ per lb, in warehouse, 2,300-2,350 (2,250-2,300).

**CADMIUM:** European free market, 99.5 per cent, \$ per lb, in warehouse, 2,550-3,100 (2,550-3,100).

**COBALT:** European free market, 99.5 per cent, \$ per lb, in warehouse, 8,100-8,400 (8,000-8,300).

**MERCURY:** European free market, 99.99 per cent, \$ per lb, in warehouse, 185-225 (185-225).

**MOLYBDENUM:** European free market, drummed molybdenum oxide, \$ per lb, in warehouse, 2,970-3,000 (2,970-3,000).

**SELENIUM:** European free market, 99.5 per cent, \$ per lb, in warehouse, 4,850-5,500 (4,850-5,500).

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit (10

kg WO<sub>3</sub>, 40-54 (same).

**Vanadium:** European free market, min. 98 per cent, \$ lb VO<sub>2</sub>, 3,050-3,300 (2,950-3,200).

**URANIUM:** Nuxeo exchange value, \$ per lb, UO<sub>2</sub>, 11.60 (9.25).

**LEAD:** European free market, 99.99 per cent, \$ per tonne, 1,700-1,750 (1,700-1,750).

## Brazilians thrive as Florida oranges feel chill

US Christmas frost came as a godsend to Sao Paulo's growers, writes John Barham

ON CHRISTMAS eve last year a bitter frost ravaged Florida's orange groves. The sudden devastation of about a third of their crop was undoubtedly a severe setback for American orange growers. But for Brazil, the world's biggest citrus producer, it was a godsend.

Were it not for Florida's misfortune, the Brazilians would probably be facing a big drop in prices brought on by over-production. Instead, they are enjoying yet another year of firm prices and strong demand.

Mr. Kenneth Geld, a director of French-owned commodity trader Louis Dreyfus, said the Florida frost "was an act of God that saved the prospects of the Brazilian producers. Without the frost, farmers would hardly be breaking even now."

The frost has given Brazil a lead, because it will take Florida five years to get back to what it was before the frost. Meanwhile, Brazil is planting more trees.

Farmers in the state of Sao Paulo, which produces nearly all Brazil's oranges, are planting a record 20m trees this year. The state already has 105,000 adult trees. They are expected to yield between 200m and 240m boxes (40.8 kg each) of fruit this year. Before the frost, analysts forecast that farmers would be paid less than US\$2 a box. Now, prices

are averaging \$3.50 a box — more than double the \$1.50 production cost.

The remunerative prices are not only due to the Florida frost, however. Their production is going to be 10 to 30 per cent short of last year's unprecedented harvest of 250m boxes because orange trees are resting after that prodigious effort. Exports of frozen concentrated juice are therefore set to fall sharply from 700,000 tonnes last year, although revenues could rise by as much as 50 per cent to a record \$1.5m.

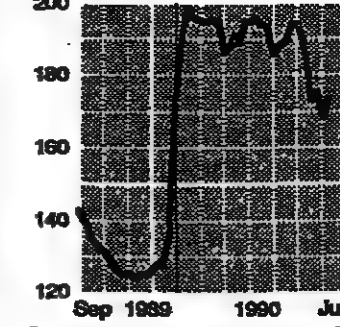
The providential frost has tightened the Brazilians' grip on the world orange juice market. Brazil now controls 50 per cent of the world's \$1.7bn orange juice export market. In 20 years it has come to grow a fifth of the world's citrus and produces two fifths the orange juice. The US is the only other major producer. But because it consumes more juice than it can produce, it must rely on imports from Brazil to provide a third of its supplies in most years. This year, inevitably, it will have to import even more.

In Sao Paulo state seemingly endless rows of dark green-leaved orange trees grow in the rich, deep red soils that until the late 1960s were mainly devoted to coffee. In 1970, the state produced 46m boxes of oranges. Now it produces five times more. No other region in

the world can rival the state's ideal combination of huge expanses of fertile soil and gentle climate.

## Orange Juice

New York (cents/lb)



But some Brazilian farmers and orange juice processors fear the state's groves are growing faster than the world's thirst for orange juice. Sao Paulo has increased its total tree population by 41 per cent in just five years.

Mr. Ademerval Garcia, president of one of Brazil's five citrus trade associations, warned that, barring acts of God, over-production will force prices perilously close to the break-even point. He says that export markets can only be expected to grow by 15 per cent over the next ten years, far less than

the expected increase in output.

Mr. Roberto Wicks, agriculture attaché at the US Embassy, commented that "the big producers will get even bigger and the smaller producers will tend to fade out because the big producers usually tend to be a bit more efficient and tend to have better yields."

However, Mr. Roberto D'Andrea, who represents a rival association, commented that past predictions of impending disaster have always been proved wrong. Many in Brazil hope that the Asian and the Japanese market, which is being gradually opened to imports, will absorb the future rise in production.

The rapid growth in production has been entirely due to higher plantings. It is cheaper to expand groves than increase their productivity and yields have averaged 2.5 boxes per tree per year since 1980. But low operating and capital costs make Brazil's groves as profitable as Florida's, even though they are only half as productive.

Brazil owes its domination of the world juice market chiefly to two men: Messrs. Karl Fischer and Jose Cutrale. Mr. Fischer, who died in 1988, emigrated to Brazil from Germany and built up a citrus and shipping empire with help from German investors. The Fischer

family runs the Citrosuco Paulista juice processing company. Mr. Cutrale parlayed a stall at Sao Paulo's fruit and vegetable market into the giant juice processor that bears his name, thanks in large part to strong links with Coca Cola's Minute Maid subsidiary, said to be his biggest client. Today, Cutrale and Citrosuco process and export more than half Brazil's orange juice.

Farmers are naturally suspicious and resentful of the processors' power. Mr. Osorio Nascimento, a prominent Sao Paulo orange grower, said "there are 20,000 farmers and half a dozen big processors. We are amateurs, they are professionals." At the moment, representatives of the processors and farmers are haggling over prices for the 1990-91 citrus year. The two sides are negotiating a complex mechanism of cash advances and payment of intermediary instalments linked to the New York price.

Although the market fundamentals — supply rising faster than demand — may indicate a future weakening in Brazil's position, the unexpected has always come to the rescue in the shape of frosts in the US, baking hot summers in Europe or tempting new markets in Asia and Eastern Europe. Nobody in Sao Paulo's orange country thinks their good luck is anywhere near running out.

## Rubber organisation to cut price support level

THE INTERNATIONAL Natural Rubber Organisation (Inro) is cutting its buffer stock reference price by 5 per cent from the current 218.1 Malaysian/Singapore cents a kilogram, according to delegates to the council meeting that started yesterday, reports Reuters from Kuala Lumpur.

The reference price is the base on which calculations are made to determine if the Inro buffer stock manager should buy or sell stockpiled rubber. "There is not much debate on the revision," a US delegate said. "There is a broad consensus by both producer and consumer members as stipulated by the Inro rules."

Inro began its three-day council meeting with discussions focused on the organisation's buffer stock operations and the price revision. The new reference price, which will be officially announced by the Inro secretariat at the end of the meeting, will probably be fixed at about 207.3 cents a kilogram, the delegates said.

Inro's "must-buy" level of 174 cents and "must-sell" level of 185 cents, as well as the "must-buy" and "must-sell" levels of 202 and 251 cents will be adjusted accordingly.

The producers, led by Malaysia, said the price cut would dampen world rubber prices. "No doubt, I think the market price will go down further," said Mr. Ahmad Farouk Ishak, head of the Malaysian delegation. "However, the revision is in accordance with the agreement and we have to honour that," he said. "I hope it will be a healthy trend when the whole world knows the agreement is working."

"The price must be cut by 5 per cent if the average daily Inro market indicator price is below the 'may-buy' level over the six months leading up to the review. The price must be reviewed every 15 months."

The council may, by special vote, decide on a bigger cut in the reference price. But the fall has not so far seemed to warrant a more than 5 per cent cut, a delegate said. The price averaged 182.2 cents in the last six months.

Consumer members countries had ruled out the possibility of asking for a bigger cut and would settle for the minimum 5 per cent cut. "The price level has to move in tandem with the current market trend," another Western delegate said. "We can't fight the market."

## Sugar market 'stabilised' by consumers

THE SUGAR market is currently being stabilised by price-sensitive consumers in the need for an economic pact, according to Mr. Alfredo Ricart, executive director of the London-based International Sugar Organisation, reports Reuters.

"Clearly there is no direct role for us, for the present, in stabilising the market, partly because the market is for the time being performing the role in a perfectly adequate way," Mr. Ricart says in a speech prepared for the World Sugar Farmers' Conference in Winnipeg.

Developing countries' demand falls as prices rise. But there is strong underlying demand from countries such as India and China if the price slips towards 10 cents. Developing countries account for 65 per cent of the free market, Mr. Ricart adds.

"Price behaviour therefore is likely to follow a similar course to the one it would follow if an international Sugar Agreement was operating successfully," he says. "World sugar prices have been on the slide this week and the London daily raws price was fixed yesterday morning at \$26.90 a tonne, down \$18.20

## Agreement expected on widening Brent oil supply

By David Thomas, Resources Editor

AN AGREEMENT is expected to be signed today (which will help to ensure the long-term survival of the market in North Sea Brent oil, one of the world's most prominent benchmark crudes.

The agreement, which will come into effect next month, will eventually almost double supplies available in the Brent market by allowing oil from the Brent and Ninian fields to be mingled.

Negotiations on the agreement have involved more than 30 companies. They have been led by Shell, the operator of the Brent system, and British Petroleum, which operates the Ninian pipeline system and the Sullom Voe oil terminal in the Shetland Islands, where the two crudes are loaded.

The agreement is expected to add about 20 cargoes a month to the 25 to 30 currently loaded from Brent alone, according to estimates published yesterday in the Oil Market Listener newsletter.

The newsletter suggests that the combined Brent-Ninian flow will normally provide about 850,000 barrels a day (b/d) at Sullom Voe, although maintenance shutdowns will cut the average this year to about 670,000 b/d. Brent output is expected to fall sharply later in the year for maintenance reasons.

The agreement is likely to be viewed as important in maintaining confidence in the forward Brent market, which went through a troubled patch this year when a US court claimed jurisdiction over it.

"It will help ensure the longer-term survival of the world's most actively traded forward oil market as well as the continued flow of payments to the producers of the oil," commented Oil Market Listener.

By increasing the supplies on the market, the agreement may make hedging easier and squeezes more difficult to achieve. It is likely to be welcomed for helping to preserve confidence in the market.

The new blend will be known as Brent Blend, not "Brentian" or even "Briant" as some traders have hoped.

Oil prices rose yesterday in response to the optimistic assessments of the prospects for an agreement at the next Opec ministerial session on July 25. The Brent price closed at \$18.10 a barrel, up 50 cents.

## WORLD COMMODITIES PRICES

## MARKET REPORT

LIGHT SELLING in a thin market helped to push cocoa prices lower at the London Futures and Options Exchange (Fox) yesterday, but the main weight of downward pressure came from falls on the New York Commodity Exchange (Comex). "I think it's a continuation of yesterday's easier tone over there," commented on London dealer. At Fox futures prices were marked down early, reflecting Monday night's Comex fall, and by the close the September position had fallen \$3 to \$762 a tonne. New York traders blamed the fall there mainly on technical selling. "We hit a bunch of sell stops under

last week's low (\$1,260 a tonne) in the September (futures position) and never really bounced back," said one. After an early rise the London Metal Exchange's copper market retreated to the support level just over \$2,600 a tonne under pressure from profit-taking and state-bull liquidation. Today's \$17 rise in the cash price was wiped out by a \$24 fall to \$1,527 a tonne, while the three months price slipped \$12.50 to \$1,468.50 a tonne. The September rise had been encouraged by a fall in LME copper stocks to the lowest level since May 1988.

Compiled from Reuters

SUGAR - London POKE				(\$ per tonne)
Month	Close	Previous	High/Low	
Aug	276.40	271.80	276.00/287.80	
Oct	272.00	265.80	272.00/300.00	
Dec	270.00	260.00	270.00/255.00	
Mar	268.00	260.00	268.00/251.00	
May	265.00	255.00	265.00/251.00	
Jul	261.00	254.00	261.00/252.00	
Month	Close	Previous	High/Low	
Aug	306.00	373.00	305.50/378.70	
Oct	342.00	347.00	341.00/347.00	
Dec	339.00	332.00	332.50/339.00	
Mar	337.00	332.00	332.00/337.00	
May	335.00	332.00	333.00/335.00	
Jul	326.00	328.00	323.00/331.00	

Turnover: Raw 5000 (\$472)lots of 50 tonnes.  
White: 2145 (1747)  
Paria: 2145 (777 par tonnes; Aug 2005, Oct 2005)

CRUDE OIL - IPE			\$/barrel
	Latest	Previous	High/Low
Aug	18.08	18.90	18.15 18.95
Sep	18.63	18.35	18.60 18.30
Oct	18.94	18.68	18.94 18.71
Nov	17.00	16.83	17.10 17.08
IPE Index	15.66	15.96	
Turnover: 11001 (13400)			
GAS OIL - IPE			\$/tonne

	Latest	Previous	High/Low
Jul	148.00	148.00	148.00 145.25
Aug	147.50	148.75	147.50 145.50
Sep	149.00	147.50	149.25 148.75
Oct	152.00	149.75	152.00 148.75
Nov	153.25	151.75	154.00 152.00
Dec	153.60	154.50	156.00 154.50
Jan	156.00	154.60	158.60 155.00

TURNOVER 785 (575) OF 100 TONNES			
<b>COTTON</b>			
Spot and shipment sales for the week ended 8 July amounted to 1541 tonnes against 855 tonnes in the previous week. Trading remained on the low side and only a few			

dealings occurred and these were mainly in American, West African and Chinese growths.

**JUTE**  
August/September c and f Dundee BTC \$5-40, RWC \$5-40, STD \$8-10, BWD \$5-10; c and f Antwerp BTC \$5-20, RWC \$5-20, STD \$4-00, BWD \$4-00.

SUGAR - IPE (\$/cwt)			
	Close	Previous	High/Low
Aug	110.00	110.00	110.00/110.00
Oct	110.00	110.00	110.00/110.00
Dec	110.00	110.00	110.00/110.00
Mar	110.00	110.00	110.00/110.00
May	110.00	110.00	110.00/110.00
Jul	110.00	110.00	110.00/110.00
Turnover: 140 (200)			

COMEX - London PMG				2 hours
	Close	Previous	High/Low	
Jul	789	772	797 752	
Sep	782	785	790 780	
Dec	785	821	816 789	
Mar	813	844	840 812	
May	882	884	858 891	
Jul	852	884	880 853	
Sep	872	904	898 870	
Turnover: 6443 (3113) lots of 10 tonnes				
KCOO indicator prices (\$/cwt per tonne). Daily prices for Jul 81 7052.54 (7005.55) 71 day average for Jul 10 7078.11 (7005.58)				

COFFEE - London F00L				\$/tonne
	Close	Previous	High/Low	
Jul	548	543	548/535	
Sep	572	560	573/562	
Nov	585	561	585/565	
Jan	612	611	613/605	
Mar	630	626	632/629	
May	640	644	651/641	

Turnover: 2330 (3017) lots of 5 tonnes				
KCO Indicator prices (US cents per pound) to				
July 8: Comp. daily 67.75 (68.37), 15 day average				
68.12 (68.22)				
POPELTONS -- IPE				
	Close	Previous	High/Low	\$/tonne
Nov	108.0	108.0	103.5 103.5	
Apr	117.5	118.0	118.2 114.0	
May	122.0	120.0	120.5 125.5	
Turnover: 227 (208) lots of 40 tonnes				

SOYABEAN MEAL -- BPS				C/tonne
	Close	Previous	High/Low	
Oct	114.50	115.00	115.00 114.50	
Dec	121.50		121.50 121.50	

Turnover 77 (25) lots of 20 tonnes.







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## MOTORS, AIRCRAFT, TRADES

1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	9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**AUTHORISED  
UNIT TRUSTS**[illegible][illegible][illegible][illegible][illegible]

Shrimp	100	50.00
Crab	100	50.00
Clams	100	50.00
Scallops	100	50.00
Seafood	100	50.00
Meat	100	50.00
Chicken	100	50.00
Beef	100	50.00
Pork	100	50.00
Lamb	100	50.00
Veal	100	50.00
Butter	100	50.00
Oil	100	50.00
Eggs	100	50.00
Milk	100	50.00
Cheese	100	50.00
Yogurt	100	50.00
Ice Cream	100	50.00
Candy	100	50.00
Sweets	100	50.00
Bakery	100	50.00
Flour	100	50.00
Sugar	100	50.00
Spices	100	50.00
Herbs	100	50.00
Vinegar	100	50.00
Wine	100	50.00
Beer	100	50.00
Liquor	100	50.00
Tea	100	50.00
Coffee	100	50.00
Hot Sauce	100	50.00
Ketchup	100	50.00
Mustard	100	50.00
Mayo	100	50.00
Jelly	100	50.00
Jam	100	50.00
Syrup	100	50.00
Condiments	100	50.00
Snacks	100	50.00
Drinks	100	50.00
Alcohol	100	50.00
Tobacco	100	50.00
Clothing	100	50.00
Shoes	100	50.00
Accessories	100	50.00
Electronics	100	50.00
Furniture	100	50.00
Home Decor	100	50.00
Garden	100	50.00
Tools	100	50.00
Books	100	50.00
Music	100	50.00
Games	100	50.00
Sports	100	50.00
Travel	100	50.00
Insurance	100	50.00
Legal	100	50.00
Medical	100	50.00
Pharmacy	100	50.00
Veterinary	100	50.00
Automotive	100	50.00
Real Estate	100	50.00
Education	100	50.00
Religion	100	50.00
Arts	100	50.00
Science	100	50.00
Technology	100	50.00
Business	100	50.00
Finance	100	50.00
Law	100	50.00
Politics	100	50.00
History	100	50.00
Geography	100	50.00
Language	100	50.00
Mathematics	100	50.00
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Geography	100	50.00
Language	100	50.00
Mathematics	100	50.00
Science	100	50.00
Technology	100	50.00
Business	100	50.0

[illegible]

Residing	Age	Sex	Marital	Occupation	Religion	Political	Party	Education	Income	Assets	Liabilities	Notes
William (77)	77	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
James (75)	75	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
James (73)	73	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (71)	71	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (69)	69	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (67)	67	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (65)	65	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (63)	63	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (61)	61	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (59)	59	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (57)	57	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (55)	55	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (53)	53	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (51)	51	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (49)	49	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (47)	47	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (45)	45	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (43)	43	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (41)	41	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (39)	39	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (37)	37	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (35)	35	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (33)	33	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (31)	31	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (29)	29	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (27)	27	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (25)	25	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (23)	23	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (21)	21	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (19)	19	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (17)	17	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (15)	15	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (13)	13	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (11)	11	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (9)	9	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (7)	7	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (5)	5	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (3)	3	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (1)	1	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (0)	0	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-1)	-1	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-3)	-3	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-5)	-5	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-7)	-7	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-9)	-9	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-11)	-11	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-13)	-13	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-15)	-15	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-17)	-17	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-19)	-19	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-21)	-21	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-23)	-23	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-25)	-25	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-27)	-27	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-29)	-29	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-31)	-31	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-33)	-33	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-35)	-35	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-37)	-37	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-39)	-39	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-41)	-41	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-43)	-43	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-45)	-45	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-47)	-47	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-49)	-49	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-51)	-51	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-53)	-53	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-55)	-55	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-57)	-57	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-59)	-59	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-61)	-61	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-63)	-63	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-65)	-65	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-67)	-67	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-69)	-69	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-71)	-71	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-73)	-73	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-75)	-75	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-77)	-77	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-79)	-79	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-81)	-81	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-83)	-83	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-85)	-85	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-87)	-87	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-89)	-89	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-91)	-91	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-93)	-93	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-95)	-95	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-97)	-97	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-99)	-99	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-101)	-101	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-103)	-103	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-105)	-105	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-107)	-107	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-109)	-109	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-111)	-111	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-113)	-113	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-115)	-115	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-117)	-117	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-119)	-119	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-121)	-121	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-123)	-123	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-125)	-125	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-127)	-127	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-129)	-129	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-131)	-131	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-133)	-133	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-135)	-135	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-137)	-137	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-139)	-139	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-141)	-141	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-143)	-143	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-145)	-145	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-147)	-147	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-149)	-149	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-151)	-151	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-153)	-153	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-155)	-155	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	
William (-157)	-157	M	Mar	Retired	Anglican	Conservative	Liberal	High School	\$12,000	\$10,000	\$2,000	

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## Money Market Bank Accounts



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Yen up on rate speculation

THE STRENGTH of the Japanese yen and of high yielding currencies were the main features on the foreign exchange market yesterday. The dollar tested technical support at ¥148.80 against the yen, touching a low of ¥148.30, before closing at ¥148.85 in London, compared with ¥151.05 on Monday.

This followed a prediction by Smick Medley International, the US-based consultants, that there is an 80 to 90 per cent chance of a rise in the Bank of Japan's discount rate over the next few months. The discount rate has been increased four times in the past year and was raised by 1 point to 5% per cent on March 20.

The Bank of Japan responded by saying that the effects of previous rate rises are still being monitored and dismissed the suggestion of any significant tightening in the immediate future. Mr Hidehiro Iwaki, an economist at Nomura Research Institute, agreed that "the present situation does not warrant any immediate rate hike."

Nevertheless, the yen rose against all currencies, including sterling and the D-Mark. In European trading the D-Mark fell to ¥90.35 from ¥91.55. Sterling finished around the day's peak against the D-Mark.

and other European currencies. There were no new factors and at times during the day the pound fell back on profit taking. The attraction of high London interest rates and speculation that sterling might soon break through DM3.00 continued to provide support.

The pound rose to DM2.9900 from DM2.9775. It also gained 1 cent to £1.8155 and advanced to FF10.0850 from FF9.9825 and to SF2.5350 from SF2.5175, but fell to ¥270.55 from ¥272.75. Sterling's index climbed 0.2 to 94.1.

The dollar suffered from demand for the yen and was also weaker against most European currencies. It fell to DM1.6470 from DM1.6495 and to FF9.5875 from FF9.5850, but rose to SF1.3960 from SF1.3950. The dollar's index declined to 65.5 from 65.9.

High yielding currencies remained generally strong, with the Spanish peseta break-

ing through its maximum limit within the European Monetary System against the French franc and D-Mark. The Bank of Spain bought FF180.85m when the franc was fixed at its floor of Ptas18,250 in Madrid, but there was no significant intervention by the Bank of France when the Spanish currency was fixed at its ceiling of FF5.4785 per 100 pesetas in Paris.

In Frankfurt the Bundesbank sold about Ptas5m, according to dealers, when the peseta was fixed at its upper limit of DM1.6390 per 100. At the London close the peseta had climbed to FF5.4890 and to DM1.6395 per 100.

The Australian dollar closed at 80.70 US cents in London, after breaking through technical resistance at 80.40 cents in Sydney and touching a peak of 81.00. Intervention by the Reserve Bank of Australia failed to halt the advance.

## EURO CURRENCY INTEREST RATES

	July 10	Short term	7 days	One month	Three months	Six months	One year
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85
US Dollar	148.85	148.85	148.85	148.85	148.85	148.85	148.85

Long term Eurodollar rates: three months 8.5%, six months 9.5%, one year 10.5%, two years 11.5%, three years 12.5%, four years 13.5%, five years 14.5%, six years 15.5%, seven years 16.5%, eight years 17.5%, nine years 18.5%, ten years 19.5%.

Forward rates: three months 8.5%, six months 9.5%, one year 10.5%, two years 11.5%, three years 12.5%, four years 13.5%, five years 14.5%, six years 15.5%, seven years 16.5%, eight years 17.5%, nine years 18.5%, ten years 19.5%.

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LONG FUTURES OPTIONS

Strike	Call	Put	Settlement
80	1.00	0.00	0.00
81	0.95	0.05	0.00
82	0.90	0.10	0.00
83	0.85	0.15	0.00
84	0.80	0.20	0.00
85	0.75	0.25	0.00
86	0.70	0.30	0.00
87	0.65	0.35	0.00
88	0.60	0.40	0.00
89	0.55	0.45	0.00
90	0.50	0.50	0.00
91	0.45	0.55	0.00
92	0.40	0.60	0.00
93	0.35	0.65	0.00
94	0.30	0.70	0.00
95	0.25	0.75	0.00
96	0.20	0.80	0.00
97	0.15	0.85	0.00
98	0.10	0.90	0.00
99	0.05	0.95	0.00
100	0.00	1.00	0.00

Estimated volume total, Cals 237 Puts 1499  
Previous day's open int. Cals 1967 Puts 1202

## LIFE EUROPEAN FUTURES OPTIONS

Strike	Calls-settlements		Puts-settlements	
Price	Set	Dec	Set	Dec
9050	1.01	0.86	0.02	0.10
9075	0.77	0.66	0.03	0.15
9100	0.53	0.47	0.04	0.21
9125	0.32	0.32	0.06	0.31
9150	0.17	0.20	0.18	0.44
9175	0.08	0.12	0.34	0.61
9200	0.03	0.07	0.54	0.81
9225	0.02	0.04	0.78	1.03

Estimated volume total: Calls 75 Puts 1180



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Keeping up with the news when you travel to the Far East used to be something of a challenge. The world seldom stands still. These days, in fact, just a few hours can be enough to change history for ever.

Happily for FT readers, staying in touch is now no longer a problem in Japan.

Because we now publish in Japan six days a week — transmitted overnight by satellite direct from London, and printed locally for the start of the working day. Ask for your copy at the hotel or on the news stands, in Tokyo or in other major Japanese cities.

If you're a resident, we'll hand-deliver the FT to your office in central Tokyo, first thing every day.

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER







## 2mm prices July 10

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4pm prices  
July 10

[illegible]

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## AMERICA

## Dow tumbles in wake of late programme selling

## Wall Street

HESITATION ahead of the deluge of corporate results expected at the start of next week kept equity prices modestly lower yesterday until a late round of futures-related programme selling sent stocks tumbling in the last hour, writes Karen Zagor in New York.

The Dow Jones Industrial Average was quoted at 2,527.12, down 12.37 points from 2,539.49. Volume on the New York Stock Exchange was moderate, with 148.8m shares changing hands. On the big board, declining issues led those advancing by 968 to 540. On Monday, the Dow closed up 9.16 points at 2,536.28.

Pitney Bowes plummeted 6% to \$43.75 in active trading after the company said it expects to report a slight decline in second quarter net earnings. Analysts had expected earnings to grow in those three months.

International Paper added 1/4 to \$24.12 after reporting second quarter earnings that were at the high end of analysts' expectations. Technology issues moved higher yesterday morning in spite of the overall weakness in equities, whereas blue chip stocks were mixed.

Du Pont added 1/4 to \$37.75 after chemical industry analysts were reported to have praised the company's management and said that the stock is undervalued.

Marshall Industries gained 1/4 to \$28.75 after estimating that its fourth quarter earnings would grow to between 70 cents and 75 cents a share from 50 cents a year earlier.

Airborne Freight fell 1/4 to \$24.12. The company said it expects to report second quarter earnings of 55 cents a share against 51 cents in the year-ago period.

Val-Mart improved 1/4 to \$38.12 in a second day of heavy trading ahead of tomorrow's release of sales for June.

Dow Jones added 1/4 to \$2,527.12 in a second quarter net earnings, to 35 cents a share from 40 cents a year earlier.

In the secondary market, Nike was unchanged at \$87.75 after leaping 7/8 on Monday.

Apple Computer rose 1/4 to \$47.12 in active trading after gaining 1 1/4 a day earlier. Software Technology improved 1/4 to \$19.12 after a 3.5m share secondary offering price of \$18.50.

Xoma was up 1/4 to \$28.75 after Shearson Lehman Hutton said it expected Xoma to outperform the market by more than 20 percentage points.

Polk said it expects first quarter net income to drop sharply from the \$210,411 reported a year earlier. Polk, which makes audio speakers, went public in July 1988 at \$15.

Lotus Development fell 1/4 to \$33.12 after an analyst reduced 1991 earnings projections to \$3.15 a share from a previous \$3.50.

Canada

TORONTO fell for the second consecutive session in light trading. The composite index finished off 12.70 to 5,537.54.

Volume of 18.5m included 2.7m Varsity and 1.2m Sheritt Gordon shares. Declines outnumbered advances 327 to 214.

Molson plans a public offering of 4m class A shares at \$37.65 each, and \$35.00 of one-year floating-rate redeemable debentures, its A and B shares each fell 1/4 to \$37.75.

Ivaco's A shares lost 1/4 to \$8.75. It plans offers for all of its outstanding series 1 and series 3 convertible preferred shares in exchange for class A shares. Ivaco's series 1 preferred shares gained 1/4 to \$8.75, and its series 3 preferred shares lost 1/4 to \$8.12.

## Helsinki labours to break a vicious circle

Enrique Tessieri looks at a market hit by austerity budgets and shrinking turnover

FINNISH stockbrokers are keeping busy this summer by debating what can be done to revive the small, and recently sliding, Helsinki Stock Exchange.

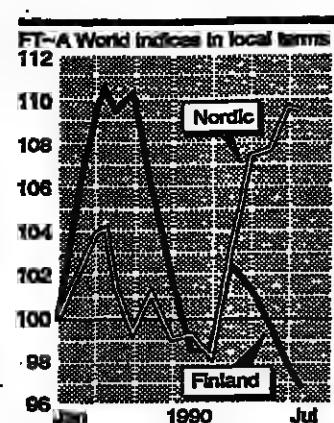
Some are convinced that when an about-turn comes, the upswing will be strong. But for the time being, Helsinki seems to be in a vicious circle.

The Helsinki all-share index peaked at 815.8 in April 1989, bottomed at 580.9 last November and staged a short-lived recovery to a 1990 high of 677.3 on January 23. It then resumed its decline, falling below 600 in mid-April and hitting a 1990 low of 537.0 last Thursday in painfully low volume of a little over 100m (€2.6m).

Stock exchange turnover figures for the first six months of 1990 offer little hope: business in shares and subscription rights has halved to Fmk10.2bn from the same period last year, while total turnover has fallen 46 per cent to Fmk12.7bn.

"The summer is usually a quiet period. However, budget and wage negotiations which will take place this autumn have spurred an atmosphere of uncertainty," says Mr Timo Ronkainen, an analyst for Unitas, Finland's largest stock-broking house.

Observers say the Government will persevere with a tight budget next year, to continue cooling down the economy. Finance Minister Matti Louhekoski has said next year's Budget will aim at building a



FT-A World Index in local terms

THE NORDIC index inched ahead in June, although only one of the four markets, Stockholm, experienced a rise, according to statistics compiled by the Oslo bureau on behalf of the four Nordic exchanges, writes Karen Fossli in Oslo.

The index rose 1.4 per cent last month after 7.7 per cent in May, bringing its advance this year to 5.2 per cent. In June, Stockholm rose 4.1 per cent, while Helsinki fell 0.2 per cent, Oslo eased 4.5 per cent and Copenhagen lost 0.1 per cent. Stockholm was helped by a decline in interest rates, which prompted domestic investors to focus on the home market. Copenhagen, which was helped by a cut in interest rates and an improvement in Denmark's trade balance to hit a record on the CSE index in mid-June, was the most liquid of the Nordic bourses last month, turning over 29.4 per cent of its market capitalisation. Stockholm had the highest turnover in June at \$1.328bn, although this was down from \$1.531bn in May. The combined turnover of Nordic stocks was \$3.316bn last month, versus \$4.923bn in May.

Poor corporate results have also dampened activity. "Investors are also waiting to see the next season of interim results, which will be out in October," Mr Ronkainen says.

Mr Raul Lardot at Selin, the Helsinki broker, believes that the Government is winning the battle with inflation, which rose from 5.1 per cent in 1988 to 6.5 per cent in 1989. Estimates for this year put inflation between 5.5 to 6 per cent.

"I don't want to give you an overly pessimistic view of the Finnish economy," he says, "but there are a lot of importers with large stocks of unsold goods. Many people do not understand that the boom years of 1987-88 are over and that consumption and subsequently prices, will fall."

A turning point could occur by March 1991, when elections are due. "Low share prices with respect to assets, better economic news, the lifting of restrictions on foreigners from investing in Finnish funds and the ongoing restructuring of the Finnish economy will be positive factors for the market," Mr Lardot says.

Parliament is expected to pass a law this autumn allowing foreigners as of January 1, 1991 to take part in domestic investment funds. Currently they can only buy "foreign" shares. But even if foreigners can own restricted shares in the future, this will not entitle them to direct ownership or voting rights in Finnish companies.

## EUROPE

## Corporate earnings prospects hit bourses

Declines came across the board, from carmakers and engineers, through utilities to department stores; however, the leaders were slow on the downside too, with Hoechst DMI lower at DM267, BASF just 30 pips down at DM289 and Bayer unchanged at DM292.

The biggest rise of the day came from the software company, SAP, after it said it had begun the year with a 38 per cent rise in sales; the shares rose DM5 to DM138.80.

PARIS fell 1.4 per cent in thin trading, with blue chips leading the descent. The CAC 40 index dropped through the 1,970 resistance level to 1,968.08, down 27.15, in turnover estimated at FF1.3bn.

One of the biggest falls was by Accor, the hotels group, which ended FF45, or 4.3 per cent, lower at FF1,010, after hitting FF1,097, on rumours that leading analysts were reducing their profit forecasts.

"The market is too nervous to take any more earnings downgrades lightly," said Ms Lorna Statham, an analyst at Citicorp, pointing also to a further FF10 fall in Peugeot to FF722 on profits worries.

Among the session's most active losers, Lafarge Coppée lost FF18.50 to FF447.

Lyonnais des Eaux, the water utility, and Dumez, the construction group, remained suspended. After the market closed, they announced that they would examine merger plans this morning. The terms

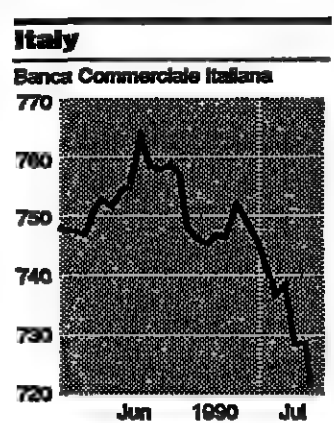
of the deal were expected to favour Dumez shareholders; French authorities are investigating the sharp rise in the Dumez share price in active trading last week.

One of the few gains was by Valeo, the motor components maker, which rose FF33 to FF564 after Monday's small upward revision of its first-half revenue and on plans to invest in seven new plants.

MADRID advanced again on demand for banks and on optimism about inflation figures, due tomorrow. The general index closed at 302.77, up 1.98 but below 303.18, its level at the end of the open outcry session. Banesto was strong again, rising Ptas25 to Ptas4,508, although finishing off its day's high of Ptas4,558, and Bankinter gained Ptas70 to Ptas490.

AMSTERDAM watched Philips fall another FL1.10 to FL28.60, as investors bailed out on widespread talk that it would not pay out a dividend on 1990 results. The CBS tendency index lost 0.7 to 118.7.

Elsewhere, Ahold, the



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Elsewhere, Ahold, the

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Monday's closing price of

FL143.10. Armo Bank said later

that a banking syndicate had

concluded a private placement

of a 13.1 per cent stake in

Ahold, formerly held by Asko

of West Germany, at FL141.60

a share. Trading in Ahold shares

is due to resume today.

OSLO closed higher across

the board after Norway's Central

Bureau of Statistics

reported lower-than-expected

June consumer price growth of

0.3 per cent; the figure is currently

3.6 per cent per annum.

The all-share index rose 7.59

to 624.50, in turnover of

SKr272m; the industry index,

which includes oil stocks, put

on 8.59 to SKr4.4 and the ad-

vertising index 15.87 to SKr4.34.

BRUSSELS saw Barco, the

video screen maker, bounce

back after Monday's sell-off.

The stock recouped Monday's

losses to close BF1105 better at

BF12.190 after the company

said that first-half earnings

would match those of a year

earlier. The cash market index

fell 0.04 to 6,235.15.

## ASIA PACIFIC

## Nikkei falls on rumour of early discount rate rise

## Tokyo

EQUITIES FELL yesterday as investors reacted strongly to a rumour that the central bank would soon raise the official discount rate, writes Martina Gannon in Tokyo.

Prices edged down in the morning, but the rumour accelerated the decline late in the day, bringing the Nikkei average down 335.56 to finish at the day's low of 32,152.43. The high, shortly after the opening, was 32,552.90.

Declines overwhelmed advances by 787 to 220, with 171 unchanged. Turnover slipped from 400m shares to 360m. The Topix index of all first-section stocks dropped 24.64 to end at 2,397.77, and the second section, which had risen steadily for the past six trading days, changed back to finish down 10.05 at 4,387.67.

In London, the ISE/Nikkei 50 index rose 1.89 to 1,744.76.

In a marked change from Monday, there was very little arbitrage trading. The uncertainty over interest rates and the level of the yen, which has dominated the stock market recently, persisted and contributed to an easier bond market.

The lack of any other news gave the official discount rate rumour added importance, said Mr Julian Jones at Wt Carr.

"There was over-reaction to the story but, in the current climate, it appears that any rumour will shake up the market," he said.

Speculative issues were bought early on but lost ground later. Those included Honshu Paper, which, despite its p/e ratio of over 350 and an expected 21 per cent decline in pre-tax profits in the year ending March 1991, rose during the morning session. It later closed down Y10 at Y2,590.

Big steels, shipbuilders,

electricals, trading companies and city banks were hit by panic-selling. Sumitomo Metal Mining, which announced it will issue Y100bn of Eurodollar and yen warrant bonds soon, declined Y30 to Y1,420. Pharmaceuticals and high-tech issues, which had held steady earlier, fell in the afternoon.

The few stocks sought out by buyers included those related to public works. They have been popular since the Japanese Government pledged Y450trn in public spending over the next 10 years during the Structural Impediments Initiative talks with the US. At least Y200trn of that sum is expected to be channelled into housing and sewerage systems.

Sasaki Glass, a leading manufacturer of glass tableware and crystal and the morning's most heavily-traded issue, went up Y120 to Y1,300.

Amada, a major metalworking machine maker, added Y30 to Y1,830. Toshiba Ceramics rose Y40 to Y1,210 and Takara Standard, which makes kitchen and bathroom systems as well as being the country's leading barber's chair manufacturer, went up Y10 to Y1,260.

In Osaka, the OSE average eased on light trading volume of 37m shares, compared with 48m on Monday. It ended at 36,551.84, down 114.73.

Roundup

CURRENCY movements dominated the Antipodean markets yesterday, while an unsuccessful flotation of a shipping stock weighed on Singapore.

NZSE ALLIANCE jumped as a sharp fall in the currency against the Australian dollar triggered arbitrage buying of dual-listed stocks. The Barclays index closed 26.58 higher at 1,899.56, its highest level in six months. Turnover rose to 15.5m shares or NZ\$236.2m from

15.6m or NZ\$236.2m.

AUSTRALIA took a breather after a recent rally. A rise in the Australian dollar weighed on mining stocks. The All Ordinaries index eased 5.6 to 1,581.2. Turnover fell to 104m shares or A\$282m from 117m or A\$288m. Banks accounted for about one-third of the total market turnover, due to option-related activity.

SINGAPORE was disappointed by the debut of Pacific Carriers. The shares ended only 1 cent above the offer price of S\$1.70, having fetched up to S\$2.05 in the grey market. The Straits Times index lost 9.04 to 1,523.46. Volume rose to 58.7m shares or S\$180.2m, from 41.3m or S\$113.1m.

TAIWAN saw a hefty recovery in banks and cement makers. The weighted index rose 300.21, or 6.02 per cent, to 5,296.61. Volume rose to 1.47bn shares or NT\$72.7bn from 1.22bn or NT\$55.3bn.

SEOUL rose as buying by the stabilisation fund overcame individual selling. The composite index added 3.47 to 718.75 on slow volume WONS\$1.7bn after WONS\$1.1bn. However, news that the money supply grew 23 per cent in the first half of 1990, the fastest growth in eight years, raised fears of further tightening in monetary policy.

HONG KONG saw overseas investors snap up laggards. The Hang Seng index added 23.01 to 3,406.16. Turnover rose to HK\$12.13m from HK\$11.85m.

KUALA LUMPUR was quiet before the elections in the Malaysian state of Sabah. The composite index rose 0.39 to 592.57 and turnover slipped to 26.6m shares from 26.6m.

BANGKOK fell ahead of a no-confidence debate in Parliament later this week. The official SET index fell 18.06 to 1,032.07.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JULY 10 1990										MONDAY JULY 9 1990										DOLLAR INDEX	
	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	Local Currency Index	1989 High	1990 Low	Year ago (approx)							
Flowers in parentheses show number of times of week																						
Australia (80)	122.33	+0.5	124.40	143.33	130.44	126.25	-0.4	5.56	151.05	124.53	144.78	130.08	126.78	150.81	125.55	134.59	150.05					
Austria (15)	265.13	+0.4	210.43	227.02	223.07	223.07	+0.1	1.29	264.09	210.66	226.16	222.46	225.87	225.65	194.15	124.46	263.11					
Belgium (61)	192.07	+0.1	124.18	143.07	150.21	128.76	-0.2	4.57	191.57	124.76	145.08	150.32	127.04	180.02	122.11	139.99	190.71					
Canada (119)	137.73	-0.1	112.47	125.58	117.93	118.44	-0.2	3.51	137.86	112.22	121.84	116.23	116.72	130.57	130.57	143.36	136.71					
Denmark (35)	261.55	+0.1	213.59	246.10	223.96	223.96	-0.5	1.90	261.81	213.07	250.05	224.60	223.35	222.62	236.69	217.32	260.71					
Finland (28)	135.73	+0.1	110.84	102.77	118.22	109.26	-0.2	4.31	135.80	111.34	126.47	118.27	118.27	109.26	109.26	126.47	118.27					
France (124)	167.11	-0.1	128.30	147.82	134.52	139.22	-1.1	3.01	168.88	130.00	151.00	136.07	137.77	168.85	141.69	125.65	141.69					
West Germany (82)	137.00	+0.1	128.30	147.82	134.52	139.22	-1.1	1.90	138.62	113.98	132.58	115.74	134.84	122.05	122.05	134.84	122.05					
Greece (10)	137.00	+0.8	115.53	138.57	121.68	111.59	+0.7	2.67	137.00	115.53	138.57	121.68	111.59	111.59	111.59	138.57	121.68					
Ireland (17)	169.85	+0.4	156.04	178.63	162.96	164.07	-0.5	2.67	160.57	158.49	181.96	163.43	164.07	164.07	164.07	181.96	163.43					
Italy (99)	103.88	-1.3	84.88	87.79	89.58	93.05	-1.4	2.51	105.27	86.44	100.50	90.27	95.01	106.26	91.05	89.89	106.26					
Japan (454)	149.86	+0.1	149.86	149.86	149.86	149.86	-0.2	0.80	149.83	149.83	149.83	149.83	149.83	149.83	149.83	149.83	149.83					
Mexico (15)	226.29	+0.4	192.96	222.22	202.32	246.80	-0.2	0.93	203.14	122.71	234.40	201.91	245.24	245.24	201.91	188.65	245.24					
Netherlands (43)	502.14	-0.2	410.06	472.46	409.57	1575.11	-0.1	0.50	503.14	412.15	472.15	401.91	484.24	484.24	401.91	368.65	484.24					
New Zealand (17)	140.61	-0.5	115.07	132.58	120.88	119.80	-0.6	4.72	141.55	114.28	133.16	121.20	120.01	145.56	130.43	125.93	145.56					
Portugal (23)	362.17	+1.6	197.78	227.87	207.37	207.00	+0.2	1.41	362.17	197.78	227.87	207.37	207.00	207.00	207.00	227.87	207.37					
Singapore (25)	208.99	+0.4	165.59	191.54	174.67	170.76	+0.1	2.03	208.99	165.59	191.54	174.67	170.76	170.76	170.76	191.54	174.67					
South Africa (30)	175.17	-1.7	140.05	184.82	159.59	153.47	-1.9	3.88	175.17	140.05	184.82	159.59	153.47	153.47	153.47	184.82	159.59					
Spain (40)	271.54	+0.7	144.99	167.08	152.02	135.65	-0.5	4.03	272.26	145.74	168.30	151.71	194.50	177.54	132.84	151.71	194.50					
Switzerland (34)	185.67	+0.0	185.67	185.67	185.67	185.67	-1.2	1.98	185.67	185.67	185.67	185.67	185.67	185.67	185.67	185.67	185.67					
Taiwan (87)	108.67	-0.2	86.74	102.35	93.07	94.65	-0.5	2.21	108.67	86.74	102.35	93.07	94.65	94.65	94.65	102.35	93.07					
United Kingdom (304)	170.83	-0.1	139.50	150.71	146.25	139.20	-0.4	4.38	170.83	139.50	150.71	146.25	139.20	139.20	139.20	150.71	146.25					
USA (339)	144.21	-0.8	117.77	136.70	123.49	144.21	-0.8	3.96	144.21	117.77	136.70	123.49	144.21	144.21	117.77	136.70	123.49					
Australia (881)	162.68	-0.3	124.66	143.64	130.72	127.09	-0.6	8.00	163.17	125.70	146.25	131.35	128.50	163.17	125.70	146.25	131.35					
Nordic (118)	214.42	+0.1	179.10	201.70	253.60	779.07	-0.1	1.70	214.42	179.10	201.70	253.60	779.07	779.07	201.70	253.60	779.07					
Pacific Basin (659)	149.55	+0.3	122.13	140.71	128.06	140.18	-1.1	0.92	149.55	122.13	140.71	128.06	140.18	140.18	128.06	140.18	128.06					
Europe - Pacific (1640)	149.55	+0.3	122.13	140.71	128.06	140.18	-1.1	0.92	149.55	122.13	140.71	128.06	140.18	140.18	128.06	140.18	128.06					
Europe - Pacific (1656)	143.72	-0.7	117.37	135.21	125.09	125.50	-0.5	2.02	143.72	117.37	135.21	125.09	125.50	125.50	125.09	125.50	125.09					
Europe Ex. UK (677)	140.26	-0.8	114.54	131.93	129.12	120.19	-0.5	2.76	140.26	114.54	131.93	129.12	120.19	120.19	129.12	120.19	129.12					
Pacific Ex. Japan (235)	144.80	+0.6	118.25	136.27	124.00	126.74	+0.5	4.85	144.80	118.25	136.27	124.00	126.74	126.74	136.27	124.00	126.74					
World Ex. US (182)	151.20	+0.0	123.47	142.27	128.47	135.57	-0.9	2.09	151.20	123.47	142.27	128.47	135.57	135.57	128.47	135.57	128.47					
World Ex. US (2167)	147.42	+0.0	123.47	142.27	128.47	135.57	-0.9	2.28	147.42	123.47	142.27	128.47	135.57	135.57	128.47	135.57	128.47					
World Ex. SA. Afr. (2311)	181.20	-0.2	120.20	136.72	126.25	158.18	-0.6	2.04	181.20	120.20	136.72	126.25	158.18	158.18	126.25	158.18	126.25					
World Ex. Japan (2371)	147.08	-0.5	130.76	138.18	126.65	137.05	-0.7	3.52	147.08	130.76	138.18	126.65	137.05	137.05	126.65	137.05	126.65					
The World Index (2371)	147.59	-0.2	120.63	138.58	126.39	138.29	-0.8	2.29	147.59	120.63	138.58	126.39	138.29	138.29	126.39	138.29	126.39					



July 11 1990  
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# WATER INDUSTRY

## SECTION III

Wednesday July 11 1990



After successfully negotiating the hazards of privatisation, the water industry is now attempting to bring the quality of its product into line with EC standards.

**Richard Evans sums up progress since the watershed of flotation and examines the sector's prospects**

## Ready for a clean sweep

SIX MONTHS after successfully surmounting the watershed of flotation, the water industry of England and Wales is now safely into the private sector, but there are few signs that the storms ahead will be any less turbulent.

The predominant feeling within the industry is one of immense relief that the controversial, tortuous and time-consuming process of privatisation is over, linked with a hope that the industry will now be allowed to get on with its primary task of completing the investment programme to bring water quality up to scratch.

It has been a long haul since privatisation was first mooted early in 1983, following a series of conflicts between industry leaders and the Department of the Environment over lack of capital funding and Government interference with charging and investment policies.

Now, five years later and after two White Papers, one of the longest and most complex bills ever to reach the Statute Book, the appointment and transfer of five ministers with responsibility for the industry, and a running barrage of controversy and criticism, the

industry has finally left the haven of public ownership.

To the opponents of privatisation, the whole process has been nothing less than a cynical political operation, turning a public monopoly into a private one, and driving up costs and charges to the benefit of the shareholder rather than the customer.

But to the advocates of privatisation, the benefits are immediate and potentially immense, particularly the identification of investment needs for the next decade and the drafting of proper arrangements to finance these needs.

In addition, there has been release from Treasury constraints and the removal of political interference, the freeing of a sense of initiative within the companies, and the development of a change culture in favour of the customer.

So, how is privatisation working out? The answer must be "so far, so good" but a proper judgment is inevitably some way off.

The first company results since flotation, which have been trickling out over the last six weeks, have been fairly meaningless, as all that has happened over the period to the end of March is that the

companies have been recapitalised and transferred to the private sector.

The most important question is how well they will handle their big capital spending programmes totalling £34bn, and here, too, it will be another year at least before an initial assessment can be made.

All the companies have unveiled as expected, slightly higher pre-tax profits than promised in their flotation prospectuses last November. The only flurry of excitement during the reporting season came when Mr Roy Watts, chairman of Thames Water, the biggest of the 10 and the one keenest to be the industry's pace-setter, announced a dividend payment 3.6 per cent higher than forecast.

What is not in doubt are the problems the bulk of the industry has inherited after 100 years of public ownership, largely because of the failure of successive governments, Labour as well as Conservative, to authorise the necessary investment to modernise the creaking infrastructure and to improve water quality.

Thus, on privatisation, drinking water did not meet European Community requirements in many parts of the country although it remained perfectly safe to drink, there were limited but serious deficiencies in meeting important standards like nitrates, over a fifth of sewage treatment works failed to meet their legal standards, and nearly half the bathing waters designated under an EC directive failed to meet requirements.

Now the excuse of lack of resources has gone. Investment needs have been identified and price limits set to achieve spending targets and to pay for the necessary improvements in the water system and in water quality.

The industry's ability to manage the capital programme prudently is helped by strong initial capital structures reflecting the Government's write-off of virtually all debt, generous "green dowry" cash injections, a favourable tariff-setting formula based on a K factor above the level of inflation, and large capital allowances which will result in minimum tax liabilities for at least the next decade. Nevertheless,



increasing concern is being expressed by some water industry chiefs about the cost to the consumer of some of the environmental initiatives the European Commission and the Government appear keen on introducing.

Full implementation of the EC waste water directive in its present form would cost around £4.5bn, making a total of at least £7bn when the additional costs of stopping disposal of sewage sludge at sea by 1993 and the adding of primary treatment to long sea outfalls are taken into account. Mr Chris Patten, Environ-

ment Secretary, is also under heavy pressure from environmental groups and from Lord Crickhowell, chairman of the National Rivers Authority, the industry's environmental regulator, to introduce some form of secondary treatment for all inland sewage works.

Mr Ian Byatt, the industry's economic regulator as director general of water services (Ofwat), argues that since it will be customers who have to pay for these and other improvements, it is important for environmental decisions to be properly costed before they are taken so that the conse-

quences for people's bills are known.

One of the early fears of the industry was that the companies would be severely over-regulated, with constraints coming from too many sources. So far, however, although the regulators have started robustly, the relationships appear to be good.

Lord Crickhowell, chairman of the National Rivers Authority, the environment regulator, has been the most active because of the nature of the environment protection role and because the NRA is staffed by former water authority per-

sonnel who know the system well.

Mr Byatt's ability to stamp his personality on the industry has been more limited so far, because the role of economic regulator has to take into account the long-term nature of the water industry.

One of his early tasks will be to launch a public debate in the autumn about alternative methods of charging for water.

The system of charging based on rateable values has to be phased out by the year 2000, and each company will have to decide how it wants to charge in the future.

The most likely options are metering or some form of standing charge or licence fee, but both have their drawbacks. Decisions will await the outcome of a series of metering trials now under way.

Another possible cloud on the horizon is the attitude of any future Labour government towards the industry and its ownership.

Party leaders like Mr Bryan Gould, shadow environment secretary, and Mrs Ann Taylor, water industry spokesperson, have given clear indications that Labour would take water back into some form of public ownership, but both the method and the timing is unclear.

There is a growing assumption that although the return of the industry to public ownership is certain to be in a Labour election manifesto, it will not be a high priority given the range of programmes the leadership will want to implement after so many years out of office.

Similarly long-term issues concerning industry leaders are the role of the French, and the part diversification should play in the strategy of the companies. French interest in the UK water industry, as demonstrated by a large number of acquisitions and shareholdings among the 29 statutory water companies and significant stakes in some of the privatised companies, is here to stay.

The full impact of the French presence might not be clear for some time, however, given the immediate need for consolidation and the barriers against further takeovers.

### IN THIS SURVEY



North West Water's new £50m Sandon Dock complex which will provide Liverpool with its first sewage treatment works

Andrew Hill analyses results of the 10 big water companies and lifts the veil from the 29 smaller companies ..... Page 2

The cost of going green is beginning to affect companies around the world. Andrew Hill compares international practices and investigates the so-called French invasion in the UK ..... Page 3

Elizabeth Tacey looks at doubts the suppliers have about the investment programme and says trouble is bubbling up below the surface over quality controls .... Page 4

The two water regulators, Lord Crickhowell and Ian Byatt, are not office-bound figures, says Andrew Hill, who assesses their impact on the industry. Richard Evans discusses future charging policies ..... Page 5



Man-made bird's eye view of Northumbria's Kielder Water

Richard Evans talks to Bernard Henderson, chairman of the Water Services Association, and investigates environmental issues ..... Page 6

Editorial production: Roy Terry



How do you invest £3,500,000,000 without spilling a drop?

To our mind, the first thing you do is your homework.

Very thoroughly.

At Anglian Water, our investment programme - at least £3.5 billion over the next ten years - is the result of detailed planning.

Our Asset Management Plan and the Surface Water Requirement involved a comprehensive review of our underground and

overground assets in the case of underground assets, this covered each of the 1,195 parishes in our area.

Each of our 1,195 parishes, we would stress,

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So we've agreed with Government to limit the increase in expenditure over the next five years.

That way, the strain on everyone's resources - our own and our suppliers - is reduced. As is the likelihood of cost overruns.

Last, but by no means least, our people in Engineering Services Division are already hard at work co-ordinating one approach to

design, contract letting and supervision across the programme.

Anglian Water has maintained an excellent record in capital investment for many years.

With all that skill and experience on our team, the next ten couldn't be in safer hands.

**Anglian Water Plc**

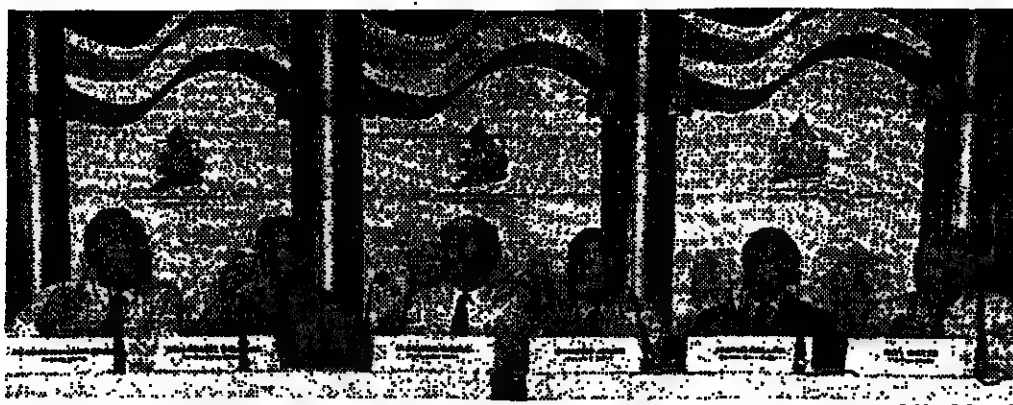
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## WATER INDUSTRY 2

## North West

NORTH WEST and Thames are the only water companies to have been admitted to the FT-SE 100 Index so far. It is big, but then so is its capital expenditure programme, which is estimated at £4.28bn for the next 10 years. Initial evidence seems to indicate that the group is keeping a tight hold on its operating costs, with the help of its new chief executive Bob Thian, who joined North West just before flotation. Compagnie Générale des Eaux, France's largest water supplier, owns 23 per cent of the shares. 1989-90 profit: £75m (£172m). Pro forma: £177m (£172m).



Water chairmen (from left to right) Bernard Henderson (Anglian), Sir Michael Straker (Northumbrian), Dennis Grove (North West), Sir Gordon Jones (Yorkshire), John Ballak (Severn Trent) and Roy Watts (Thames)

### Results of the 10 water companies analysed by Andrew Hill

## Thames

LARGEST of the 10, Thames inevitably has the highest profile simply because of its size and geographical location. As an FT-SE 100 stock its every move will be scrutinised by the stock market. As if to underline its prominence, Thames was the only company to recommend a 1989-90 dividend higher than the forecast in the flotation prospectus. The group was initially very keen to add diversified operations to the core water business, but its non-core ambitions have been played down somewhat since flotation. That said, Thames's aggressive management is unlikely to hold back for long. 1989-90 profit: £179m (£170m). Pro forma: £187m (£178m).

breach of European Community pollution regulations, a French company - Lyonnaise des Eaux - owns a 9 per cent stake, and it recently became the first UK water company to tap the sterling bond market with a £100m issue of loan stock. That should mean strong continuing interest in the stock, which is already attracting careful investors because of Anglian's conservative attitude towards diversification. 1989-90 profit: £86.1m (£83m). Pro forma: £139m (£138m).

## Severn Trent

SEVERN TRENT pushed itself forward strongly before privatisation, rivaling Thames for public relations efforts, but a low flotation yield rather took the shine off the performance of the group's share price. Severn Trent is now likely to play up its more lasting strengths, and play down its initial bullishness about diversification plans. The company has a heavy capital expenditure pro-

All profits are taken before tax for the year to March 31, 1990. Prospectus profit forecasts in brackets. Pro forma profits assume the industry's new capital structure was in place from April 1, 1989.

gramme to handle the bulk of it falling in the first five years, so its results will come under particularly close scrutiny, not least from the two French shareholders. 1989-90 profit: £130m (£121m). Pro forma: £217m (£208m).

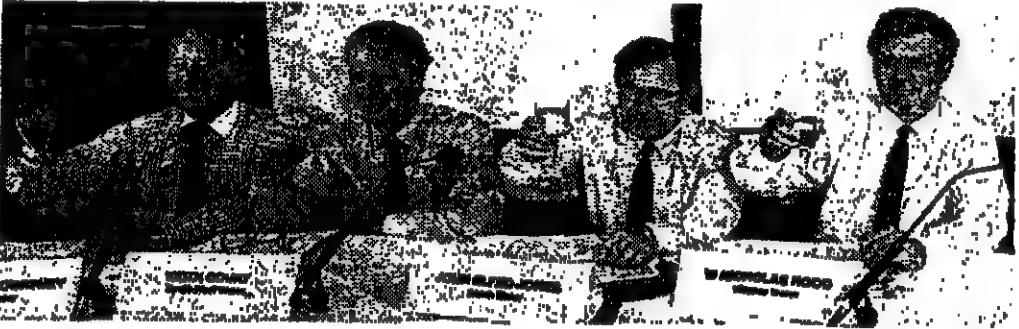
## Welsh

WELSH - and perhaps Yorkshire - probably have the strongest local following of the 10 water companies. In the case of Welsh, this is backed up by articles of association which will protect the company from takeover beyond the five-year life of the Government's "golden share". Welsh-speaking chairman, John Elford

Jones, hopes his company can capitalise on the region's economic good fortune by using existing infrastructure to supply new businesses. The group also looks well-placed to achieve cost savings over the next few years. 1989-90 profit: £39.5m (£24.9m). Pro forma: £97m (£93m).

## Yorkshire

DESPITE the existence of a regional grid linking rivers, reservoirs and groundwater sources, Yorkshire still had to impose restrictions on water use to cope with the 1989-90 drought. In general, however, it should relieve Yorkshire of any need to develop big new water resources. That will leave it free to concentrate on extracting further efficiencies from the core business, where it already has a strong cost-cutting reputation, and to promote a range of diversified businesses. These will grow from expertise in the basic water operations and are unlikely to upset the City.



Water chairmen (from left to right) William Courtney (Southern), Keith Court (South West), John Elford Jones (Welsh) and Nicholas Hood (Wessex)

1989-90 profit: £57.7m (£54m). Pro forma: £101m (£93m).

## Wessex

WESSEX attracted the attention of a French investor early in its privatisation career. Lyonnaise des Eaux said at the time it regarded its 6 per cent stake as something of a venture capital investment in a small water company with a fine reputation for high-tech developments. However, Wessex also has to cope with the rigours of a relatively large capital expenditure programme, and the fact that a large number of its customers buy their water supply from statutory water companies. Investors will be alive to any shifts in the balance of ownership. 1989-90 profit: £27m (£25m). Pro forma: £56.5m (£54.5m).

## Northumbrian

NORTHUMBRIAN, smallest of the 10 privatised companies, brought in its capital expenditure programme about 8 per cent under budget in 1989-90. That may not be particularly significant as it is only a fraction of a 10-year spending plan, but it has polished Northumbrian's image for cost-saving. The group will have no problem with water supply, given that the massive Kielder reservoir is part of its region, and investors are beginning to look at Northumbrian's fundamental qualities now that speculation on possible French investment has begun to evaporate. 1989-90 profit: £10m (£5.5m). Pro forma: £54.8m (£50.3m).

## Southern

LOCATED in the overcrowded, affluent, but comparatively dry south-east of England, Southern has to find new water resources if it is to make the most of its other advantages. Meanwhile, it has a portfolio of so-called "enterprise" companies, which include a joint venture with SAUR, the French supplier with a large presence in the region, to tender for refuse collection and cleaning contracts from local authorities. Analysts seem somewhat concerned about higher-than-average increases in wage costs. 1989-90 profit: £60.1m (£57m). Pro forma: £84.1m (£81m).

## Andrew Hill on the smaller water suppliers

## Still cloaked in mystery

MILLIONS of pounds have been spent in the past 18 months on advertising the 10 former water authorities.

The saturation television and poster campaign was considered a success by those who mounted it. It means, at the least, that even people who did not buy shares now know there are 10 water and sewerage businesses in England and Wales. But how many know the difference between Anglian Water (serving 5.6m customers over 27,000 sq km) and East Anglian Water (238,000 customers, 1,311 sq km)?

That the UK's 29 small water companies remain a mystery to most people - even the quarter of the population of England and Wales supplied by them - is hardly surprising. Indeed, it may even be a side effect of last year's Water Act, which was partly intended to eliminate the differences between the UK's 10 publicly-owned water authorities, like Anglian, and the 29 statutory companies such as East Anglian (privately-owned, with dividends and voting rights restricted by individual Acts of Parliament).

But the lack of public awareness has been just one factor making the task of the 29 companies - 15 of which are now controlled by three French water suppliers and the British contractor Bihwax - more difficult over the past year. Indeed, at the height of the water authorities' "awareness" campaign last summer, Bristol Waterworks, which is in Wessex Water's area, ran a series of advertisements partly to make its shares more going to be sold to the public.

On the face of it, the challenges faced by all 39 water companies are the same. They all have to respond to a new and stringent regulatory regime under the director-general of water services and the National Rivers Authority; they all have to manage a large, long-term capital expenditure programme.

But despite last year's postulations from the statutory

water companies that all 39 should be on a level playing field after privatisation, some smaller suppliers might be justified in asking whether they are playing on the same pitch as the 10 former authorities, let alone a level one.

The setting of K factors - the regulatory limit on price rises - was delayed for the 29 smaller water suppliers until after the privatisation of the 10 authorities, creating uncertainty for investors and employees. The Government, unsurprisingly, would neither write off the debts of the companies, which were already in the private sector, nor provide a "green dowry" as a platform for the investment programme.

Government intransigence has caused some bitterness in this poorly-publicised sector of the UK water industry. As John Fooks, chairman of East Surrey Water, said somewhat ruefully when announcing the group's results in May: "Life would have been easier if we'd had those things."

Continuing uncertainty may be one reason why only a handful of companies have sought shareholder approval to convert to public limited company status, thus shaking off voting and dividend restrictions.

Bristol, for example, is likely to keep its statutory company status, while liberalising its dividend policy. That will benefit shareholders but maintain a restrictive voting structure - protection against takeover attempts by, for example, two large French shareholders or even Wessex Water, which recently revealed a 3.35 per cent stake in the company.

But for those that have achieved plc status, the experience has not been entirely happy.

In sharp contrast to the hectic trading in shares of the newly-privatised companies, the illiquid stock of Mid Kent, East Surrey, Sutton District, and York Waterworks has been marked down by dealers. The prices are displayed in a dusty appendix to SRAQ, the Stock

Exchange's on-screen computer quotation service, rather than on the same page as the former water authorities.

Mid Kent Holdings was the first statutory water company to become a plc, when it set up a separate quoted holding company last summer. Brian Coleman, the group's managing director, says it has been difficult to explain to some private shareholders that the value of the company's stock - which has dropped steadily - is not dictated by Mid Kent.

Mid Kent was also one of several small water suppliers to complain about the cost, in time and money, of the protracted K negotiations with the Government. In Mid Kent's case the situation has been aggravated by the need to supply information to the Monopolies and Mergers Commission, which has just reported on stake-building in the company. "It takes a year, we foot the bill and we can't get on with the things we feel we ought to get on with," complains Mr Coleman. Mid Kent estimates it has spent £335,000 retaining advisers over the past year - a drop in the ocean for a former water authority, but an unwelcome burden for a small supplier.

On the other hand, the statutory companies and former statutory companies do seem to be relishing the different disciplines of the new regime. Several, particularly those backed by French expertise, are expanding from the core water supply business, although attempts to merge three statutory companies north of London in the interests of increased efficiency, have been temporarily thwarted by the MMC.

Mid Kent and Bristol Water, though independent, both belong to Gusto (General Utilities Scientific and Technical Organisation), set up by Compagnie Générale des Eaux, the French water supplier, to allow an exchange of data between the nine statutory companies which it owns or in which it has large stakes.

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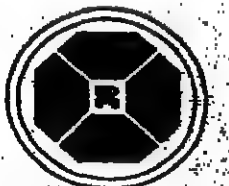
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Andrew Hill compares international practices

## Green costs begin to bite

CUSTOMERS OF British water companies who are up in arms about the effect of privatisation on water prices might like to discuss such gripes and grumbles with their Australian counterparts.

In England and Wales, price regulation will mean an average increase in the cost of water services of about 5 per cent in each of the next 10 years to pay for much-needed capital expenditure. Unforeseen costs - to meet European Community directives on the dumping of sewage sludge, for example - may add to these bills.

But in Melbourne and Sydney, where water rates are already among the highest in the world, consumers were hit by an average 31 per cent increase between July 1988 and July 1989. That was principally a result of increases in property values - used to determine charges in some cities - and attempts to eliminate cross-subsidisation between domestic and commercial sectors. Whatever the reasons, natives of Adelaide and Alice Springs may find it cheaper in future to conform to the national stereotype and drink beer.

Australia topped the international water price survey conducted last year by National Utility Services, which acts as a utility cost consultant for 75,000 commercial and industrial clients worldwide. The survey does not cover domestic water charges and it omits any analysis of the cost of dirty water disposal, but it provides at least a broad comparison of international water prices.

Britain, for example, despite suffering the third highest price rise in 1989-90, was still only ninth in the NUS league table, behind five of its EC counterparts including Italy, where standards are generally much lower. The NUS figures show that in 1988-89, the cost of water in the UK was less than

half that in Australia and West Germany.

NUS's 1990 survey should emerge next month. Critics of such analyses point out that comparison is complicated by the varying tariff structures and methods of charging (by metering, property values or flat licence fees, for example) in different countries.

A general appreciation of trends in water pricing, though less helpful, is probably more reliable. According to Andrew Johns, NUS's general sales

manager, the group's 1990 survey is likely to show an overall increase in world water prices, partly linked to growing concern about the environment, and a move to eliminate cross-subsidisation. Mr Johns expects the real effect of environmental improvements on water rates - particularly in the EC - to come through in 1991-92. "I think people have been talking about green issues for the last four years - they are only really starting to give the measures teeth now."

There are indirect links between the way in which countries organise their water supply and the importance of the environmental problems. As secretary-general of Eureau, which represents European water suppliers, Francis Rillaerts takes a broad view of the industry. The fact that northern European countries are in the dock at the European Court of Justice for breaching EC directives is not indicative of lower standards in those countries, he says, but of higher awareness.

British critics say it took the controversial privatisation process to stimulate awareness that the water industry even existed, let alone that it faced enormous environmental challenges. Francis Rillaerts believes the British experience and the French example - large private water companies competing for municipal contracts - may be taken up elsewhere. "I suppose other countries will move in that direction, but they will not go as fast as the UK," he says.

Such developments are more likely to be on the French model than the British, partly because in most developed countries the water supply is still controlled by municipalities.

Private water companies already operate in Spain, for example, where the French water suppliers have stakes, and Portugal has just modified its legislation to allow private companies to become involved in water supply. Now joint ventures can be established, although 51 per cent of the shares must be held by the local authorities.

But privately-supplied water in Europe is more likely to come from a company which has won a municipal contract, than from companies on the British model which also own the operating assets. In the developing world, the story is slightly different: the large French water companies and some British companies - the private contractor Bewater, for example - have been taking a greater hand in all aspects of water supply, selling their expertise in the design, construction and, increasingly, the operation of water systems.

If nothing else, the privatisation of the UK water authorities has revived international interest in the idea of investing

in water - UK water company shares were swallowed gratefully in Japan, the US, Canada and Europe.

France, Britain and the US are still the only countries in the world where it is possible to buy and sell shares in quoted water companies. But in the US, where private water companies serve only about 30 per cent of the population, the excitement of owning water shares is dulled by strict economic and environmental regulation and sluggish dividend and earnings growth.

In the past, international investors with a taste for water have turned instead to the three largest French suppliers - Compagnie Générale des Eaux, Lyonnaise des Eaux and SAUR - a subsidiary of the construction group Bouygues. They had already proved themselves adept at handling the stock market as well as water services in 1988-89, when they bought control of 12 of the UK's 29 smaller statutory water companies.

Two of the French companies - Générale and Lyonnaise - have also revealed small stakes in some of the newly-privatised UK groups.

Once the British companies have found their feet in the private sector they too might start to look to increase their strategic stakes and joint ventures overseas. Several operate international subsidiaries involved in engineering contracts or consultancy work from Mauritius to South East Asia, from West Africa to the Caribbean.

Further expansion would provide additional financial cement for the co-operation between international water companies which has always been a feature of the industry.

The so-called French invasion investigated by Andrew Hill

## Boiling waters subside

YOU COULD say that the past 12 months have been somewhat dull for the largest French investors in the UK water industry - at least by the standards of the previous year.

In 1988 and the early part of 1989, Compagnie Générale des Eaux, Lyonnaise des Eaux and SAUR - a subsidiary of the construction group Bouygues - launched 12 successful bids for UK statutory water companies, two of them contested.

They bought large stakes in several other companies and forced the Government to enact legislation obliging the Monopolies and Mergers Commission to investigate any further large bids in the industry.

But since then the boiling waters of the statutory company sector have subsided and almost the only sound has been of French companies digesting the large part of the British water industry they have swallowed.

French companies are used to winning municipal contracts that can last for 25 years or more and have always stressed that they take a longer view than many ordinary investors.

Christine Morin-Postel, the ebullient senior vice-president at Lyonnaise and chairman of Lyonnaise UK, points out that it is only proper to take time developing assets in a long-term industry. "At the moment, we are focusing on management issues and putting all our assets in the right mood," she explains.

Mme Morin-Postel was omnipresent just before Christmas when Lyonnaise announced that it had bought small stakes in three of the newly-privatised former water authorities, building up holdings in the hectic aftermath of flotation.

For the xenophobes among British journalists this was the horror story of the previous year's statutory company developments writ large (French Swallow British Water, and so on), but Lyonnaise only announced stakes in Anglian (9 per cent), Wessex (6 per cent) and Severn Trent (2.7 per cent), and claims it has not increased those holdings.

"The waters are very calm and we have friendly relations with those companies just as we always had in the past," says Mme Morin-Postel.

It emerged later that Générale des Eaux, France's biggest water supplier, had also bought stakes of below 5 per cent at around the same time - 2.3 per cent in North West, and 4.04 per cent in Severn Trent.

Any SAUR shareholdings in the 10 large water and sewerage companies remain hidden beneath the new 3 per cent disclosure level: the smallest of the three French companies has taken a slightly different tack, announcing joint ventures with Southern Water and Welsh Water to bid for local authority waste disposal contracts in their regions.

In the calm which followed the flurry of activity last year, people have begun to notice that all three French companies have other fish to fry in the UK. Jean-Claude Banon, who heads General Utilities, Générale's water subsidiary in the UK, says the bulk of the French group's investment in Britain is outside the water industry. The company has a stake in TVS Entertainment, the ITV franchise-holder in the south of England, and became the owner of the UK's largest quoted private medical company, AMI Healthcare, in

March. It is also involved in tendering for cable television contracts and has a majority stake in the construction company Norwest Holst.

Lyonnaise, meanwhile, was behind a big restructuring in the UK funeral services business last year when two of the three quoted funeral directors - Hodgson Holdings and Kenyon Securities - merged. The French group's funeral services subsidiary was Kenyon's largest shareholder and now holds a significant stake in the merged company.

**French companies are used to winning contracts that can last for 25 years or more**

merged company, PFI Hodgson Kenyon International.

Générale and Lyonnaise, both giants on the Paris bourse, have also been expanding in the UK waste collection and disposal market through their respective subsidiaries Cory UK - a joint venture with Wiestech - and Sitaclean.

Not that the French companies have neglected their recent acquisitions. Générale, for example, has been embroiled in the Monopolies and Mergers Commission examination of a merger between one of its companies and two others north of London, which would leave the French supplier with a majority stake in the merged group.

But most of the statutory companies bought by the French suppliers are still run as independent units, with guidance from the parent company's UK subsidiary.

"We try to work together and enjoy the benefits of working together - for example on

pricing - but we haven't tried to merge anything," says Jean-François Talbot, managing director of SAUR Water Services, whose four companies are grouped together in the south-east corner of England.

Générale has established Gusto (General Utilities Scientific and Technical Organisation) for the nine statutory companies it owns and in which it has large stakes.

"The initiative is meant to provide a forum for companies that are associated with us to exchange information of a technical nature," explains Jean-Claude Banon.

Lyonnaise is promoting a similar exchange of technical expertise, to the extent that some of its companies are carrying out trials with a French-designed membrane filtration system, while automation software pioneered by one of its British acquisitions, Essex Water, is applied in France.

Co-operation which works to the benefit of British water companies should be enough to allay the fears of consumers, particularly if it helps reduce their water bills.

As for British companies breaking into the crowded French market, that seems less likely. At its recent preliminary results meeting, for example, Severn Trent suggested that it would pursue operating contracts overseas. But John Bellak, the group's chairman, added: "I'm not necessarily aiming to pitch against the French on their own ground for their own municipal contracts."

Those Britons who persist in viewing the French water investments as part of the old cross-channel rivalry may have to wait a while to avenge the so-called "French invasion".

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## WATER INDUSTRY 4

Elisabeth Tacey looks at the industry's suppliers

## Doubts about organisation of investment programme

A YEAR AGO, before privatisation and the questionable advertising image of the cigar-puffing duck, there were worries that the water industry's suppliers would be unable to meet the challenge of the huge investment programme planned for the newly-public companies.

A year on, the concern of the suppliers and contractors is not whether they can cope, but whether the water companies will help them cope.

The Water Services Association says the £26bn, 10-year investment programme is "the largest audited and costed such plan ever".

At this early stage, with the 10-year programme barely begun, it is difficult to tell if the water PLCs are sticking to their investment plans. The few signs, from those that have reported, is that they are.

But, though the suppliers look forward to this work because, they have reservations about the way in which the programme is being organised.

The Society of British Water Industries, set up in 1986 to be a talking shop for companies to liaise with the water authorities for which they were working, says that contractors and suppliers appear to have seen little of the contract build-up, but that they expect it; the contractors are concerned about a large amount of work on the horizon.

One source close to the industry says: "The suppliers are a bit worried that there is so much work all at once... The PLCs are not telling us as much about their plans as they did when they were water authorities."

As Mr John Hills, representative of the British Water and Effluent Association, suggests: "If it was UK Ltd you would expect the work to be planned to smooth out peaks."

The capital spending planned by the water authorities, he says, used to be public knowledge. But at the beginning of last year, as privatisation approached, he says information "began to dry up" as the authorities had to comply with regulations in the Finan-

PLCs Investment Programme, 1990-2000				
Company	Area (sq km)	Pop (m)	Expenditure (£m)	
			1990-95	1995-2000
Anglian	22,000	3.8	1,470	1,990
Northumbrian	27,000	5.4	540	345
North West	14,800	7.0	2,250	2,050
Severn Trent	18,900	6.9	2,330	1,750
Southern	21,600	8.3	830	500
South West	10,450	1.5	785	625
Thames	13,750	11.7	1,820	1,820
Welsh	20,000	2.9	680	675
Wessex	7,350	1.1	650	625
Yorkshire	13,900	4.4	1,210	1,210

Source: Water Privatisation Prospects

deal Services Act. And now, he maintains, the spending plans the public water companies can give is less detailed than before.

The basic investment figures are those that were printed in the privatisation prospectus last November.

It is difficult for companies to "set out their stalls and plan for work in years to come," he says.

Mr Paul Garrett of the Water Services Association thinks the

A year after privatisation, the concern of the suppliers and contractors is not whether they can cope but whether the water companies will help them cope

problem of how the contractors cope is "a side issue". He points out that when everyone seems to be screaming for rapid change, from the European Commission - which he describes as the "motor" driving the work programme - through the consumers to the press, then the water companies cannot be blamed for trying to get the work done as fast as possible.

He adds that the Water Services Association would like to see as much work as possible going to local companies, but that there are others within the European Community that could be employed.

Mr Jim Prestidge, director of the British Water Industries Group which mainly helps companies with exports, describes the UK market as "becoming very lively", but adds: "I think our industries are getting geared up to cope." He says it is noticeable that there have been a number of newcomers to the business.

BWEA publishes a regular survey of orders taken by its members. Mr Hills says that growth in the number of orders for water and effluent treatment plant virtually doubled, and that a similar peak occurred when the water authorities took over from local authority control in 1973.

And he is "pleased to see any mechanism that will allow the right amount of money to be spent in the sector... our concern over the years has been the roughly 10 per cent underspend per year."

He also points out that, though the number of BWEA members has changed little over the past few years, the group has seen a "burgeoning" in the number of subscription members.

These belong to one committee and do not have to meet the condition of the constitu-

tion which says that association members have to be "established," meaning that they must have been in existence for at least three years.

The Quality Water Group, for example, which deals with domestic water treatment, has grown from handling 14 companies to 89 in a year.

"One big change now is in WSPCLs (Water Service PLCs) taking contractors under their wing," says Mr Hills. Of his membership - about 50 - 10 per cent are now owned by PLCs.

In March, Wimpey Wessex Water was formed as an equal-ownership joint venture between Wessex Water and George Wimpey, the contractor, to design, build and maintain water and sewerage projects. And in April, South West Water bought a Cornish civil engineering contractor, TJ (Brent).

Mr Prestidge cites the examples of Welsh Water, which acquired a water consultant, Severn Trent Water, which bought Capital Controls of the US, a sterilisation control equipment maker; Yorkshire Water's purchase of the UK offshoot of a Dutch treatment plant manufacturer; expansion by Biwater, the market leader in effluent plant, into several hardware areas such as pipes and valves; and Thames Water's purchase of Portal Holdings, the waste treatment plant company, in its drive to purchase several water suppliers. But of the hundreds of suppliers, he says, "it hasn't made a big dent".

Mr Garrett of the WSA points out that the water companies can collaborate and take advantage of each other's strengths; for example, "Wessex Water has always been very strong in computing and computer systems."

Mr Hills is unsure which way the changes will go towards bigger companies with a range of expertise, or towards specialisation. But he reckons there will be change as the industry shakes out over the 10-year investment programme that, the water industry hopes, will put them on track for the next century.

Pressure over quality controls eases, but...

## Trouble is bubbling up below the surface

PRESSURE is off the water industry for a while after an unwelcome spotlight focused on the quality - or lack of it - of UK drinking water.

The European Commission, in the drive to harmonise community rules, drew up the drinking water directive, which set limits on the amount of contaminants in water. The bold headlines and scare stories came about because UK water did not meet those limits. Particularly worrying was non-compliance with limits for nitrates, lead, aluminium, organochlorines and pesticides.

The problem was exacerbated because the state had not been investing in the water industry to the tune of about "a 10 per cent underspend per year", says Mr John Hills of the British Effluent and Water Association; the Government also asked the Commission for an extra 10 years to meet the directive after it came into force in 1988, and for some limits, particularly pesticides, the water companies do not guarantee meeting the figures by then. Hence last summer's brouhaha.

But, points out Mr Paul Garrett of the Water Services Association, the water industry trade body, most EC countries are being taken to the European court over their flouting of the rules.

The exception is Portugal, he says, because that country has an exemption for a year to try to comply - and once that year is up, "they'll be in the club, so to speak".

Under the Water Act, the PLCs have a duty to supply "wholesome" water - that is, meeting the Water Quality Regulations, which mostly agree with the EC figures. Mr Garrett reckons that meeting most of them is a case of paying to fit proven technology.

Nitrates are mostly introduced from fertilisers and are a problem for water companies in agricultural areas. Anglian, Severn Trent, Thames and

Yorkshire PLCs have asked for relaxations until work can be completed to reduce nitrate levels: this can be done by ion exchange or blending water from different sources.

The mains distribution system can introduce various metals into the water. These include lead - particularly when the water is soft - iron, manganese and aluminium. Pipes and sewers can be replaced or relined, though removal of householders' lead pipes is the responsibility of the householders, another potential bone of contention. And control of acidity of the water is used by several companies, such as Anglian, Severn Trent, Southern, South West, Wessex and Yorkshire, to reduce solubilisation of the metals.

Aluminium content of water is also too high in some areas due to use of aluminium sulphate as a coagulant. Aluminium has been linked to Alzheimer's disease. Use of iron sulphate can avoid this problem. However, both these treatment processes do not address the true difficulty, only the results. An example of this is the use of coal tar to refine old mains - this is now leaching polynuclear aromatic hydrocarbons into the water, and these pipes need relining or replacing.

Pesticides, agrees Mr Garrett, are a problem, and he reckons a "more generous parameter" is needed for the whole EC. "All the technology and expenditure in the world is not going to get us there."

Granular active carbon filtration is being used by some water companies as an alternative to sand, the usual method. Sand filters out most large particles and then chlorine disinfection kills micro-organisms. Carbon is porous to small molecules such as chemicals, and Mr Bob Hyde of the Water Research Centre says that a project supported by the water industry to the tune of about

£250,000 a year for three years is studying granular carbon to remove pesticides. "If there is a problem [with pesticide removal], the current methods of treating water are not doing it properly," he says.

A corresponding WRG project is looking at use of granular carbon with ozone as a disinfectant. The problem with chlorine is that it reacts with organic molecules to produce organochlorines - an example being chloroform, a known carcinogen. Ozone kills bacteria and avoids this by-product formation.

However, Mr Albert Coleman of the Drinking Water Inspectorate has reservations about this move. He argues that little is known about the effects of high ozone levels. He is afraid that "it looks as if we have got to go much more for ozone at a fairly high level. But it would take at least a decade, if not two or even three, before we could get round the whole of the country [to convert chlorine disinfection to ozone]."

The Drinking Water Inspectorate was set up to monitor quality under the new privatised regime. However, it has been criticised for its small size - at 23 employees, it has just over two inspectors per water company - and limited scope - it has no laboratories to check samples taken from the water companies' supplies, and so has to rely on the companies' data. And even when change is needed, says Mr Coleman, it can take a long

time for anything to be done. He maintains that the nitrate problem was pinpointed in 1971 but nitrogen fertiliser use was only restricted from 1988.

Dr Hugh Tebbutt is the co-ordinator of the safe drinking water initiative at the Science and Engineering Research Council. The drinking water Council was formed about a year ago, and has about £400,000 to spend this year on six projects. Its existence suggests increased concern about quality of drinking water, but Dr Tebbutt points out that West Germany still spends about three and a half times as much as the UK Government on research; the Netherlands spends more than twice the amount, and even Belgium spends more.

The EC limits have been questioned. The water industry points out that, for example, the limit set for nitrate is 50 milligrams per litre, whereas the World Health Organisation's guideline - set after scientific analysis - is double that. Some argue that the limits were set arbitrarily, at the detection limits for some contaminants. Friends of the Earth argues that the less contamination, the better.

There is a feeling that trouble is bubbling up under the surface for the water industry, when it will spurt up into an uncontrollable fountain is unclear. But the waters do not run smooth yet.

Elisabeth Tacey

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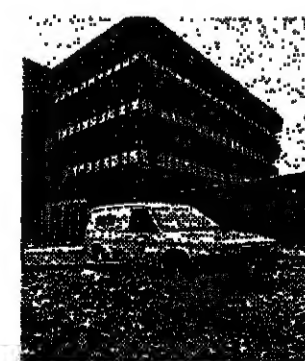
At 12.30pm tomorrow, July 12th David A. Trippier, ME Minister for the Environment and Countryside, will officially open the country's first full-scale operational nitrate removal plant at Little Hay near Sutton Coldfield.

Since 1988 the South Staffordshire Water Company has undertaken research and development into various methods of denitrification of water supplies, as part of a programme to achieve full compliance with E.C. directives of 50 mg/l by 1993. The new plant in fact achieves a reduction of nitrate levels to less than 25 mg/litre.

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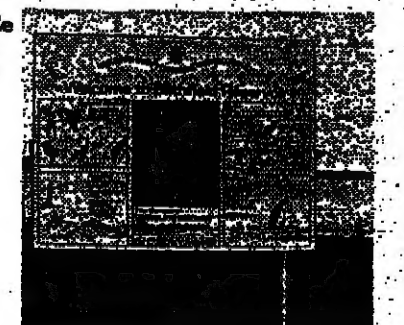
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Andrew Hill assesses the impact of the water regulators

## Quick out of the starting stalls

WATER'S two most important regulators - Ian Byatt, director-general of water services, and Lord Crickhowell, chairman of the National Rivers Authority (NRA) - have been at their desks since the beginning of last September.

Nine months on, it is already clear that they are neither office-bound figureheads, nor bureaucrats intent on wrapping the newly-privatised industry in red tape. Both regulators have been very quick out of the starting stalls.

The NRA, charged with the sensitive task of protecting the water environment, is staffed by former water company employees. The change was made to end the poacher-gamekeeper dilemma - former water authorities having to report their own pollution misdeeds.

As a result the NRA was able to hit the ground running. Within a month of its formal establishment it had brought a highly-publicised prosecution against Shell UK for polluting the Mersey estuary with a spillage from its oil pipeline. The eventual court fine of £1m was criticised for being too small, but it was the biggest in the UK for any pollution incident and contributed to the NRA's growing reputation as a robust new regulatory body.

Perhaps more important, the authority achieved the first successful prosecution of a privatised water company - The Yorkshire Water Services was fined £1,000 plus costs for polluting a trout stream.

The NRA is also promising to take a hard line on excessive abstraction of water from Britain's rivers, in an attempt to pre-empt a drought this summer following the past year's below-average rainfall.

But despite public statements on issues ranging from global warming and tidal defences, to toxic algae and acid rain some pressure groups have implied the NRA does not have the political and financial clout to control the UK's 39 water companies.

In recent weeks, supporters of the NRA have also been worried by new proposals which should be published in the white paper on the environment in September. The Department of the Environ-



Chief regulators: Lord Crickhowell (left) and Ian Byatt

ment wants to turn the Inspectorate of Pollution into an independent Civil Service agency which could eventually merge with the authority. Although some of the inspectorate's functions overlap with those of the NRA, a merger - which would take place in about five years - would not be welcomed by the more specialised authority.

Privately, water industry chiefs admit they have found it more difficult to interpret Lord Crickhowell's strategy than to come to terms with Mr Byatt's more strictly defined role.

Mr Byatt's ability to stamp his personality on the job of director-general of water services has been more limited.

As he repeatedly stresses, he wants the role of economic regulator to take into account the long-term nature of the water industry.

Not that anybody expected him to tamper with the Government-set price limits this early. The first official review of the so-called K factors takes place after 10 years, although Mr Byatt can carry out an interim review after five years.

"Substantial adjustments to investment programmes between periodic review could not only upset consumers' expectations, they could also be disruptive," he said in his first annual report, published last month.

Instead, the director-general has spent his first nine months

in office contacting the 39 businesses and setting up the 10 regional customer service committees - which, in the words of his first annual report, will be "the local champions of the consumer". In addition, he has opened a public debate about alternative methods of charging for water - such as metering, or a flat licence fee - and hopes to produce a consultation paper in the autumn.

Mr Byatt has also been at the centre of the Monopolies and Mergers Commission's important investigation into a proposed merger of three small water companies north of London.

The MMC became an *ad hoc* regulator of the water industry with last year's Water Act, which obliges the commission to investigate takeovers of water companies with assets worth more than £30m.

Its report on the proposed merger of Colne Valley, Lee Valley and Rickmansworth water companies was the first under these rules. The MMC also had to grapple with the involvement of French water suppliers, one of whom - Compagnie Générale des Eaux - would have had a controlling stake in the merged company, Three Valleys Water.

For these reasons, the investigation was widely regarded as a test case for merger policy in the newly-privatised industry. Although the bid was proposed in July 1989, the report

was not published until the end of April this year, further emphasising the sensitivity and complexity of the issues being examined.

The commission ruled that the merger should not go ahead, apparently ruling out any attempt by existing water suppliers to expand through acquisition, while leaving open the possibility of an outside bidder launching a successful bid. But it also suggested the proposals would be approved if the three companies promised certain cost savings on top of those already suggested by them in the course of the investigation.

That should have been that. But unusually, the trade secretary Nicholas Ridley (who introduced the original water takeover rules when he was Environment Secretary), questioned the MMC's qualified conclusion: he wanted to extract even more benefits from the three companies before he would allow the merger and asked the director-general of water services to discuss further remedies with them.

Mr Byatt had argued that a 6 per cent drop in water charges (the estimated effect of the merger over 10 years) did not quite outweigh the reduction in his ability to make comparisons between independent water suppliers - an important element of the philosophy of "yardstick" competition in the monopoly industry. A merger between neighbouring companies, though it reduced charges, would make the task of setting charges and stimulating competition in the industry more difficult.

Critics argue that such conclusions reduced the overall threat of takeover, previously considered an important discipline of the private sector, and even risked politicising the director-general's role.

Mr Byatt should complete his discussions with the Three Valleys companies in the next month or so.

The debate on the most efficient and fairest way to regulate the water industry is far from over. It is bound to have been revived by last week's MMC report on large stakes held by French and British investors in two water companies in the south-east of England.

Richard Evans examines future charging policies

## A dilemma over price-fixing

THERE is considerable uncertainty in the water industry about the way in which customers will pay for their water in the future, and Mr Ian Byatt, the industry's economic regulator, has called for an urgent debate on the alternative methods of charging.

The problem stems indirectly from the Government's introduction on April 1 of the community charge, or poll tax, in England and Wales in place of domestic rates. Water charges have traditionally been based on domestic rateable values.

Water and sewerage bills will for the time being continue to be calculated on the otherwise redundant rates valuations, but a permanent solution has to be found by 2000, when the domestic rating system is due to disappear.

This relatively close target date has begun to concentrate the minds of industry leaders and technical experts wonderfully, but there remains a range of conflicting views which will need to be resolved soon so that a new charging system can be put in place.

Charging for water services based on rates was never regarded as particularly fair or logical, but because water charges have traditionally been low and represent a small proportion of average outgoings, protests have been muted. It was simply not worth creating much of a fuss.

Nevertheless, the system did bear a crude relationship to a household's ability to pay, as highly-rated properties which as a consequence paid more in water charges, were generally lived in by the better-off.

But what to put in place of rates is a question that remains open, and there is unlikely to be a universal solution covering the whole country.

Metering is the most obvious alternative. Its fairness, being based on what people use, is not in doubt, but there are big problems over capital and running costs as well as over public and political acceptability. Until recently, metering was regarded as the most logical solution but difficult if not impossible to achieve on cost grounds.

However, in 1985 an industry study led by Mr Roy Watts, chairman of Thames Water,

came to a more pragmatic conclusion. It found that metering might be justified economically if its high installation costs could be offset by reductions in demand and by eventual savings in revenue expenditure and capital investment.

The committee recognised that reliable data was virtually non-existent, and recommended that a series of trials of domestic metering should be conducted to find out more. The Watts report lay on the shelf for over a year and might have continued to gather dust had it not been for the Government's announcement that the use of the rating system for collecting water charges was to be phased out.

This galvanised the water industry and the Environment Department into action, and the trials, consisting of one large area of 53,000 households covering the whole of the Isle of Wight and 11 smaller ones of around 1,000 properties each, are now well under way.

According to Mr David Gadbury, director of planning at Southern Water and chairman of the group monitoring the trials, the reaction of customers to metering or any other charging system will be crucial. So far, although there has been some hostility in the Isle of Wight, the trials have not produced the adverse customer reaction that was widely forecast.

An interim report on the trials published last week thought it would be feasible to meter 95 per cent of households, but that costs and installation problems would be considerable. The average cost would be around £185 if the meters were placed indoors and £200 if outside.

It is already clear that the costs of changing to a new charging system can be treated by the companies as "cost pass through", which means that the customer will have to foot the bill, but it will be up to the regulator to decide exactly what charges can be passed on.

Other alternatives therefore have their adherents, but each has its drawbacks.

The flat rate licence fee, or standard charge, has already been chosen by Welsh Water in preference to metering, largely on practical grounds. The company argues that given its simplicity, certainty, and cheap-

ness of billing and collection, a licence fee is the most sensible solution for its own circumstances.

But although cheap to operate, a flat rate licence fee bears even less relation to consumption than the old rateable value system. The idea of every household paying the same charge may be very simple, but whether customers would perceive it as being fair is another matter.

Another option would be a charge related to the number of residents in a property. This would give a better link to demand, but it would be expensive to collect, and given the

difficulties of the poll tax, industry leaders are unlikely to be keen on the idea.

Other proposals, including a count of the number of bedrooms in a house, or the number of taps or appliances, have even more obvious difficulties attached to them.

Mr Gadbury believes sooner or later the industry will switch to a meter system. "It seems illogical to charge for a

scarce and increasingly costly resource in such a way that there is no incentive for the customer to use it more economically."

"Charging would be a traumatic technical and financial challenge, but I believe that the trials will demonstrate that the difficulties are not insuperable," he says.

It could be that the areas of the country where water can be in short supply - broadly the south and east - will opt more readily for the metering alternative than will areas with plentiful supplies, as the possible savings from metering would be less relevant.

The issue should become clearer in the autumn when Mr Byatt publishes a consultation paper. He has already indicated his own leanings when in the first annual report of Ofwat last month, he stressed that the existing pattern of charging was in great need of rationalisation.

He argued that any new system must give customers sensible price messages to enable them to relate their consumption patterns to the rising cost of collecting, treating and transporting water. It sounded like a warning to companies to muster good arguments if they are preparing to oppose metering.

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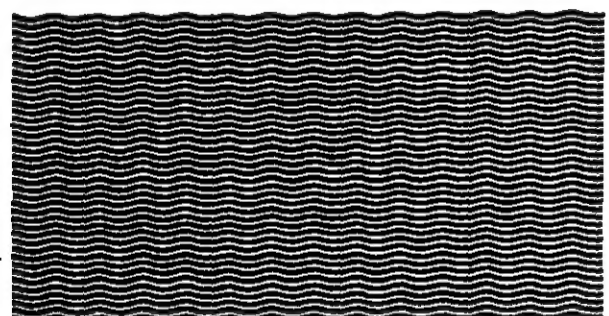
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## Making Waves



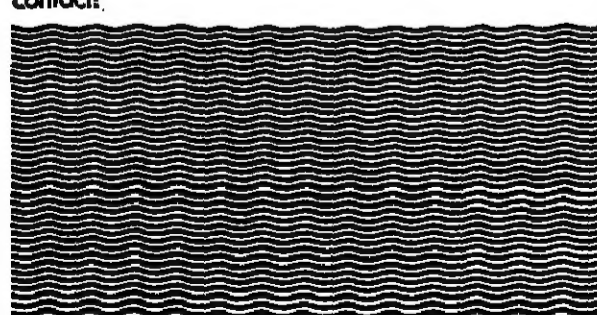
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## WATER INDUSTRY 6

Water chief talks to Richard Evans

## A lot of catching up to do

THE City is going to judge the recently privatised water companies primarily on their ability to meet their huge capital programmes, says Mr Bernard Henderson, chairman of the Water Services Association.

With a 10-year spending programme amounting to well over £24bn, it is clearly far too early to make a meaningful judgement, "but things seem to be shaping up well", is his initial assessment.

Mr Henderson has been chairman of Anglian Water since 1981, making him the longest serving of the 10 former water authority chairmen. On January 1, he took over the mantle of standard bearer of the industry, as chairman of the WSA, from Sir Gordon Jones, chairman of Yorkshire Water, who helped steer the industry through the privatisation rapids at the end of last year.

The new national chairman urges patience to allow time for the industry to implement the huge spending programme to bring water quality, rivers and beaches up to required European Community standards.

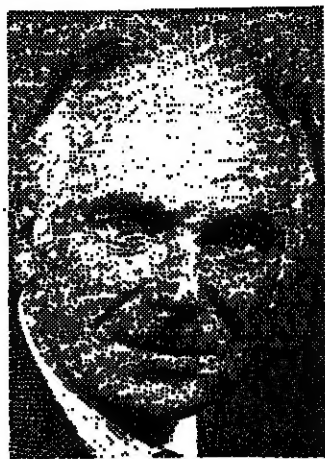
"Everyone must recognise what a cruel aftermath we have been left after decades of neglect, when governments were unwilling to put the necessary capital into the industry to maintain the infrastructure... there is a lot of catching up to do."

The industry is in the throes of planning the hundreds of new schemes that will be necessary over the coming years to reach the required quality standards, and this explains the number of link-ups between water companies and consulting engineers.

The great surge of capital programmes should come between 1992 and 1994, and questions have been raised about the ability of the construction industry to meet such heavy requirements over a short timescale.

"We think the industry will be able to cope because the programme will not be one huge item like the Channel Tunnel, but a series of small to medium contracts that will be much more manageable," says Mr Henderson.

One big concern for the industry is the anxiety already expressed by Mr Ian Byatt, director-general of Water Ser-



Henderson urges patience

vices, that the proposed increase in standards would inevitably mean much higher costs and charges, and these would ultimately have to be paid for by the customer.

"We are concerned that everybody wants higher water quality standards, cleaner rivers and better beaches, but they are then not necessarily so keen on paying for them."

Similarly, Mr Henderson is concerned that some critics of the industry pointed to what they regarded as excessive profits but failed to realise that companies needed to make satisfactory profits to attract future investment.

Mr Henderson is an advocate of metering as the best way of charging for water in the future, on the grounds that paying for what is used is the fairest method, but he accepts that a significant hurdle will be the cost of installing and reading the meters, put at around £150 a household.

As with the rest of the industry, Anglian is awaiting the outcome of the series of country-wide metering trials before reaching a decision.

More specific to Anglian is the problem of nitrates, which filter into the soil from the intensive use of fertilisers in the region.

The company is having to spend £100m over the next four years to reduce the nitrate level in 55 water sources.

Mr Henderson is critical of the attitude of the Minister of Agriculture, and calls for much more positive action.

He would like to see nitrates

much more strictly controlled in borehole areas.

More generally, he hints at criticism within the industry at the level of some of the scientific advice available to the Environment Department, and suggests that experts from within the industry or from the academic world should be brought in at an earlier stage in dealings with the European Commission.

Diversification from core services, much advocated by some water authority leaders before privatisation, fails to fire Mr Henderson with obvious enthusiasm.

"The rest of the industry now largely accepts Anglian's view that it is absolutely essential to prove credibility by showing we can run the water business thoroughly efficiently before putting too much emphasis on diversification," he says.

The top priority remained to get on with the business of providing water services to customers in the largest growth region of the UK.

Mr Henderson is equally sanguine about another potential problem facing the industry - the possibility of the Labour Party winning the next election and advocating the return of the industry to the public sector.

"We have to remember that a very large number of our employees and customers are shareholders, and their interests cannot be ignored... we also now have, for the first time ever, a formula for getting the money to improve the infrastructure up to the highest standards."

His view is that an incoming administration would have to think very carefully before returning the industry to the public sector, so that capital programmes would again have to take their chance with spending on social services, education, health and other priorities.

The profile of the industry is not as high at present as it has been in the recent past, he says with some relief.

He forecasts that attention will now focus more on individual companies rather than the industry as a whole, but that there will still be a regular upsurge of interest over matters of national importance.

THERE is no doubt that the pressures exerted in recent years by the environment lobby have been spectacularly successful, and the water industry has been affected more than most.

Alarming stories have appeared frequently in the media concerning the high levels of nitrates, pesticides, iron, aluminium and lead in some drinking water, the poor condition of some rivers and the even worse state of some beaches. All have combined to raise substantial question marks over an industry that used to be a byword for quiet, reliable service.

Billions of pounds have been added to the industry's capital programme over the next decade to ensure that the high expectations raised in the customer are met. The scare stories, some justified, others not, have had their effect, but the truth is that standards in the

The environmental issues analysed by Richard Evans

## Success for the clean lobby

UK industry are generally higher than in the majority of other EC countries.

The UK's primary problem has been that the industry has suffered a chronic lack of capital investment, first under Labour in the late 1970s and then under the Conservatives until the mid-1980s. There has been a lot of catching up to do.

According to Mr Michael Carney, secretary of the Water Services Association which represents the former authorities, the immediate results of privatisation, despite its widespread unpopularity, have been beneficial for water standards and water quality generally.

This, he argues, is because of the highlighting of weaknesses that needed correction, and the recognition of the significant increase in investment required so that £24bn can be spent on capital improvements over the next decade, compared with £10bn over the past 10 years.

In addition, a powerful new regulatory framework has been set up, with a director-general responsible for regulating charges and service standards, and a new drinking water inspectorate to assess water quality.

The capital spending programmes are designed to bring drinking water quality, rivers and beaches up to the EC's required standards, and to ensure that sewage, or waste water as it is now known in Community jargon, is disposed of in an environmentally satisfactory way.

This is straightforward enough, except for two elements - the high cost, and the fact that the goalposts are liable to change as expectations increase and as methods of detecting pollution become more sophisticated.

To allow for this, the companies have had written into their charging formulae the ability to charge extra for any additional capital spending requirements not yet known. This means that water charges, set to rise by an average of 5 per cent above the rate of inflation each year for the next 10 years, could in fact increase by much more for environmental reasons.

With drinking water standards, the EC has been putting maximum pressure on the UK to bring full compliance forward. The regulations should have come into force in 1985, but the UK Government, after being threatened with more legal action, has now agreed to compliance by 1993.

The two biggest difficulties have been the presence of lead in pipes in parts of Scotland, and a surfeit of nitrates in parts of England, particularly East Anglia and Staffordshire. This is caused by intensive farming with fertilisers that have slowly leached into underground boreholes.

Pressure has moved recently to the waste water and sewage disposal side of the industry, and the Government

announced earlier this year a series of concessions to counter the country's reputation as the dirty man of Europe.

The discharge through pipelines of raw sewage into the sea is to be phased out as soon as practicable. The extra cost of stopping disposal of sludge at sea and adding primary treatment to long sea outfalls is put by the industry at £2.5m, a good deal higher than the Government's estimate of £1.8m.

The Water Services Association argues that the ending of the piping of raw sewage into the sea would necessitate the building of large sewage treatment plants on coastal sites, which would not be justified on environmental grounds.

Nevertheless, the primary treatment of sewage before it is deposited in the sea via long sea outfalls is likely to benefit some of Britain's 440 beaches.

A record 29 British beaches won the coveted Blue Flag award this year for achieving the high EC standards for bathing waters, compared with 21 in 1989, but 34 of the 63 entries failed to make the grade, and there is clearly a great deal more work to be done before the majority reach the highest standards.

North West Water, one of the companies most affected by need to clean up beaches, estimates that the EC waste water directive will cost it a further £100m on top of the £200m it has already committed to cleaning up bathing waters

throughout the region over the next five years.

Mr Chris Patten, Environment Secretary, has said the Government will spend £3bn on a big clean-up of coastal sewage works, but the EC claims Britain needs to spend £7bn to do the job properly.

This and similar issues is leading to some concern among water industry chiefs about the costs to the consumer of various environmental initiatives the Government intends to introduce.

Mr Patten is also under growing pressure from environmental groups and from Lord Crickhowell, chairman of the National Rivers Authority, the industry's environmental regulator, to introduce some form of secondary sewage treatment at all inland sewage works.

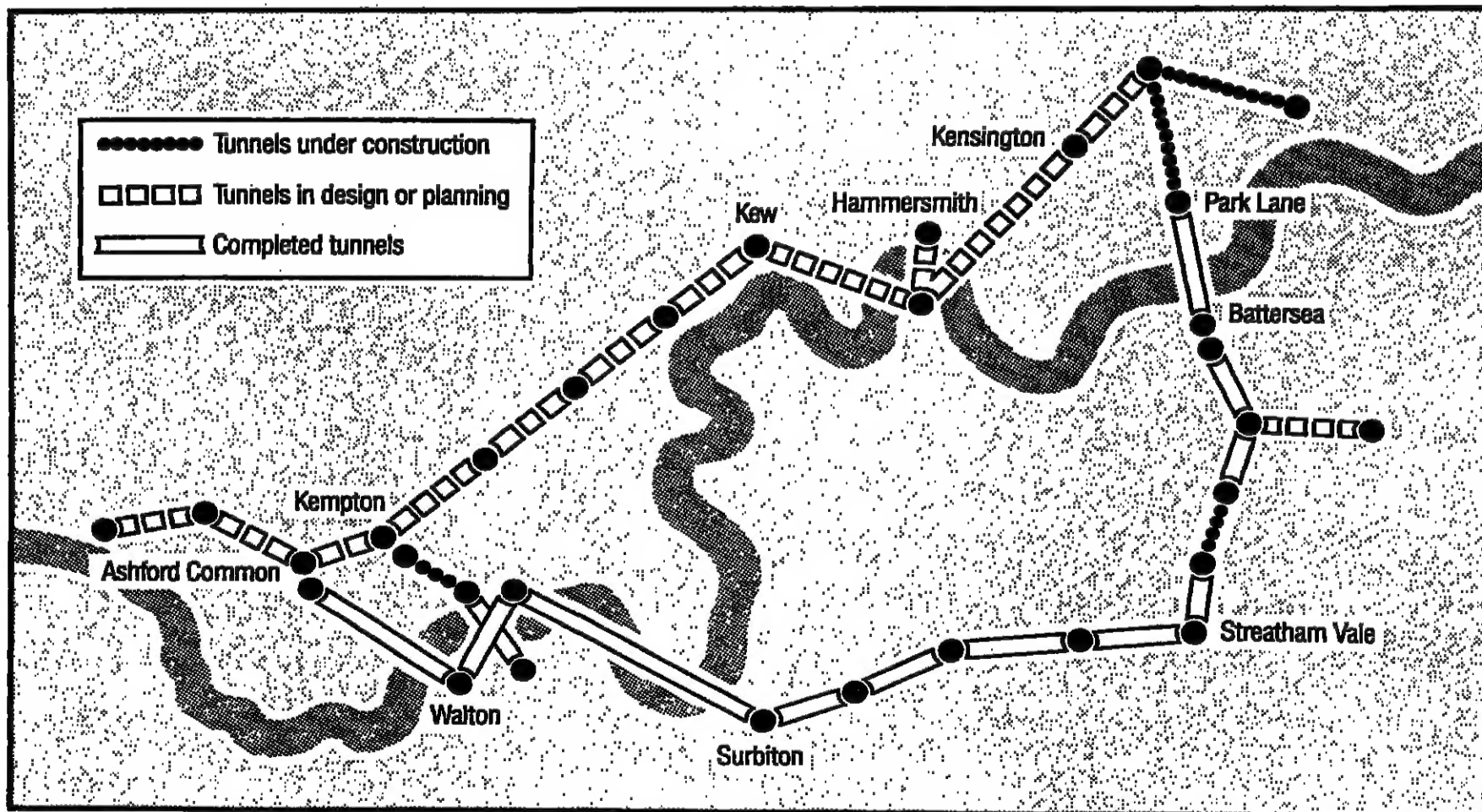
However, Mr Ian Byatt, director-general of the Office of Water Services (Ofwat), the economic regulator, argues that since it will be the consumer that will ultimately have to pay for all the improvements, it is only right that environmental decisions should be adequately costed before they are taken up.

Industry leaders are worried about the prospect of a backlash from their less well-off customers over steep rises in water charges that produce little apparent improvement. This could become a real danger in a few years' time, but for the moment the pressures for higher quality standards look set to continue.



Net gain: scare stories have had their effect

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